

2025–2029

# Financial & Corporate Business Plan



City of Penticton

Financial and Corporate Business Plan  
August 19, 2025

## Second Quarter 2025 Update

Introduction to Quarterly Updates .....	6
Financial Summary .....	7
General Fund .....	7
Utilities .....	8
Cash & Investments .....	9
Reserves .....	11
Debt .....	12
Revenue & Expense Summary .....	13
Operating Variance Analysis .....	14
Second Quarter Budget Amendments .....	14
Forecast Variances .....	14
Capital Variance Analysis .....	15
Second Quarter Budget Amendments .....	15
Forecast Variances .....	16
Capital Project Summary .....	17
Second Quarter Updates .....	17
Capital Project Status Overview .....	17
Project Highlights .....	17
Strategic Initiatives .....	19
Corporate Business Plan .....	19
Appendices .....	21
Appendix A – Second Quarter Strategic Priority/Initiative Status Details .....	21
Appendix B – Detailed 2025 Budget Amendments .....	26
Appendix C – Capital Project Updates .....	28

## Introduction to Quarterly Updates

The Corporate Quarterly report is produced three times a year to present the City's financial position for the quarter and communicate progress made on Strategic Initiatives. The Annual Report and summarizes the year in its totality and is published in June each year.

There are four components within this report:

1. Financial Summary - provides a quarterly update on the City's financial position. Included in this section of the report are summaries for the City's operating and capital funds as well as details on cash & investments, reserves, debt, and a summary of revenue and expenses.
2. Operating Variance Analysis – provides highlights on operating funds for current forecast variances as well as budget amendments made during the quarter.
3. Capital Variance Analysis - provides highlights on capital funds budget amendments made during the quarter.
4. Strategic Initiatives - includes progress update on the initiatives detailed in the City's Financial and Corporate Business Plan.

## Financial Summary

The 2025 -2029 budget was adopted by Council on December 17, 2024, and the first quarter update was received by Council on May 13, 2025. This second quarter report includes activities up to June 30, 2025. The City's financial position continues to remain steady, which allows for continued stability in the short and long term.

### General Fund

The approved budgeted draw from General Fund surplus reserve was minimal for 2025, at \$113k, and after the second quarter, the 2025 forecasted draw is \$664k.

#### *Operating - forecasted draw of \$664k*

The forecasted draw from surplus is \$664k, an increase of \$551k over the approved budget of \$113k. This increase is related to the year-to-date amendments, and annual forecast updates detailed in the Budget Amendment and Forecast Variance sections below.

#### *Capital - \$15.5M*

The General Fund 2025 Capital amended budget is \$15.5M, an increase of \$1.1M from the approved budget of \$14.4M, which is detailed below in the Capital Variance Analysis section.

## Utilities

### Electric Fund

*Operating – forecasted draw of \$4.0M*

The forecasted draw from surplus of is the same as the approved budget.

*Capital - \$6.6M*

The 2025 amended capital budget is \$6.6M, a decrease of \$0.4M from the approved budget of 7.0M.

### Sewer Fund

*Operating – forecasted draw of \$0.7M*

The forecasted draw from Sewer surplus is \$0.7M, which is \$0.4M lower than the approved budget of \$1.1M, which is attributed to identified savings.

*Capital - \$3.5M*

The 2025 amended capital budget is similar to the approved budget of \$3.5M.

### Water Fund

*Operating – forecasted draw of \$1.4M*

The forecasted draw from Water surplus is higher than the approved budget of \$1.2M, largely due to anticipated higher water main break costs in 2025 than budgeted.

*Capital - \$12.9M*

The 2025 amended capital budget is \$7.6M more than the approved budget of \$5.3M due to the Ellis 4 Dam upgrade increased costs as presented and approved by Council earlier this year.

## Cash & Investments

As of June 30, 2025, the City's cash and term deposit balance is \$150.3M, an increase of \$3.1M over the beginning of year balance of \$147.2M. The increase is related to the receipt of property taxes which will be used to fund operations for the coming year, and at this time includes funds collected for other jurisdictions.

Diversification of current type of investments can be seen in the table below:

**Table 1: Types of Investments (in millions)**

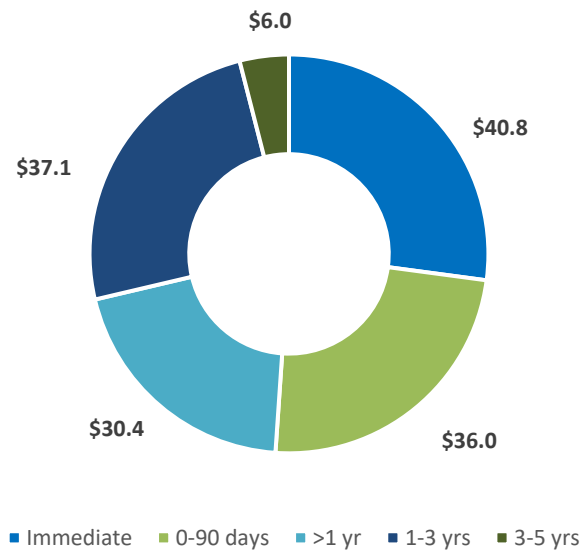
Type of Investment	2024 Portfolio Amount	2024 Percentage	2025 Q2 Portfolio Amount	2025 Q2 Percentage
Cash	\$ 18.9	12.8%	\$ 11.4	7.6%
Municipal Finance Authority Investment funds	35.4	24.0%	36.0	24.0%
*Securities in a Chartered Bank	15.0	10.2%	15.0	10.0%
*Deposits in BC Based Credit Unions	36.4	24.7%	56.8	37.8%
*Deposits in Credit Unions based outside of BC	41.6	28.2%	31.1	20.7%
<b>Total</b>	<b>\$ 147.2</b>	<b>100.0%</b>	<b>\$ 150.3</b>	<b>100.0%</b>

*\*All are Guaranteed Investments/Term deposits*

In 2025, the City has a significant capital program, which requires readily available funds, with \$76.8M (51%) available within less than 90 days. Funds collected for other jurisdictions will be paid by August 1 and approved debt funding is awaiting to be received for projects completed or underway. Staff monitor cash on hand comparative to cash flow requirements to enhance the City's returns, when possible. The table below show the investment terms of the City's current investment portfolio:

**Table 2: Investments terms (in millions)**

Table 2: Investments by term  
(in Millions of Dollars)

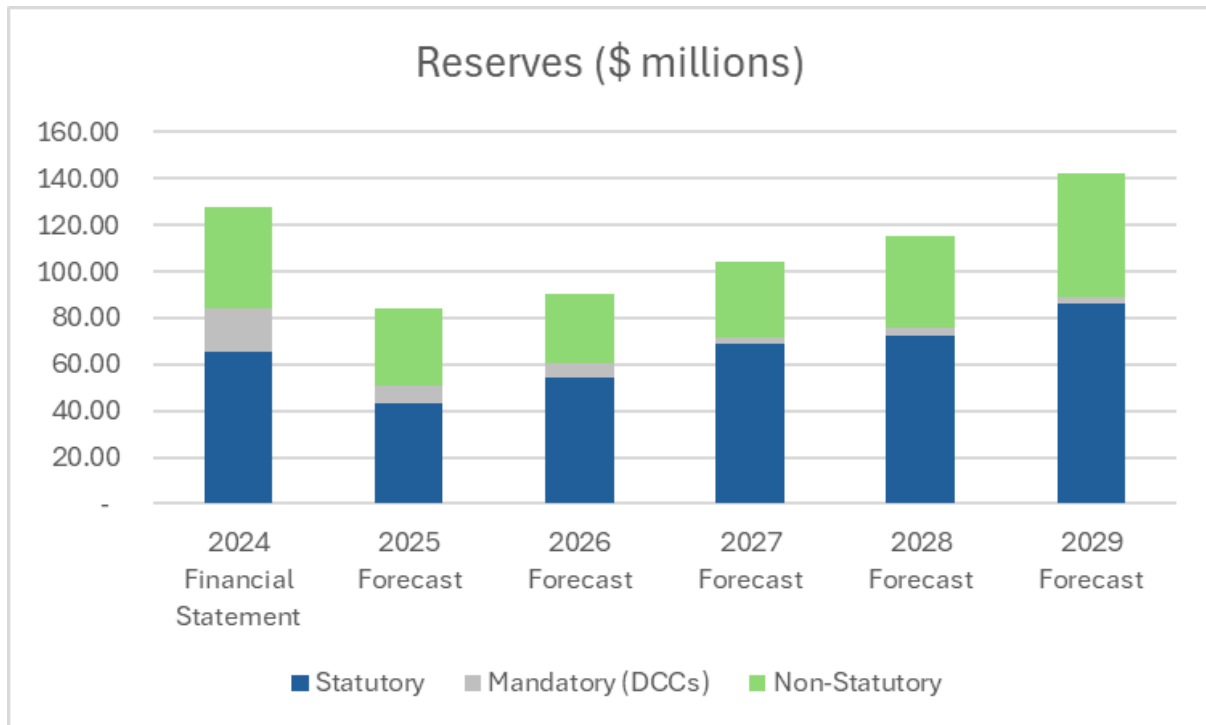


## Reserves

The City's total reserve balances at the beginning of 2025 are \$128M and forecasted to be \$84M at the end of 2025, which includes budget amendments to date and forecasted variances. The anticipated reduction is largely due to the substantial planned capital program. Should that capital not be fully expended by the end of the year, reserve balances will be higher than anticipated, however those funds will remain committed for use in subsequent years when the projects are completed.

The City's reserve balances are detailed in the table below and forecasted based on year-to-date results as well as transfers as approved in the City's 2025-2029 Financial Plan:

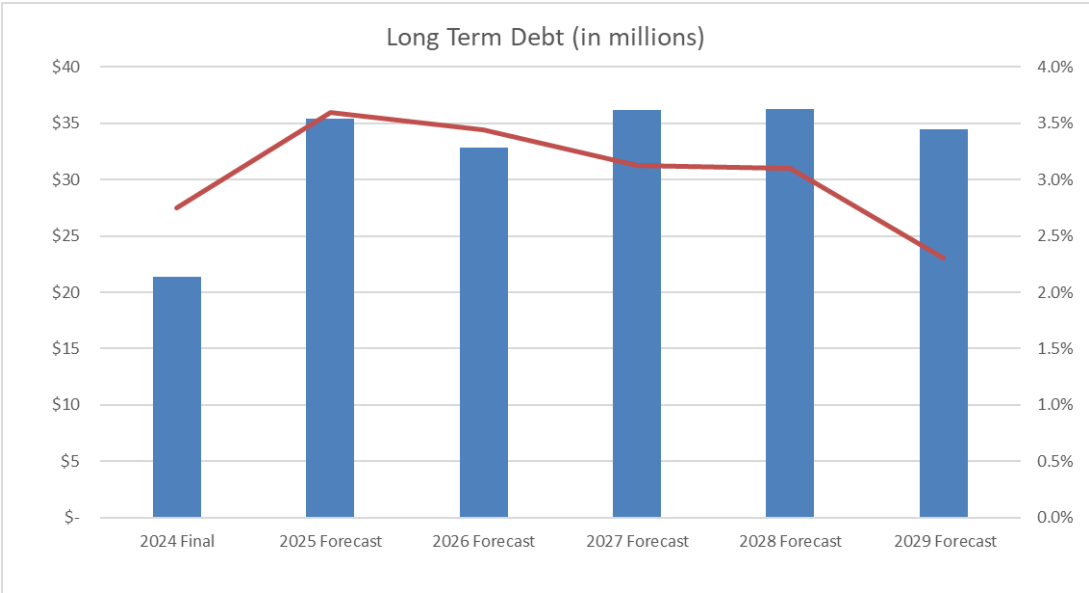
**Table 3: Reserve Forecast Summary (in millions)**



# Debt

The City’s debt balance at the end of 2024 was \$21M and forecasted to increase to \$35M by the end of 2025. Debt is currently represented by issues for the General, Water and Sewer funds. Municipalities can only obtain long-term borrowing for the purchase or construction of capital assets. A five-year forecast of long-term debt based on current and budgeted debt in the 2025-2029 Financial Plan is included in the table below, with the red line representing the updated liability serving costs:

**Table 4: Long Term External Debt Budget Forecast (in millions)**



In late June 2025, \$5.1M of approved debt borrowing for the Penticton Ave PRV replacement was received.

On June 24, 2025, Council approved the Security Issuing Resolution (Council resolution 182/2025) to consent to borrow \$11.0M for the Ellis 4 Dam Upgrades as part of the Fall 2025 borrowing session.

Liability Servicing Cost is legislatively limited to 25%, where debt servicing costs cannot exceed 25% of specific municipal revenues of the previous year. In June, the Province amended the municipal liabilities regulation and the short-term capital borrowing regulation to give municipalities more flexibility to plan and finance infrastructure projects that support population growth and housing development. Municipalities can now borrow up to 10% of their annual revenue, from the previous 5%, without requiring public assent, which is otherwise known as the approval-free liability zone.

The estimated Liability Service Cost is noted in the table below:

**Table 5: Liability Servicing Costs**

	2024 Final	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast
Estimated Liability Servicing Cost %	2.7%	3.6%	3.4%	3.1%	3.1%	2.3%

## Revenue & Expense Summary

	2025 Adopted Budget	2025 Q1 Budget Amendments	2025 Q2 Budget Amendments	2025 Amended Budget	2025 Forecast	Amended Budget to Forecast Variance
<b>Revenue</b>						
Municipal Taxation	\$ (50,526,736)	\$ -	\$ -	\$ (50,526,736)	\$ (50,399,819)	\$ 126,917
Sale of Services	(14,521,250)	-	(70,800)	(14,592,050)	(14,598,395)	(6,345)
Electric Utility Revenue	(51,784,235)	-	-	(51,784,235)	(51,784,235)	-
Sewer Utility Revenue	(10,856,090)	-	-	(10,856,090)	(10,856,090)	-
Water Utility Revenue	(11,467,739)	-	-	(11,467,739)	(11,467,739)	-
Storm Water Utility Revenue	(1,964,700)	-	-	(1,964,700)	(1,964,700)	-
Fiscal Services	(4,231,000)	-	-	(4,231,000)	(4,231,000)	-
Grants	(3,240,328)	(5,000)	(245,068)	(3,490,396)	(3,490,396)	-
Other Contributions	(5,519,145)	-	(270,702)	(5,789,847)	(5,789,847)	-
Development Cost Charges	(1,470,000)	-	-	(1,470,000)	(1,470,000)	-
Donations	(14,000)	-	(87,393)	(101,393)	(101,393)	-
<b>Total Revenues</b>	<b>(155,595,223)</b>	<b>(5,000)</b>	<b>(673,963)</b>	<b>(156,274,186)</b>	<b>(156,153,614)</b>	<b>120,572</b>
<b>Operating Expenses</b>						
General Operating	82,148,530	221,025	530,761	82,900,316	82,383,816	(516,500)
Storm Water	718,265	-	-	718,265	718,265	-
Electric Utility	45,673,818	-	-	45,673,818	45,673,818	-
Sewer System	7,506,034	(425,000)	-	7,081,034	7,081,034	-
Water Utility	7,185,440	-	-	7,185,440	7,285,440	100,000
<b>Total Operating Expenses</b>	<b>143,232,087</b>	<b>(203,975)</b>	<b>530,761</b>	<b>143,558,873</b>	<b>143,142,373</b>	<b>(416,500)</b>
<b>Other Entities Net Taxes</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Surplus</b>	<b>(12,363,136)</b>	<b>(208,975)</b>	<b>(143,202)</b>	<b>(12,715,313)</b>	<b>(13,011,241)</b>	<b>(295,928)</b>
<b>Capital Expenses</b>						
General Capital	14,413,318	293,000	754,605	15,460,923	15,460,923	-
Electric Capital	7,049,000	-	(408,683)	6,640,317	6,640,317	-
Sewer Capital	3,541,300	3,100	-	3,544,400	3,544,400	-
Water Capital	5,309,285	7,557,165	82,427	12,948,877	12,948,877	-
<b>Total Capital Expenses</b>	<b>30,312,903</b>	<b>7,853,265</b>	<b>428,349</b>	<b>38,594,517</b>	<b>38,594,517</b>	<b>-</b>
Debt Proceeds	-	(11,000,000)	-	(11,000,000)	(11,000,000)	-
Debt Servicing - Principal Repayments	2,100,119	-	-	2,100,119	2,100,119	-
Capital Grant Funding	(460,285)	(60,000)	205,072	(315,213)	(315,213)	-
Transfer To (From) Surplus/Reserve	(3,229,601)	3,415,710	(490,219)	(304,110)	(8,182)	295,928
Amortization Offset	(16,360,000)	-	-	(16,360,000)	(16,360,000)	-
<b>Financial Plan Balance</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# Operating Variance Analysis

## Second Quarter Budget Amendments

The following summarizes the budget amendments for the quarter, with detailed items provided in the Appendix B – Detailed 2025 Budget Amendments.

Revenue - \$674k increase

- Sales of Service – increased \$71k for transit revenue and Recycle BC Incentive funding;
- Grant revenue - increased \$245k for successful grants received for 2025 Updating Penticton's Public Notification and Evacuation Route Plan \$40k, Indigenous Engagement Requirements \$62k, Emergency Operations Centre \$40k, BC Cycling Coalition 2025 grant \$10k, Youth Restorative Pathway Project \$40k, Museum grant \$25k and Emergency Treatment Fund Grant \$29k;
- Other Contributions - Facility and marketing fees of \$270k were received from OVG360 group relating to the conclusion of previous agreement, that are being transferred to the Asset Sustainability Reserve for future upcoming capital investments.
- Donations increased \$87k for donations received by the library.

Expenses – \$531k General Operating increase

- Increases for Council previously approved items of \$171k for the Multi-Materials BC financial incentive funding increase and temporary Waste Coordinator position, as well as the by-election costs and support for 100 More homes.
- Offsetting expenses for the \$245k in additional grants received and \$87k donation that were mentioned above.
- In addition, there were needed repairs for \$17k to pumps at the Community Center, to be funded from General Surplus.

## Forecast Variances

Each quarter, City staff review actual revenue and expenses, comparative to budget, and forecast any significant anticipated variances. The following items are reflected in the annual forecast.

Revenue - \$121k reduction

Overall revenues are trending on track to approved budgets at this time, with recreation and building permit revenue tracking slightly higher than budget. Utility revenues are similar to budget for this time of year. While licensing revenue is anticipated to be lower than budget, for the year, due to provincial legislative changes. Staff will continue to monitor and adjust forecasts, if needed.

The forecast for property tax revenue has been reduced by \$127k to reflect the actual revenue received, specific to non-market change which was lower than budget. Sales of services revenue was adjusted for increased land management revenue.

Expenses - \$417k reduction

Expenses overall are trending on track with their respective budgets. The forecast has been updated to reflect anticipated savings for RCMP vacancies, offset by increases for higher expected costs for legal costs related to human resources investigations and IT equipment servicing and telecommunication costs. The water fund forecast was also increased for water main break repairs.

## Capital Variance Analysis

### Second Quarter Budget Amendments

The second quarter capital budget amendments total \$428k, and are as follows (detailed items are in Appendix B – Detailed 2025 Budget Amendments):

- *General Capital \$755k*
  - Land \$505k
    - Acquisition of 97 Penticton Ave.
  - Planning \$3k
    - Small increase to cover the Social Housing Plan portion of the Official Community Plan Review project, funded from the Canada-Community Building fund.
  - IT (38k)
    - Savings due to project scope revisions.
  - Fire Services \$18k
    - Additional improvements to the Emergency Training Centre required, offset by savings due to projects completed under budget and scope revisions.
  - Fleet \$81k
    - Additional costs for inflation and vehicle fit out on vehicle purchases, funded from the Equipment Replacement Reserve.
  - Facilities \$58k
    - Emergency replacement of equipment at the South Okanagan Events Centre for glass washer \$15k, funded by Capital Reserve and chiller repairs of \$100k funded from Asset Emergency Reserve.
    - Cleland Theatre lighting project grant was unsuccessful, resulting in use of the Growing Communities Fund to complete, as previously approved by Council.
    - Emergency repairs of the Fire Hall #2 Hose Tower Hoist for \$10.5k, funded by Asset Emergency Reserve.
    - Repairs that were funded by savings in another project:
      - Community Centre door repair
      - Cleland Theatre washroom repairs, offset by savings in another project.
      - McLaren Arena replacement of equipment
      - Kings Park/Sportsplex washroom project completion, offset by savings in another project.
  - Public Works \$130k
    - 2025 investment in Decorative Seasonal Lights from the allocation of Growing Community Funds, as previously approved by Council.
  - Engineering (\$2k)

- Addition of the revenue and expenses related to a developer-funded complete street design for Skaha Lake Road.
  - Completion of landscaping for the L2L and Point projects, funded by scope revisions in other projects, which also reduced overall DCC Reserve contributions allocated based on allowable maximums.
  - Okanagan Lake Marina improvements including the Public Dock Access Project and emergency repairs to the West Boat Launch for \$30k, funded from Asset Emergency Reserve.
- *Water Capital \$82k*
    - Successful grant funding for required dam safety reviews.
  - *Electric Capital (\$409k)*
    - City Yards Electric Utility Bay Office Space Conversion, offset by savings in other projects.

## Forecast Variances

The capital forecast is equivalent to the capital budgets as projects may continue into future years, with funding eligible for carried forward to fund the completion of the project.

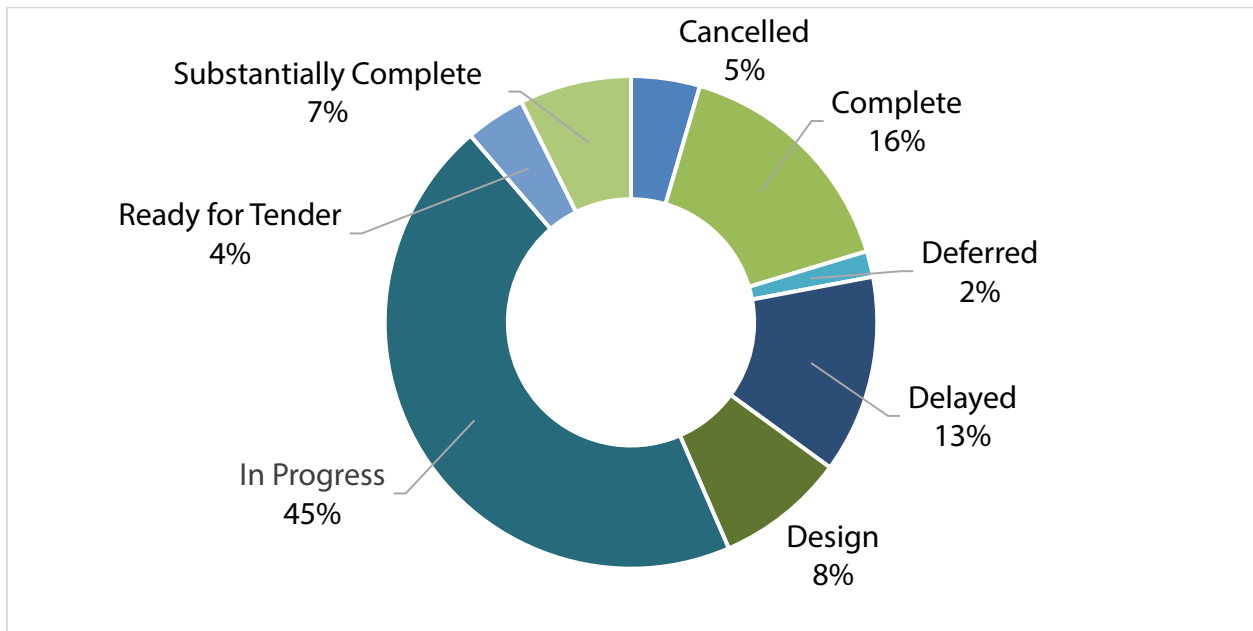
# Capital Project Summary

## Second Quarter Updates

The City currently has 178 capital projects with a combined budget of approximately \$98 million, including \$59.5 million in carry-forward projects and \$38.5 million in 2025 budget allocations. Total spending as of July 14, 2025 is \$21.65 million. The status of projects varies significantly across departments, with 23% of projects completed or substantially completed, 13% delayed, and the majority in progress.

A short update of select project highlights follows, with the full list of capital project status updates available in Appendix C - Capital Project Updates.

## Capital Project Status Overview



## Project Highlights

### Infrastructure Projects

The Ellis 4 Dam Upgrades project is substantially complete. The concrete cap is currently being placed with anticipated completion by mid-August, which should mark the close of this strategic infrastructure renewal project.

The Penticton Avenue PRV Upgrade is in progress with work underway in the area near Duncan Reservoir. This project involves replacing critical infrastructure that supplies tap water to 70% of Penticton properties. Traffic detours are in place, and trails within the green space are closed during construction for safety reasons.

The Eckhardt Avenue Corridor Reconstruction project is progressing. The request for proposal for construction was posted and closed, with four proposals received and evaluated. Negotiations are now underway with the top-ranked proponent.

### Parks Projects

The Water Supply, Refill, Wash & Cooling Stations project commenced construction in July 2025, which will enhance Gyro Park with both a permanent drinking water station and a misting/cooling feature to improve visitor comfort and services. This will supplement the network of water stations added around the community, such as those located at Kinney Parklet, Library, Gyro Park, Lions Park, Kings Park, Riverside Park, and Skaha Park. As well, existing fill stations at Poplar Grove Pump Track and Skaha Lake Park have been upgraded.

The Skaha Park Splash Pad project is complete, and the official opening of the newly re-imagined splash pad was held on July 16. The Lakawanna Spray Park & Splash Pad project is entering the final stages of detail design, and the RFP documents are in development. It is anticipated that construction will be able to commence in the fall.

The KVR Trail Planning & Improvements project is advancing through its initial phases, with the project awarded and community engagement underway. The first phase of public consultation launched in June, and staff have successfully completed a presentation to the Accessibility Committee. The project team is continuing stakeholder engagement with upcoming presentations to the Parks and Recreation Advisory Committee scheduled in July, as well as consultations with the Penticton Indian Band.

### Facilities Projects

Several facility projects are progressing as scheduled. At the Community Centre, emergency repairs are underway with a second scan of the pool deck planned during the August shutdown, alongside ongoing work to address groundwater issues. The Fiber Hub project has been completed with the replacement of the fire protection system. Additional Community Centre improvements, including starting blocks replacement and fire suppression system refurbishment, are scheduled for completion during the annual August 2025 shutdown. The Community Safety Building (Fire Halls) project continues to advance, with a Class B estimate expected by the end of July. Meanwhile, the City Yards Electrical Building project is substantially complete, with the main building finished and work beginning on converting the open bay into office space.

### Connected Communities Projects

Several Connected Communities projects have made significant progress during this quarter. The Skaha Park Pickleball Courts project has moved into the construction phase, with work having commenced in July. At the Safety Village, improvements are advancing with electrical design work and preliminary earth works completed, while footings for a shade structure have been installed and the shade structure itself is now being erected. The Baseball Diamond Improvements project is substantially complete, with only the expansion of the backstop fence at Kiwanis Park remaining, which has been scheduled for the fall after the baseball season concludes. The Outdoor Rink Improvements project remains in the design phase. Meanwhile, work on the Leir House Improvements is progressing well and is expected to be completed by the end of August. Finally, the Lawn Bowling Improvements project has been successfully completed.

# Strategic Initiatives

## Corporate Business Plan

Updates on the status of the City's strategic initiatives are published annually in the Corporate Business Plan to ensure transparency and keep residents informed. In 2025, City divisions and departments identified 39 strategic priorities and initiatives aimed at advancing Council's objectives and reinforcing the City's Mission, Vision and Culture. In the fall of 2024, Council completed a mid-term strategic planning session. As a result, Council re-focused their priorities for the remainder of their term from 2024 – 2026, these include:

- **Safe & Resilient** – Enhance and protect the safety of all residents and visitors to Penticton. Specific focus on reducing crime and enhancing safety; balanced response to safety and livability; facilitate support for public safety and partnerships; and preparedness and resiliency; and
- **Livable & Accessible** – Proactively plan for deliberate growth and focus on community infrastructure to support an inclusive, healthy, safe and desirable place to live. Specific focus on supporting attainable and accessible housing; minimizing environmental impact and adapting to climate change; supporting community vibrancy and culture; and community building partnerships.

In addition to Council's Priorities, identified projects and initiatives may also support advancement of the City's Mission, Vision and Culture:

- **Our Mission** – Penticton will serve its residents, businesses and visitors through organizational excellence, partnership and the provision of community focused services.
- **Our Vision** – Penticton is a connected, resilient and healthy waterfront city focused on safety, livability and vibrancy.
- **Our Culture** – We are committed to open communication, integrity and professionalism to build public trust through excellence in all that we do. We embrace modernization, innovation and adaptability to meet the evolving needs of our community, fostering a culture of engagement and purpose.

### Q2 Update

In the second quarter of 2025, City Divisions reported 32 initiatives are on track to successfully complete within their stated timelines; three (3) initiative has been completed, and four (4) initiatives are considered delayed at this time.

Below is a summary of completed projects:

- **Valley First Frost Fest Winter Carnival** – from January 17 to 19, 2025 downtown Penticton was transformed into a winter carnival featuring hot air balloon display, kids' zone, rail jam ski and snowboard competition, hockey games on the Activate Penticton outdoor rink and a movie night at the Cleland Theatre.

- **Fire Prevention Division Growth Strategy** – in the second quarter, a full staffing complement was obtained.
- **Continuation of Sport and Recreational Needs Assessment** – in the second quarter, the final report was presented to Council on June 24<sup>th</sup>.

Delayed initiatives include:

- **Advanced Waste Water Treatment Plant (AWWTP) Construction and Commissioning** - the City is working with PIB and qualified professionals to secure necessary archeology permits under the Heritage Act, as the property is in a sensitive location with Indigenous historical value.
- **Voltage Conversion Study** - the project has not started in and is currently delayed due to resource constraints.
- **Solar Feasibility and Implementation Project** - a partnership with Okanagan Community Solar to pilot multiple community solar sites. Working through location options and billing reconciliation. Solar at Water Treatment Plant delayed as purchasing of air handling units on roof needs to occur first, and are delayed due to resource constraints.
- **Transit Network Expansion Plans** - unfortunately the City was not successful in receiving the necessary provincial funding for expansion. The City will continue to advocate for transit expansion through future opportunities.

### **Advancing Council's Priorities**

Appendix A provides a summary of all 39 strategic priorities identified by City divisions to advance Council's Priorities to build a stronger Penticton.

# Appendices

## Appendix A – Second Quarter Strategic Priority/Initiative Status Details

<b>Safe &amp; Resilient</b>	
<b>Enhance and protect the safety of all residents and visitors to Penticton</b>	
<b>Initiative</b>	<b>Status</b>
<p><b>Implementation of the Updated City Hall Business Continuity Plan (BCP)</b></p> <p>Per the updates to the Emergency Disaster Management Act (EDMA) local governments are required to have business continuity and emergency management plans. In Q2, the City Hall BCP is being integrated into the emergency response program.</p>	↑
<p><b>Advancement of Civic Places and Spaces Priority #1: Community Safety Building</b></p> <p>This is a continuing project. For 2025, Civic Places and Spaces will focus on fire hall renewals and the Community Safety Building. In Q2, the Class B estimate for design of the new Fire Hall Headquarters at Dawson Avenue has been received and is under review. The final report is anticipated in early Q3.</p>	↑
<p><b>Safety and Security Enhancements for the RCMP Detachment</b></p> <p>The RCMP detachment will receive security enhancements including the exterior fleet and parking area. The project preparations underway with work planned to commence Q3.</p>	↑
<p><b>Advanced Waste Water Treatment Plant (AWWTP) Construction and Commissioning</b></p> <p>This is a continuing multi-year project. In 2025 construction for works will commence including a new secondary clarifier, new nitrified mixed liquor pump and remediation of the headworks concrete and slide gate. In Q2, the City is working with an archaeology company to secure necessary permit under Heritage Act, as the property is in a sensitive location with Indigenous historical value.</p>	↓
<p><b>Developing and Maintaining Collaborative Partnerships</b></p> <p>Specific works have been identified for 2025 to continue to foster relationships and dedicated time and resources to create new and expanded initiatives with the business community, provincial government and regional partners. For Q2, the Temporary Winter Shelter is continuing to stay open with external funding; continued advocacy for HEART and HEARTH in Penticton; Council approved an updated Parks Bylaw; and actively participated in 2025 unhoused count.</p>	↑
<p><b>Development of the Community Safety and Wellbeing (CSWB) Plan</b></p> <p>A CSWB is a strategic initiative designed to enhance safety and quality of life for residents within the community. The focus of Penticton’s CSWB is on prevention and intervention through targeted programs that address the root causes of safety and health issues. In Q2, the workplan presented to the Public Safety Committee in partnership with the successful proponent - Urban Matters. Current state assessment (data and jurisdictional review) underway to inform Q3 engagements.</p>	↑
<p><b>Intelligence Led Responses</b></p> <p>To increase efficiency and effectiveness, Bylaw Services is moving to implement intelligence-led responses and proactive patrols. The ability to harness data and focus resource deployment based on the data will elevate levels of service and call response. For Q2, Bylaw Officers are continuing to monitor and identify hot spots for future patrols schedule, use Crime Prevention through Environmental Design (CPTED) for property compliance, and Bylaw is reviewing processes for overnight parking violations.</p>	↑
<p><b>Fire Prevention Division Growth Strategy</b></p> <p>Fire Prevention oversees property inspections, reviews business licenses and final occupancy permits, responds to Freedom of Information requests and public complaints as well as preparing Office of the Fire Commissioner reports. In 2025, Council approved an increase of a full-time prevention resource. For Q2, the full complement of staffing was reached.</p>	☑

<p><b>Development of a Hazard Risk Vulnerability Analysis (HRVA)</b></p> <p>Utilizing a public grant, the PFD will work to develop an HRVA to focus on prevention and planning for the City and neighbouring communities per mutual aid agreements. In Q2, the project began in conjunction with the RDOS with planned completion in 2026.</p>	↑
<p><b>Wildfire and FireSmart Planning and Mitigation Strategies</b></p> <p>PFD continues to explore and apply for grant-funded opportunities to maintain wildfire resiliency actions for the community. In Q2, the FireSmart Coordinator position was filled, and progress has begun on community assessments.</p>	↑
<p><b>Fire Department Record Management Software (RMS) Enhancements</b></p> <p>The PFD has an identified need for a new RMS system to increase efficiencies, and end-user experience for coordination of scheduling, training, events and department activities. For Q2, the new RMS system has been implemented and is in use at Tier 1 level.</p>	↑
<p><b>Operational Risk Assessment</b></p> <p>An operational risk assessment compiles findings and identifies recommendations to guide operations for high-risk rescues, airports, water response and high-rise residential and commercial buildings. For Q2, a proponent was hired and will start work in July with completion planned for Q4.</p>	↑
<p><b>Advancement of the 2024 – 2027 RCMP Strategic Plan</b></p> <p>The RCMP's Strategic Plan focuses on four key areas: Connect vulnerable people, Impact crime trends, Advance preparedness and Drive results. Key initiatives have been identified for 2025 focusing on creation of a Community Safety Unit; increased collaboration with RCMP Community Policing and Bylaw Services; proactive communication; inter-agency training; and an Operational Review Unit to lead enhanced investigation capacity. Objectives are on track.</p>	↑

<b>Livable &amp; Accessible</b>	
<b>Proactively plan for deliberate growth and focus on community infrastructure to support an inclusive, healthy, safe and desirable place to live</b>	
<b>Initiative</b>	<b>Status</b>
<p><b>Advancement of Civic Places and Spaces Priority #2: Arenas</b></p> <p>This is a multi-year project. The project will realize work completed to-date for the Civic Places and Spaces project as well as consider directions and recommendations from the Arena Feasibility Study. In Q2, the draft Arena Feasibility Study report was completed, and review is underway.</p>	↑
<p><b>Continuation of Sport and Recreational Needs Assessment</b></p> <p>This is a multi-year project. Project milestones will be advanced in 2025 including presentation of the complete assessment report and associated recommendations to Council and the Parks and Recreation Advisory Committee. For Q2, the report was received by Council on June 24.</p>	☑
<p><b>Frost Fest Winter Carnival Expansion</b></p> <p>Established in 2024, Frost Fest is a multi-event winter carnival to create an off-season event that would increase vibrancy and attract visitors and support a connected community. The event was successfully hosted in Q1 and featured a movie night, fundraising gala, hot air balloons, kids' zone, rail jam and polar dip.</p>	☑
<p><b>City Yards Upgrades</b></p> <p>This is a multi-year project. In 2024, construction on the Electric Utility Fleet storage building started. In 2025 the Facilities department will lead the design and construction of a Fleet Shop building. The Electric Utility Fleet building was completed, and discussions with user groups continue for the new Fleet Shop building.</p>	↑

<p><b>Accessibility Enhancements and Improvements</b></p> <p>Utilizing the Provincial Library's Enhancement grant, the Library Board has approved engaging a consultant to develop a space plan for both public and work areas to enhance the appearance of the Library and improve accessibility of services and collections. Project is progressing, even with a delay from the supplier with planned completion by end of year.</p>	<p>↑</p>
<p><b>Increase Water Service Quality and Reliability</b></p> <p>Penticton's water supply and treatment systems have several projects planned for 2025 and onwards to support growth of water demand, improve water reliability and meet regulatory compliance targets. For Q2, the Pressure Reducing Valve (PRV) project construction continues to meet project milestones and is on target for completion as intended.</p>	<p>↑</p>
<p><b>Eckhardt Avenue Corridor Reconstruction</b></p> <p>The Eckhardt Avenue project includes renewal of underground utilities from Government Street to Main Street. The sanitary sewer and water services have reached the end of useful life and require replacement with PVC piping. All road users will have safety enhanced through grade-separated bike lanes and enhanced lighting and crosswalk identification for KVR trail connectivity across Eckhardt Avenue. For Q2, the tender recently closed with construction planned to start in the coming weeks.</p>	<p>↑</p>
<p><b>Demand Side Management Pilot Project</b></p> <p>The City is piloting a Demand-Side Management (DSM) program with up to 1,000 volunteer customers to reduce energy use and peak demand costs. In Q2, the project team is pleased to report that 160 participants have signed up. Learning about the barriers to adoption and installation of equipment. Identified need to support thermostat installation. TELUS door-to-door service is starting, and TELUS is considering extending pilot through winter 2025/2026 with no cost to Penticton.</p>	<p>↑</p>
<p><b>Electrical Modern Metering Program</b></p> <p>This project would replace the Advanced Meter Reading (AMR) platform with Advanced Metering Infrastructure (AMI). AMI enables the collection of detailed and accurate energy usage data, which is then transmitted automatically, eliminating the need for manual meter reading. In Q2, the Request for Information (RFI) is with Procurement. Another community has an RFP currently active, which we will monitor closely, as likely will attract similar proponents.</p>	<p>↑</p>
<p><b>Voltage Conversion Study</b></p> <p>A voltage conversion study involves assessing the feasibility, impact and benefits of converting the City's primary distribution system from 12.47kV to 25kV. The project has not started in and is currently delayed due to resource constraints.</p>	<p>↓</p>
<p><b>Solar Feasibility and Implementation Project</b></p> <p>The City of Penticton will be conducting feasibility studies to identify appropriate corporate roof tops to install solar panels for the purpose of offsetting energy costs and reducing peak demand. This project is aligned with the Corporate Energy and Emissions Plan. In Q2, a partnership with Okanagan Community Solar was initiated to pilot multiple community solar sites. Working through location options and billing reconciliation. Solar at Water Treatment Plant delayed for purchasing of air handling units on roof.</p>	<p>↓</p>
<p><b>Regional Collection Agreement</b></p> <p>The City of Penticton began negotiations in January 2024 for a new waste collection contract from July 2025 to June 2032. In negotiating the new contract, the City collaborated with the RDOS for a regional agreement which also serves Summerland, Oliver, Osoyoos and Keremeos. The new collection agreement has started. Education advertisements have gone out and residents are responding.</p>	<p>↑</p>
<p><b>KVR Trail Master Plan and Green Corridor Strategy</b></p> <p>The Parks department began work on the Master Plan in 2024. In 2025, the goal is to create a comprehensive green network by integrating existing green corridors, parks, trails and open areas throughout the City. In Q2, the consultant contract has been awarded, and public engagement phase of the project was initiated.</p>	<p>↑</p>

<p><b>Lakawanna Park Upgrades</b></p> <p>The City's parks department will lead the upgrade and replacement project at Lakawanna Park due to equipment end of life and compliance with health guidelines. In Q1 the final concept design was presented to Parks and Recreation Advisory Committee, Accessibility Committee and Council. RFP is expected to be issued in early Q3 with construction expected to start in fall 2025.</p>	<p>↑</p>
<p><b>Urban Forest Management Plan (UFMP) – Advancing CommuniTREE Plan</b></p> <p>In 2025, the department will continue works completed to-date. A key component of the work in 2025 will be a Parks Technician role to advance key recommendations for a Green Future which will strive to increase urban forest canopy to 18-percent by 2045 with 25-percent canopy cover in urban areas by 2085. In Q2, Parks Technician role hired and start date is end of July. Tree App has been launched, and staff are starting to use the app on a regular basis. Tree Bylaw, Zoning Bylaw, Subdivision and Development Bylaw, OCP amendments are moving forward. City is awaiting results of the grant application submitted to Growing Canada's Community Canopy (GCCC) initiative funds.</p>	<p>↑</p>
<p><b>Transportation Safety</b></p> <p>After finalizing the updated neighbourhood traffic management policy, we plan to test various rapid implementation techniques to address concerns received from the public (132 outstanding). Many of these concerns relate to local residential roads, indicating community support for lower speed limits to enhance overall road safety. The public engagement session for the Neighbourhood Traffic Calming project is scheduled for Q3, with construction to follow through the remainder of the summer.</p>	<p>↑</p>
<p><b>Transit Network Expansion Plans</b></p> <p>For the 2025 budget year, staff are planning to conduct a review of bus stops along affected routes and planning for future infrastructure upgrades to support the revised routing and increased frequencies. This will be a multi-year project starting in 2025, in anticipation of the expanded service in 2026. For Q2, unfortunately the City was not successful in receiving the necessary provincial funding for expansion. The City will continue to advocate for transit expansion through future opportunities.</p>	<p>↓</p>
<p><b>Development of an Area Plan for Okanagan Lakeshore / Esplanade</b></p> <p>In response to community interests for the Okanagan Lakeshore and Esplanade areas, a comprehensive land use, park and infrastructure area plan is approved for the 2025 budget. In Q2, first round of public engagement was completed. Environmental assessment has been completed. Archaeological assessment underway.</p>	<p>↑</p>
<p><b>Advancing Housing Affordability</b></p> <p>This initiative supports and provides funding for four main projects: development of an affordable housing incentive policy; developing housing on City land; development of area plans for Transit Oriented Areas; and implementing the Social Housing and Infrastructure Plan (SHIP). The Social Housing and Infrastructure Plan (SHIP) was completed and presented to Council in Q2, following a year-long collaborative effort with community partner organization. Progress on 3 City-owned sites for social housing continues. Funding secured and proponent selected for BC Builds project on Eckhardt Ave site. Capital grant application nearing completion for summer submission to Community Housing Fund. Preliminary architectural design concepts complete for Ellis Ave site.</p>	<p>↑</p>
<p><b>North Gateway: Penticton Trade and Convention Centre Improvements</b></p> <p>Per direction received from Council in 2024, Development Services will lead internal planning work to develop a comprehensive land use and parkland plan in support of an attached hotel to the Penticton Trade and Convention Centre. In Q2, early planning work continues for a 2026 referendum on building a hotel attached to the PTCC, on dedicated park land.</p>	<p>↑</p>
<p><b>Advancement of Actions in the Social Development Framework</b></p> <p>Social Development continues to advance the priorities laid out in the Social Development Framework. A continued priority is to make progress on those actions in the building of a healthy, safe and resilient community. In Q2, a continued focus on collaborating with partners to provide free transit, assisting with the successful delivery of Seniors Week, and assisting with providing food security within the community. We proudly unveiled the Way Art Installation at 300 Riverside Drive in collaboration with the Oonkane Friendship Centre and the Penticton Indian Band. In addition, we worked with the Oonkane Friendship Centre, Penticton Indian Band, and</p>	<p>↑</p>

Okanagan Nation Alliance to commemorate Red Dress Day, and supported Penticton Indian Band with their National Indigenous Peoples Day event.	
<b>Accessibility Plan Implementation</b>	↑
The Plan contains 21 actions for making the City of Penticton more accessible. Social Development will continue to work with the Accessibility Committee on advancing these actions. In Q2, Social Development continues to implement actions within the Plan, which included Council endorsement of the the new Free Parking for People with Disabilities Policy.	

<b>City Mission</b>	
Penticton will serve its residents, businesses and visitors through organizational excellence, partnership and the provision of effective and community focused services.	
<b>Initiative</b>	<b>Status</b>
<b>Advocacy and Intergovernmental Relations Planning</b>	↑
The Advocacy Planning and Intergovernmental Relations (IGR) initiative aims to establish a proactive, sophisticated strategy for engaging local, provincial, federal and Indigenous governments and other key partners. This will enable the City to advance priority issues, secure funding and influence policies that directly benefit Penticton. Responsibility for this initiative has formally transferred to the new IGR Manager role. In Q2, continued to support advancing the Heart & Hearth discussion and encampment response, assisted with needs to support the SHIP plan, and began prepping for future minister meetings. Planning and development of an IGR strategy will proceed in the second half of the year.	
<b>Procurement of an External Auditor</b>	↑
The City will conduct the Request for Proposals process (RFP) to ensure that Council is able to make an informed decision when appointing a new auditor. The RFP is near completion and will be issued in early Q3 with the contract award soon after.	
<b>Advancing Digital Transformation and Innovation Project</b>	↑
The IT/GIS department will continue to work to leverage available technologies to focus on increasing operational efficiencies, collaboration and new communication tools available within MS 365. Device deployment modernization project was completed. Planning work on the next phase of transformation and innovation projects is underway.	
<b>Expansion of the Strategic Communications Program</b>	↑
A sophisticated, professional and knowledgeable approach to communications is essential for the City of Penticton to ensure that residents and visitors are informed and up-to-date on City operations. Attention will be given to investigating processes to monitor and collect citizen data and sentiment to inform strategic communication decisions. In Q1, an external consultant conducted an internal service audit with City departments, and the report is expected in early Q3. Results of the audit will inform program changes.	

Status		Definition
☑	Complete	Initiative was successfully completed
↑	On Track	Initiative is on schedule and progress continues towards milestones
↓	Delayed	Initiative is experiencing challenges or delays



Item	Quarter	Amount	Funding Source	Resolution
<b>Capital Expenditures</b>				
<b>General</b>				
Pickup (Replace Unit U202)	Q1	60,000	Asset Emergency Reserve Insurance Claim Revenue	134/2025
Rotary Point Site Improvements (Pier Multi-Use Path)	Q1	60,000	Grant	134/2025
Accessibility - Mobi Mats	Q1	60,000	Gaming Reserve	48/2025
RCMP - Facility Improvements	Q1	25,000	Facilities projects under budget	134/2025
RCMP - Vestibule	Q1	(25,000)	Transferred to other projects	134/2025
Truck (Replace Unit I-203)	Q1	45,000	Asset Emergency Reserve	134/2025
Community Centre - Starting Blocks	Q1	85,000	Facilities projects under budget KISU contribution	83/2025
Community Centre - Fire Suppression System Refurbishment	Q1	(45,000)	Transferred to other projects	83/2025
PTCC - Ride-On Floor Scrubber	Q1	28,000	Capital Reserve	134/2025
SOEC - Glass Washer in The Vault	Q2	15,000	Capital Reserve	
Official Community Plan Review	Q2	2,810	Canada-Community Building Fund	
Okanagan Lake Marina Public Dock Access Project	Q2	65,000	Marina Capital Reserve	115/2025
Complete Street Design - Skaha Lake Rd.	Q2	30,000	Developer Funded	139/2025
Acquisition of 97 Penticton Ave	Q2	505,000	Land Acquisition Reserve	IC38/2025
Utility Service Truck (Unit 51)	Q2	31,000	Equipment Replacement Reserve	
Community Centre - Door Repair	Q2	20,000	IT project under budget	
City Facilities Network Wiring Upgrades	Q2	(20,000)	Transferred to other projects	
Kings Park/Sportsplex - Washroom	Q2	100,000	Facilities project under budget	166/2025
Community Safety Buildings - Planning & Design	Q2	(280,000)	Transferred to other projects	166/2025
McLaren Arena - Brine Header Replacement	Q2	125,000	Facilities project under budget	166/2025
Community Centre - Fire Suppression System Refurbishment	Q2	(125,000)	Transferred to other projects	166/2025
Cleland Theatre - Washroom Repairs	Q2	180,000	Facilities project under budget	166/2025
Okanagan Lake Marina West Boat Launch	Q2	30,372	Asset Emergency Reserve	
Emergency Training Centre Upgrades	Q2	23,354	Fire Services project under budget IT project under budget	
Fire Hose Replacement	Q2	(5,354)	Transferred to other projects	
City Facilities Network Wiring Upgrades	Q2	(18,000)	Transferred to other projects	
SOEC - Replace Plate on Main Rink Chiller	Q2	100,000	Asset Emergency Reserve	
Fire Hall 2 - Hose Tower Hoist	Q2	10,500	Asset Emergency Reserve	
AAA Bike Network Plan - Lake to Lake Section 1 - Landscaping	Q2	150,000	Project re-prioritization	
Point Intersection Kinney & South Main - Landscaping	Q2	90,000	Project re-prioritization	
AAA Bike Network Plan - Lake to Lake Section 2 - Landscaping	Q2	60,000	Project re-prioritization	
Sidewalks, Curbs & Gutter Projects	Q2	(300,000)	Transferred to other projects	
Sidewalks, Curbs & Gutter Projects	Q2	(127,577)	Roads DCC Reserves	
Decorative Seasonal Lighting	Q2	130,000	Growing Communities Fund	207/2023
Cleland Theatre - Lighting	Q2	(287,500)	Grant	09/2025
Cleland Theatre - Lighting	Q2	200,000	Growing Communities Fund	09/2025
Bush Truck (Replace Unit B-201)	Q2	50,000	Equipment Replacement Reserve	
		1,047,605		
<b>Electric</b>				
Carmi Substation Feeders	Q2	(44,369)	Project cancelled, funds returned to reserve	
Underground Residential Subdivision Rebuild	Q2	(364,314)	Project scope merged to Distribution System Rebuild, funds returned to	
City Yards - Electric Utility Bay Office Space Conversion	Q2	250,000	Electric project under budget	166/2025
Reliability/Resiliency Improvements	Q2	(250,000)	Transferred to other projects	166/2025
		(408,683)		
<b>Sewer</b>				
1 Ton Truck with Winch Crane (Sewer)	Q1	3,100	Sewer Capital	134/2025
		3,100		
<b>Water</b>				
1 Ton Truck with Winch Crane (Water)	Q1	3,100	Water Capital	134/2025
Ellis 4 Dam Upgrades	Q1	11,000,000	External Debt Financing	50/2025
Ellis 4 Dam Upgrades	Q1	(3,445,935)	Water Capital	50/2025
Miscellaneous Dam Projects	Q2	82,428	Grant Funding	
		7,639,592		
<b>Total 2025 Amendments</b>		<b>7,929,438</b>		

## Appendix C – Capital Project Updates

### General Government Services

#### *Facilities Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
FA-78	VITAL	City Hall - HVAC Chiller Repair	RENEW	Complete
FA-07	OPTIMAL	City Hall - Rolling Vault Shelves	RENEW	Cancelled
FA-69	ESSENTIAL	City Hall - Server Room Renovations	RENEW	Delayed
FA-09	VITAL	City Wide Security - Major System Upgrade	RENEW	Substantially Complete
FA-70	ESSENTIAL	City Yards - Electrical Building	NEW	Substantially Complete
FA-10	ESSENTIAL	City Yards - Main Building Upgrades	RENEW	Delayed
FA-109	VITAL	Cleland Theatre - Lighting	RENEW	In Progress
FA-23	ESSENTIAL	Community Centre - Energy & Emissions Reductions Retrofit	RENEW	Delayed
FA-22	VITAL	Community Centre - Facility Equipment Replacement	RENEW	Complete
FA-19	VITAL	Community Centre - Facility Improvements	RENEW	Complete
FA-16	VITAL	Community Centre - Fire Suppression System Refurbishment	RENEW	In Progress
FA-71	STRATEGIC	Community Centre - Power Street Child Care Project*	RENEW	In Progress
FA-66	VITAL	Community Centre - Replace Boiler	RENEW	Delayed
FA-120	DISCRETIONARY	Community Centre - Starting Blocks Replacement	RENEW	In Progress
FA-59	STRATEGIC	Community Safety Buildings (Fire Halls)	NEW	In Progress
FA-CC3	STRATEGIC	Connected Communities - Lawn Bowling Improvements	RENEW	Complete
FA-CC2	STRATEGIC	Connected Communities - Leir House Improvements	RENEW	In Progress
FA-CC1	STRATEGIC	Connected Communities - Outdoor Rink Improvements	RENEW	Design
FA-911	VITAL	Facility Emergency Repairs	RENEW	In Progress
FA-118	ESSENTIAL	Fire Hall 2 - Heating & Cooling Equipment	RENEW	Substantially Complete
FA-64	ESSENTIAL	Kings Park/Sportsplex - Washroom	RENEW	In Progress
FA-117	OPTIMAL	Lakawanna - Washroom Accessibility Upgrades	RENEW	Delayed
FA-30	ESSENTIAL	Library/Museum - Replace Condensing Unit/Heat Pump	RENEW	Delayed
FA-29	VITAL	Library/Museum - Replace HVAC	RENEW	Delayed
FA-38	OPTIMAL	OHTC - Facility Equipment Replacement	RENEW	In Progress
FA-44	OPTIMAL	PTCC - Replace Small Wares	RENEW	Complete
FA-119	ESSENTIAL	PTCC - Ride-On Floor Scrubber	RENEW	Complete
FA-68	STRATEGIC	Public Washrooms - Okanagan Lake Park Renovations	NEW	Delayed
FA-48	ESSENTIAL	RCMP - Facility Improvements	RENEW	In Progress
FA-49	VITAL	RCMP - Main Distribution Panel	RENEW	Complete
FA-115	VITAL	RCMP - Rebuild Boilers & Belimo Valves	RENEW	In Progress
FA-112	ESSENTIAL	RCMP - Secure Parking	NEW	Design

FA-111	VITAL	RCMP - Vestibule	NEW	In Progress
FA-74	VITAL	Soccer Facility - Recover Roof Bubble	RENEW	Complete
FA-92	VITAL	SOEC - Cooling Tower Heat Exchanger Replacement	RENEW	Complete
FA-53	VITAL	SOEC - Facility Equipment Replacement	RENEW	In Progress
FA-55	ESSENTIAL	SOEC - Replace Hallway Flooring	RENEW	Complete
FA-62	VITAL	SS Sicamous - Repairs & Abatement	RENEW	In Progress

### *Information Technology Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
IT-14	ESSENTIAL	City Facilities Network Wiring Upgrades	NEW	Delayed
IT-01	ESSENTIAL	Hardware - Audio Visual, Security Video	RENEW	Design
IT-10	OPTIMAL	Hardware - Cleland Theatre	RENEW	In Progress
IT-02	ESSENTIAL	Hardware - Council Chambers	RENEW	Delayed
IT-03	VITAL	Hardware - Desktop & Cellular Telephones	RENEW	In Progress
IT-04	ESSENTIAL	Hardware - Desktop Computers, Laptops, Tablets	RENEW	In Progress
IT-05	ESSENTIAL	Hardware - Printers	RENEW	In Progress
IT-06	VITAL	Hardware - Servers & Appliances	RENEW	Delayed
IT-11	ESSENTIAL	Hardware - SOEC	RENEW	In Progress
IT-12	ESSENTIAL	Infrastructure - GIS	NEW	In Progress
IT-07	VITAL	Infrastructure - Local Area Network	RENEW	In Progress
IT-09	OPTIMAL	IT Strategy - System Reconfigurations	NEW	Delayed
IT-13	VITAL	Utility Billing Software Upgrade	NEW	Complete

### *Other General Government Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
LAND-01	STRATEGIC	Land Acquisitions	NEW	Complete
PL-01	STRATEGIC	Official Community Plan Review	RENEW	Complete

## Protective Services

### *Fire Services Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
FS-01	ESSENTIAL	Emergency Training Centre Upgrades	RENEW	Complete
FS-03	VITAL	Equipment Replacement	RENEW	In Progress
FS-02	VITAL	Fire Hose Replacement	RENEW	Complete

### *Bylaw Services Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
BS-01	OPTIMAL	Downtown Parking Pay Stations	NEW	Complete

## Fleet

### *Fleet Services Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
FLT-133	ESSENTIAL	1 Ton Pickup (Replace Unit 133)	RENEW	Complete
FLT-1TON	ESSENTIAL	1 Ton Truck with Winch Crane	NEW	Complete
FLT-L202	VITAL	100' Platform Fire Truck (Replace Unit L-202)	RENEW	In Progress
FLT-9429	ESSENTIAL	Aerator (Replace Unit 9429)	RENEW	Cancelled
FLT-9430	ESSENTIAL	Aerator (Replace Unit 9430)	RENEW	Cancelled
FLT-CAR.VAN	ESSENTIAL	Car & Van Replacements	RENEW	Design
FLT-50	ESSENTIAL	Digger Derrick Aerial (Replace Unit 50)	RENEW	In Progress
FLT-TOOLS	VITAL	EV/Hybrid Tools	NEW	In Progress
FLT-BOAT	STRATEGIC	Fire Services Rescue Boat	NEW	Complete
FLT-9409	ESSENTIAL	Flail Mower (Replace Unit 9409)	RENEW	Cancelled
FLT-344	ESSENTIAL	Forklift (Replace Unit 344)	RENEW	In Progress
FLT-GARAGE	ESSENTIAL	Garage Equipment Replacements	RENEW	In Progress
FLT-9401	ESSENTIAL	Gravely (Replace Unit 9401)	RENEW	Cancelled
FLT-129	ESSENTIAL	Hydrant Truck (Replace Unit 129)	RENEW	Complete
FLT-9460	ESSENTIAL	Overseeder (Replace Unit 9460)	RENEW	Cancelled
FLT-PARKS	ESSENTIAL	Parks Equipment Replacements	RENEW	In Progress
FLT-53	ESSENTIAL	Single Dump (Replace Unit 53)	RENEW	In Progress
FLT-86	ESSENTIAL	Snow Plows/Sanders/Blades (Replace Unit 86)	RENEW	In Progress
FLT-91	ESSENTIAL	Tandem Dump Truck (Replace Unit 86)	RENEW	In Progress
FLT-TRAILER	ESSENTIAL	Trailer Replacements	RENEW	In Progress
FLT-TRUCK	ESSENTIAL	Truck Replacements	RENEW	Complete
FLT-TURF	STRATEGIC	Turf Tank (Autonomous Line Painter)	NEW	In Progress
FLT-51	ESSENTIAL	Utility Service Truck (Replace Unit 51)	RENEW	Complete
FLT-330	ESSENTIAL	Zamboni (Replace Unit 330)	RENEW	Deferred
FLT-331	ESSENTIAL	Zamboni (Replace Unit 331)	RENEW	In Progress

## Transportation, Roads & Utilities

### *Transportation Network Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
TN-AT-01	OPTIMAL	AAA Bike Network	GROWTH	Substantially Complete
TN-AT-01.2	OPTIMAL	AAA Bike Network - Lake to Lake Sections 2-4	GROWTH	In Progress
ELEC-NE-10	STRATEGIC	Accessible Pedestrian Signal Upgrades	NEW	In Progress
TN-AT-01A	STRATEGIC	Bike Network Improvements	RENEW	In Progress
TN-TC-03	OPTIMAL	Crosswalk Improvement Program	NEW	Ready for Tender
PW-03	STRATEGIC	Decorative Seasonal Lighting	NEW	In Progress
TN-MP-01	STRATEGIC	Intersection Improvements	GROWTH	Design
LAND-03	VITAL	Okanagan Lake Marina Public Dock	RENEW	Complete
TN-IR-01	OPTIMAL	Pavement Management Rehabilitation Program	RENEW	Ready for Tender
TN-MP-03	STRATEGIC	Point Intersection	GROWTH	Substantially Complete
TN-TC-04	STRATEGIC	Safe Routes to School	NEW	Ready for Tender
TN-AT-03	OPTIMAL	Sidewalk Network Improvements	GROWTH	Design
TN-TC-01	OPTIMAL	Traffic Calming Improvements Program	NEW	Design
ELEC-NE-06	STRATEGIC	Traffic Detection & Controllers	RENEW	In Progress
ELEC-NE-09	OPTIMAL	Traffic Signalization	NEW	In Progress

### Neighbourhood Reconstruction Capital Projects

Project ID	Capital Priority	Project Name	Capital Type	Q2 Status
RC-16	STRATEGIC	Duncan Avenue East Corridor Reconstruction	RENEW	In Progress
RC-15	STRATEGIC	Eckhardt Avenue Corridor Reconstruction	RENEW	In Progress
RC-20	STRATEGIC	Westminster Avenue Corridor Reconstruction	RENEW	Design
RC-05	ESSENTIAL	Woodstock Road - Water Main Replacement	RENEW	Delayed

### Storm Water Management Capital Projects

Project ID	Capital Priority	Project Name	Capital Type	Q2 Status
DC-MP-02	STRATEGIC	Churchill Avenue Improvements	NEW	Design
DC-NE-01	STRATEGIC	Miscellaneous Storm Projects	RENEW	Design
DC-NE-02	STRATEGIC	Okanagan Lake Channel Retaining Wall	RENEW	Deferred
PCR-R2	STRATEGIC	Penticton Creek Restoration - Reach 2	RENEW	In Progress
DC-MP-01	STRATEGIC	Riverside Drive Storm Diversion	NEW	Design
STC-02	STRATEGIC	Weather Monitoring Stations	NEW	In Progress

### Water & Sanitary Networks Capital Projects

Project ID	Capital Priority	Project Name	Capital Type	Q2 Status
SC-IR-01	STRATEGIC	Aging Sanitary Sewer Infrastructure Renewals	RENEW	Delayed
WD-IR-02	OPTIMAL	Aging Water Infrastructure Renewals	RENEW	Deferred
WD-NE-02	STRATEGIC	Agricultural Irrigation Meter Program	NEW	In Progress
PW-04	VITAL	CCTV Video Inspection System	NEW	Complete
WD-NE-03	STRATEGIC	Ellis 2 Dam Design & Upgrades	RENEW	Delayed
WD-NE-04	STRATEGIC	Ellis 4 Dam Upgrades	RENEW	Substantially Complete
WD-MP-01	STRATEGIC	Hydrant Installations	NEW	In Progress
WD-IR-03	STRATEGIC	Industrial Area Fire Flow Upgrades	GROWTH	Delayed
WD-NE-06	STRATEGIC	Miscellaneous Dam Projects	RENEW	Substantially Complete
WD-MP-09	STRATEGIC	PRV & Altitude Valve Upgrades - Above Ground Vault Conversions	RENEW	Design
WD-IR-05	STRATEGIC	Raw Water Main Replacements	RENEW	Design
G-WAT-01	STRATEGIC	Ridgedale Reservoir Upgrade	GROWTH	Delayed
ROW	STRATEGIC	Right of Way Acquisitions	NEW	In Progress
SC-MP-01	STRATEGIC	SOEC Lift Station Wet Well Expansion	GROWTH	Delayed

### Parks

#### Parks & Cemetery Capital Projects

Project ID	Capital Priority	Project Name	Capital Type	Q2 Status
PK-CC3	STRATEGIC	Connected Communities - Baseball Diamond Improvements	RENEW	Substantially Complete
PK-CC2	STRATEGIC	Connected Communities - Safety Village Improvements	RENEW	In Progress
PK-CC1	STRATEGIC	Connected Communities - Skaha Park Pickleball Courts	NEW	In Progress

PK-2020-P10	STRATEGIC	Dog Park Improvements	RENEW	Substantially Complete
PK-2020-P17A	STRATEGIC	Kiwanis Walking Pier Replacement	RENEW	Ready for Tender
PK-DCC-04	STRATEGIC	KVR Trail Planning & Improvements	GROWTH	In Progress
PK-2020-P2B	STRATEGIC	Lakawanna Park Spray Park & Splash Pad Replacement	RENEW	In Progress
PK-2020-C1	STRATEGIC	Lakeview Cemetery Expansion & Upgrades	RENEW	Delayed
PK-MISC	DISCRETIONARY	Miscellaneous Parks Projects	NEW	Complete
PK-2023-P38	STRATEGIC	North Gateway Baseball Field	NEW	In Progress
PK-2020-P6	STRATEGIC	Playground Equipment Replacements	RENEW	In Progress
PK-2020-P20	STRATEGIC	Riverside Park Site & Entry Improvements	RENEW	Substantially Complete
PK-2020-P16	STRATEGIC	Robinson Property Pickleball Courts	NEW	Substantially Complete
PK-2020-P17	STRATEGIC	Rotary Point Site Improvements	RENEW	In Progress
PK-2023-P40	STRATEGIC	Skaha Park Pedestrian Bridge Replacements	RENEW	Complete
PK-2020-P1	STRATEGIC	Skaha Park Upgrades from Master Plan	RENEW	Complete
PK-2022-P17	OPTIMAL	Sudbury Parking Lot Landscaping	RENEW	Substantially Complete
PK-2020-P14	STRATEGIC	Three Mile Beach Upgrades from Master Plan	RENEW	Design
PK-2023-P42	STRATEGIC	Water Supply, Refill, Wash & Cooling Stations	NEW	In Progress

## Energy & Environment

### *Electric & Sustainability Capital Projects*

Project ID	Capital Priority	Project Name	Capital Type	Q2 Status
ELEC-NE-03	STRATEGIC	Carmi Substation Feeders	NEW	Cancelled
ELEC-IR-03	STRATEGIC	Distribution System Rebuilds	RENEW	In Progress
ELEC-IR-05	STRATEGIC	Downtown Underground Conversion	RENEW	Delayed
SP-02	STRATEGIC	Electric Vehicle (EV) Rapid Charging Infrastructure	NEW	In Progress
ELEC-NE-11	OPTIMAL	Electrical Inventory Storage Racks	RENEW	In Progress
ELEC-NE-04	STRATEGIC	Fiber Optic System Redundancy	NEW	In Progress
ELEC-ND-02	STRATEGIC	Flat Rate New/Upgrade Services	NEW	In Progress
ELEC-IR-02	STRATEGIC	Huth Substation Refurbishment	RENEW	In Progress
ELEC-ND-05	STRATEGIC	Modern Metering Conversion	NEW	Ready for Tender
ELEC-ND-01	STRATEGIC	New/Upgrade Services	NEW	In Progress
ELEC-ND-03	STRATEGIC	New/Upgrade Underground Services	NEW	In Progress
ELEC-NE-05	STRATEGIC	Power Line Technician & Engineering Tools	NEW	In Progress
ELEC-NE-02	STRATEGIC	Reliability/Resiliency Improvements	NEW	In Progress
ELEC-NE-01	STRATEGIC	SCADA Improvements & System Automation	NEW	In Progress
ELEC-IR-12	STRATEGIC	Street Lighting	RENEW	In Progress
ELEC-IR-01	STRATEGIC	Substation Refurbishments	RENEW	In Progress
ELEC-IR-04	STRATEGIC	Underground Residential Subdivision Rebuild	RENEW	Cancelled
ELEC-NE-08	STRATEGIC	Utility Scale Battery Storage	NEW	In Progress

## Treatment Plants

### *Advanced Waste Water Treatment Plant (AWWTP) Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
AWWTP-2	VITAL	Asset Management Replacement for AWWTP	RENEW	In Progress
AWWTP-3	ESSENTIAL	Asset Management Replacement for Lift Stations	RENEW	In Progress
AWWTP-20	ESSENTIAL	AWWTP - SCADA Equipment Replacements	RENEW	In Progress
AWWTP-A20	VITAL	Liquid Waste Management Plan Review	RENEW	Substantially Complete
AWWTP-20J	ESSENTIAL	Main Breaker PDC Replacement	RENEW	In Progress
AWWTP-S2	ESSENTIAL	Phase 2 of AWWTP Expansion & Upgrades	GROWTH	In Progress
AWWTP-20B	ESSENTIAL	SCADA Efficiencies	RENEW	In Progress
AWWTP-20P	ESSENTIAL	Wilson & Marina Way Generators & Flow Meters	RENEW	Delayed

### *Water Treatment Plant (WTP) Capital Projects*

<b>Project ID</b>	<b>Capital Priority</b>	<b>Project Name</b>	<b>Capital Type</b>	<b>Q2 Status</b>
WTP-NE-08	ESSENTIAL	Duncan Avenue Pump Station Roof Replacement	RENEW	Delayed
WTP-NE-07	ESSENTIAL	Okanagan Lake Pump Station Roof Replacement	RENEW	Ready for Tender
WTP-IR-01	STRATEGIC	Penticton Avenue PRV Upgrade	GROWTH	In Progress
WTP-NE-02	ESSENTIAL	WTP - Building Improvements	NEW	In Progress
WTP-IR-03	ESSENTIAL	WTP - Equipment Replacement	RENEW	In Progress
WTP-IR-05	ESSENTIAL	WTP - Makeup Air Replacement	RENEW	Ready for Tender
WTP-IR-02	ESSENTIAL	WTP - PLC & Communications Equipment Replacement	RENEW	In Progress
WTP-NE-05	ESSENTIAL	WTP - SCADA Upgrades	RENEW	In Progress
WTP-NE-09	ESSENTIAL	WTP - Solar Panel Installation	NEW	Delayed
WTP-NE-03	ESSENTIAL	WTP - UV Treatment Upgrade	NEW	Design