

2026–2030

Financial & Corporate Business Plan



City of Penticton

Financial and Corporate Business Plan
May 19, 2026

First Quarter 2026
Update

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Introduction to Quarterly Updates

The Corporate Quarterly report is produced three times a year to present the City's financial position for the quarter and communicate progress made on Strategic Initiatives. The Annual Report and summarizes the year in its totality and is published in June each year.

There are four components within this report:

1. Financial Summary - provides a quarterly update on the City's financial position. Included in this section of the report are summaries for the City's operating and capital funds as well as details on cash & investments, reserves, debt, and a summary of revenue and expenses.
2. Operating Variance Analysis – provides highlights on operating funds for current forecast variances as well as budget amendments made during the quarter.
3. Capital Variance Analysis - provides highlights on capital funds budget amendments made during the quarter. Included in this quarter's capital analysis is the listing of 2025 carry forward projects.
4. Strategic Initiatives - includes progress update on the initiatives detailed in the City's Financial and Corporate Business Plan.

Financial Summary

The 2026 -2030 budget was adopted by Council on December 16, 2025, with this first quarter report being the first of the year it includes activities up to March 31, 2026. The City's financial position continues to remain strong and steady, which allows for continued stability in the short and long term.

General Fund

In 2026, the general fund was balanced with no planned draw from the general surplus reserve, and after the first quarter, the 2026 forecasted draw is \$0.01M.

Operating - forecasted draw of \$0.01M

The forecasted draw from surplus is \$102k, related to Council approved amendments of \$80k for the Temporary Shelter, \$15k for the Urban Deer Advisory Committee, and \$7k for additional transit hours in the evening.

Capital - \$17.3M

The General Fund 2026 Capital amended budget has increased to \$17.3M, a change of \$0.7M from the approved budget of \$16.6M, which is detailed below in the Capital Variance Analysis section.

Utilities

The Utilities operating forecasted draw/transfer from surplus for each respective utility is the same as the approved budget.

- Electric Operating – forecasted draw of \$4.5M
- Sewer Operating – forecasted transfer of \$0.04M
- Water Operating – forecasted draw of \$1.3M

The amended Capital budget for Electric and Water funds are the same as budget and Sewer has decreased by \$19k for and adjustment to the 2025 carry forward budget amount.

- Electric Capital - \$6.2M
- Sewer Capital - \$4.2M
- Water Capital - \$5.5M

Cash & Investments

As of March 31, 2026, the City's cash and term deposit balance is \$138.8M, a decrease of \$4.3M over the beginning of year balance of \$143.1M. The decrease is related to the spending for regular City operations.

Diversification of current type of investments can be seen in the table below:

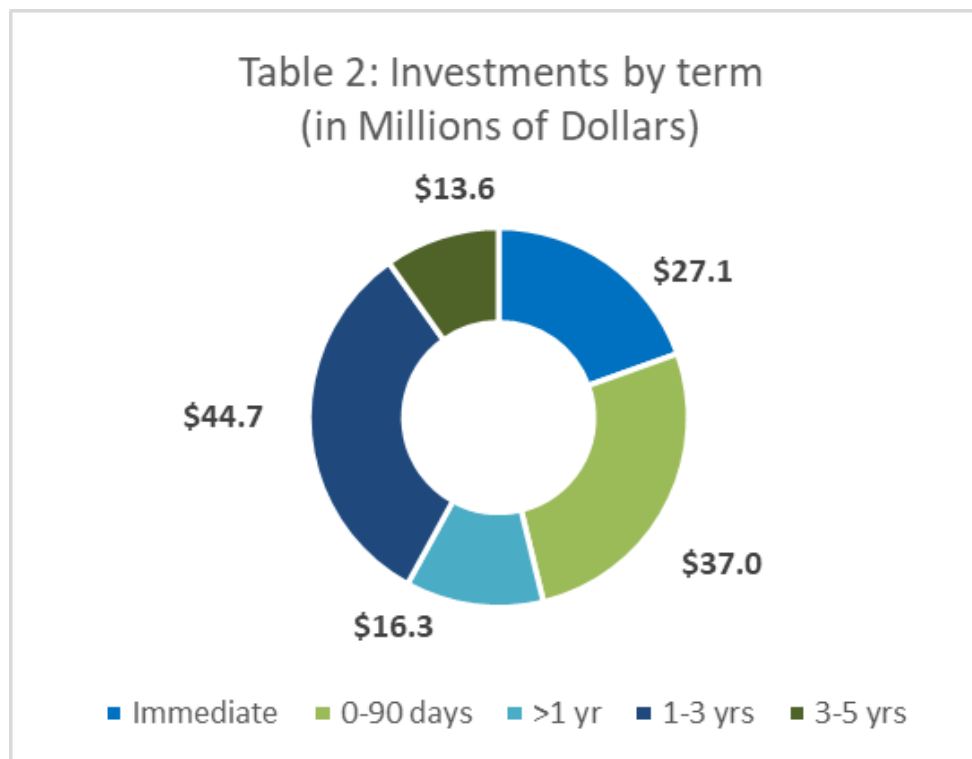
Table 1: Types of Investments (in millions)

Type of Investment	2025 Portfolio Amount	2025 Percentage	2026 Q1 Portfolio Amount	2026 Q1 Percentage
Cash	\$ 2.9	2.0%	\$ 27.1	19.5%
Municipal Finance Authority Investment funds	36.6	25.6%	36.9	26.6%
*Securities in a Chartered Bank	21.6	15.1%	21.6	15.6%
*Deposits in BC Based Credit Unions	47.9	33.5%	18.2	13.1%
*Deposits in Credit Unions based outside of BC	34.1	23.8%	35.0	25.2%
Total	\$ 143.1	100.0%	\$ 138.8	100.0%

**All are Guaranteed Investments/Term deposits*

To ensure the City maintains enough funds to meet day to day operations and capital needs, readily available funds available are \$64.1M (46%) available within less than 90 days. Staff monitor cash on hand comparative to cash flow requirements to enhance the City's returns, when possible. The table below show the investment terms of the City's current investment portfolio:

Table 2: Investments terms (in millions)

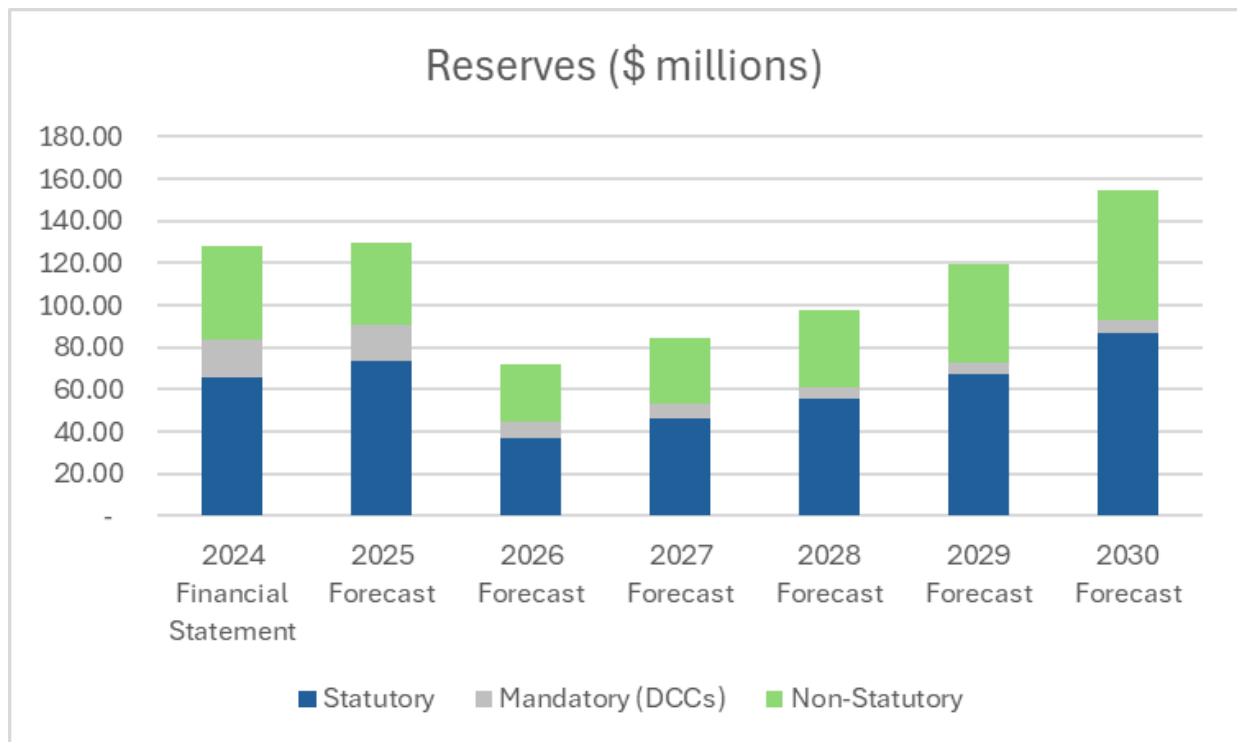


Reserves

The City's total reserve balances at the end of 2025 was \$129M and at this time are forecasted to be \$72M at the end of 2026, which includes budget amendments to date and forecasted variances. The anticipated reduction is largely due to the planned capital program, which assumes all carry forward and current year budgets will be fully spent in 2026. Capital that is not fully expended by the end of the year, will continue to remain in reserve balances until spent, however those funds will remain committed for use in subsequent years when the projects are completed.

The City's reserve balances are detailed in the table below and forecasted based on year-to-date results as well as transfers as approved in the City's 2026-2030 Financial Plan:

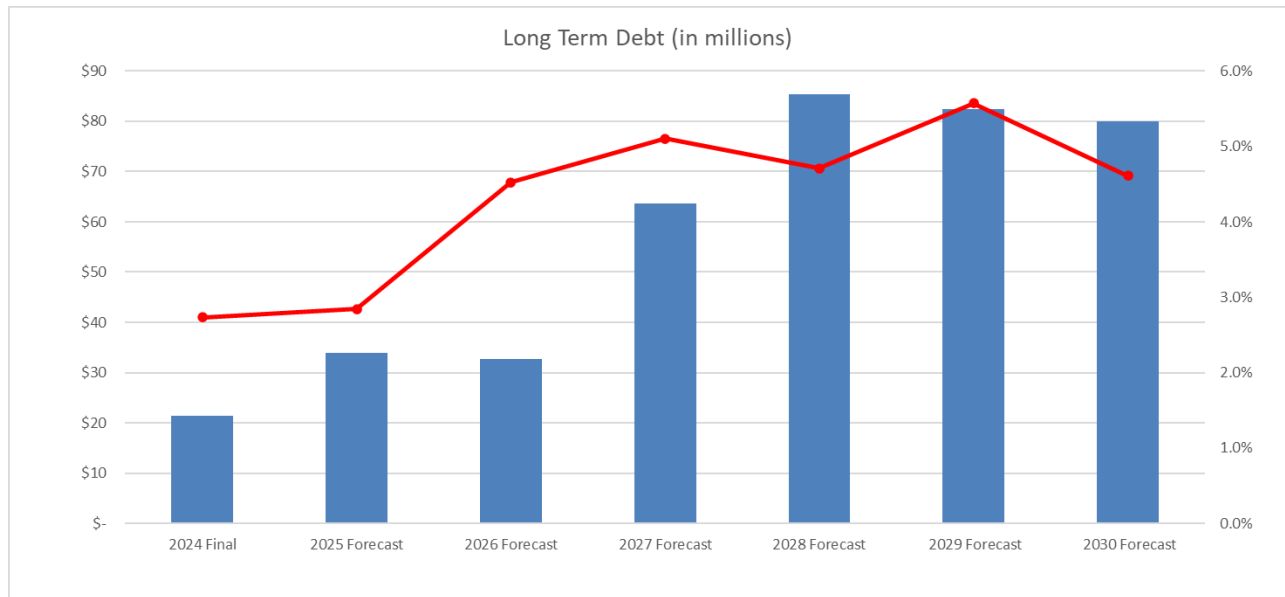
Table 3: Reserve Forecast Summary (in millions)



Debt

The City's debt balance at the end of 2025 is \$34M and forecasted to decrease to \$33M by the end of 2026. Debt is currently represented by issues for the General, Water and Sewer funds. Municipalities can only obtain long-term borrowing for the purchase or construction of capital assets. A five-year forecast of long-term debt based on current and budgeted debt in the 2026-2030 Financial Plan is included in the table below, with the red line representing the updated liability serving costs:

Table 4: Long Term External Debt Budget Forecast (in millions)



On March 17, 2026, Council approved the Loan Authorization Bylaw (Council resolution 77/2026) to consent to borrow \$38.0M for the Firehalls Replacement and Upgrades, which is awaiting the Certificate of Approval to move forward with the next step of a Temporary Borrowing Bylaw. Borrowing for this project is expected to occur over the years 2026-2028. Once a loan is authorized, the full amount authorized is included in the liability servicing costs.

Liability Servicing Cost is legislatively limited to 25%, where debt servicing costs cannot exceed 25% of specific municipal revenues of the previous year. Municipalities can borrow up to 10% of their annual revenue, without requiring public assent, which is otherwise known as the approval-free liability zone.

The estimated Liability Service Cost is noted in the table below:

Table 5: Liability Servicing Costs

	2024 Final	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
Estimated Liability Servicing Cost %	2.7%	2.8%	4.5%	5.1%	4.7%	5.6%	4.6%

Revenue & Expense Summary

	2026 Adopted Budget	2026 Q1 Budget Amendments	2026 Amended Budget	2026 Forecast	Amended Budget to Forecast Variance
Revenue					
Municipal Taxation	\$ (53,949,605)	\$ -	\$ (53,949,605)	\$ (53,949,605)	\$ -
Sale of Services	(15,118,373)	-	(15,118,373)	(15,118,373)	-
Electric Utility Revenue	(53,378,295)	-	(53,378,295)	(53,378,295)	-
Sewer Utility Revenue	(11,711,739)	-	(11,711,739)	(11,711,739)	-
Water Utility Revenue	(12,512,730)	-	(12,512,730)	(12,512,730)	-
Storm Water Utility Revenue	(2,597,590)	-	(2,597,590)	(2,597,590)	-
Fiscal Services	(4,231,000)	-	(4,231,000)	(4,231,000)	-
Grants	(2,591,981)	(917,660)	(3,509,641)	(3,509,641)	-
Other Contributions	(5,446,690)	-	(5,446,690)	(5,446,690)	-
Development Cost Charges	(1,662,000)	-	(1,662,000)	(1,662,000)	-
Donations	(10,000)	-	(10,000)	(10,000)	-
Total Revenues	(163,210,003)	(917,660)	(164,127,663)	(164,127,663)	-
Operating Expenses					
General Operating	87,717,105	1,184,160	88,901,265	88,901,265	-
Storm Water	779,242	-	779,242	779,242	-
Electric Utility	46,212,828	-	46,212,828	46,212,828	-
Sewer System	7,343,365	-	7,343,365	7,343,365	-
Water Utility	7,708,807	-	7,708,807	7,708,807	-
Total Operating Expenses	149,761,347	1,184,160	150,945,507	150,945,507	-
Other Entities Net Taxes	-	-	-	-	-
Net Operating Surplus	(13,448,656)	266,500	(13,182,156)	(13,182,156)	-
Capital Expenses					
General Capital	16,597,312	667,894	17,265,206	17,265,206	-
Electric Capital	6,201,400	-	6,201,400	6,201,400	-
Sewer Capital	4,212,000	(19,000)	4,193,000	4,193,000	-
Water Capital	5,450,000	-	5,450,000	5,450,000	-
Total Capital Expenses	32,460,712	648,894	33,109,606	33,109,606	-
Debt Proceeds	(2,000,000)	-	(2,000,000)	(2,000,000)	-
Debt Servicing - Principal Repayments	2,543,824	-	2,543,824	2,543,824	-
Capital Grant Funding	-	(663,897)	(663,897)	(663,897)	-
Transfer To (From) Surplus/Reserve	(2,160,880)	(251,497)	(2,412,377)	(2,412,377)	-
Amortization Offset	(17,395,000)	-	(17,395,000)	(17,395,000)	-
Financial Plan Balance	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Variance Analysis

First Quarter Budget Amendments

The following summarizes the budget amendments for the quarter, with detailed items provided in the Appendix B – Detailed 2026 Budget Amendments.

Revenue increase of \$918k:

- Grants:
 - \$516k attributed to grants from prior years that are continuing into 2026. Grants are required to match revenues with the amount of spending in any given year, with the remainder transferred forward till fully spent. Budget amendments are required to continue the spending of these projects.
 - \$402k of new grant funding received for the Tree Planting initiative, Age Friendly Community Connectedness, and the LGMA Intern Grant.

Expenditures increase of \$1.2M:

- \$918k related to grants as noted in the revenue section above
- \$167k for Council approved amendments for Temporary Shelter, Urban Deer Advisory Committee, in remembrance painted crosswalk and additional transit hours in the evening.
- \$100k for two projects that were funded by Financial Stabilization Reserve from 2025 that are carrying on into 2026 to be complete; these projects are for the Parks sign standardization and the Community Safety Wellbeing Plan

Forecast Variances

Each quarter, City staff review actual revenue and expenses, comparative to budget, and forecast any significant anticipated variances. As we are in the early stages of the year, the forecast matches the budget. Some specific items we are monitoring are noted in the following sections.

Revenues that are being monitored comparative to budget and historical trends are:

- Building and licensing revenue for Q1 is 22.5% of the annual budget, slightly below 25%, however a large permit was received in early April which we anticipate will reflect normal trends in the upcoming quarter.
- Parking revenue for the first quarter is 29% of budget, which is similar to the prior year first quarter.
- Recreation revenue for Q1 is 33%, which is higher than 25% of the budget, however similar percent of budget as the first quarter of 2025. Year over year recreation revenue is increasing.
- Electric revenue for Q1 is on track to budget and similar to the prior year's first quarter.
- Water revenue is 20% of the annual budget, however this is normal for this time of year, as higher usage in summer months but can be impacted by weather and drought levels.
- Sewer revenue is on track to budget and historical trends.

Expenses that are being monitored comparative to budget and historical trends are:

- Electric purchases are 26% of budget, which is normal for this time of year.
- The RCMP quarterly billing has not been received, however based on historical staffing levels it is anticipated there will be significant budget savings, and a draw from the RCMP reserve may not be needed.

Capital Variance Analysis

First Quarter Budget Amendments

The first quarter capital budget amendments total \$649k, and are as follows (detailed items are in Appendix B – Detailed 2026 Budget Amendments):

- *General Capital \$668k*
 - Project increases include:
 - Grant-funded tree planting at McNicoll Park of \$109k.
 - Additional grant funds received for the Power Street Child Care Centre of \$555k.
 - Roof repairs at 215 Riverside Dr. of \$20k (Res. 90/2026).
 - Washroom repairs at 215 Riverside Dr. of \$20k (Res. 90/2026).
 - Project returns include:
 - Okanagan Lake Park Washroom Renovations completed under budget by (\$20k) (Res. 90/2026).
 - Adjustment to carry forward budget for Community Centre Chiller Replacement (\$16k).
- *Sewer Capital (\$19k)*
 - Project returns include:
 - Adjustment to carry forward budget for Asset Management Replacement (\$19k).

Forecast Variances

The capital forecast is equivalent to the capital budgets as projects may continue into future years, with funding eligible for carried forward to fund the completion of the project.

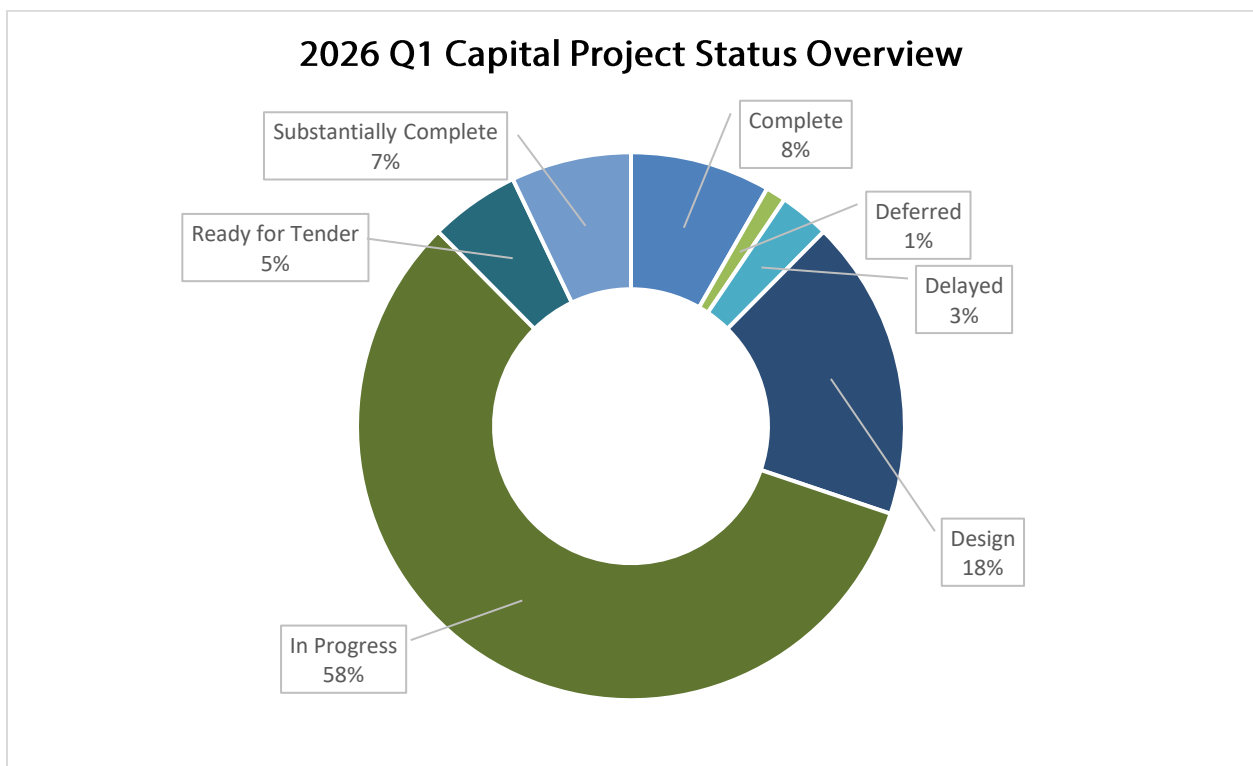
Capital Project Summary

First Quarter Updates

The City currently has 169 capital projects with a combined budget of approximately \$86.5 million, including \$53.4 million in carry-forward projects and \$33.1 million in 2026 budget allocations. Total spending as of April 16, 2026 is \$4.4 million. The status of projects varies significantly across departments, with 15% of projects completed or substantially completed, 3% delayed, and the majority in progress.

A short update of select project highlights follows, with the full list of capital project status updates available in Appendix C - Capital Project Updates.

Capital Project Status Overview



Project Highlights

Infrastructure Projects

The Penticton Avenue Pressure Reducing Valve (PRV) Upgrade reached substantial completion. The project is now functionally complete, with the new PRV infrastructure installed and operating as intended, improving pressure management and system reliability within the service area. Final documentation and regulatory sign-off are pending and expected to be completed in early Q2, at which point the project will be formally completed.

Construction on the Eckhardt Avenue Corridor Reconstruction project continues and remains In Progress. Work is advancing as planned, with coordination ongoing between roadway construction, underground utilities, and traffic management to minimize disruptions. This project represents a significant multi-year investment in transportation safety, infrastructure renewal, and multimodal connectivity, and construction activity is expected to continue through the 2026 construction season.

Parks Projects

The Lakawanna Park Spray Park and Splash Pad project is currently in progress. Procurement activities are underway, with the Request for Proposals posted and negotiations in progress. Subject to final contract award, construction is anticipated to begin in May 2026. Once complete, the improvements will enhance recreational amenities and support increased seasonal use of Lakawanna Park.

The KVR Trail Master Plan and Improvements project remains in progress. The early stages of the project, with a strong emphasis on community engagement, have been completed. A draft master plan is now under development, with additional public engagement opportunities anticipated in late May 2026 to review and refine proposed improvements. The project will guide future investment and phased enhancements along the KVR Trail corridor to support active transportation, recreation, and connectivity objectives.

The McGregor Neighbourhood Park project is in progress, with a strong focus on community engagement. City staff presented the project to Parks & Recreation Advisory Committee earlier in the year, and engagement activities are now underway. The first community pop-up is scheduled for April 26, 2026, followed by user group interviews, which will help inform the project's design direction and future improvement plans.

Facilities Projects

The Power Street Child Care Centre project reached substantial completion as final close-out activities continue. The facility is largely complete, with work currently focused on addressing remaining deficiency and snag-list items. Full completion is anticipated by the end of Q2 2026, at which time the project will be finalized and ready for service delivery.

The Fire Hall Renewals project continued to advance and is currently in progress, with early validation and planning activities underway. The project has achieved key milestones, including progress on tendering and evaluation activities to establish the Integrated Project Delivery (IPD) team. This work is setting the foundation for the next phase of project development and will support coordinated design, cost certainty, and efficient delivery of this significant facilities renewal initiative.

Other Facilities capital projects continued to make steady progress, with activity spanning design, procurement, construction, and close-out phases. Several projects advanced through design and procurement, including planned upgrades at City Hall, the RCMP facility, the Library and Museum, SOEC, and PTCC. Targeted renewals and system upgrades—such as boilers, HVAC equipment, building management systems, electrical upgrades, and accessibility improvements—remain focused on extending asset life, improving energy efficiency, and enhancing safety and functionality.

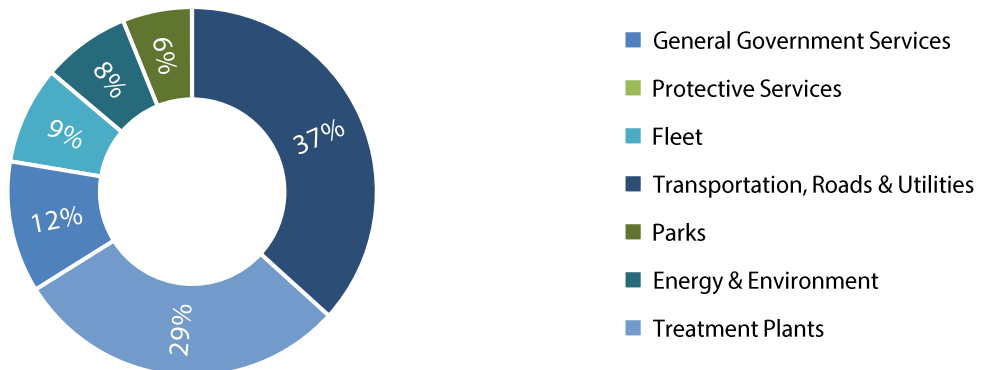
2025 Capital Carry Forwards

Capital carry forwards are to move previous year unspent budgeted funds into the current budget year to continue and/or complete a project from the prior year. As part of the year end process, prior year capital budgets are reviewed and submitted for carry forward as needed. The total amount of capital carry forward projects from 2025 to 2026 is \$53.4M. For a full listing of the capital projects being carried forward, please see Appendix D to the report.

Major Project Highlights

Project ID	Capital Priority	Project Name	2025 Carry Forward to 2026
FLT-L202	VITAL	100' Platform Fire Truck (Replace Unit L-202)	2,300,000
WD-IR-02	ESSENTIAL	Aging & Undersized Water Infrastructure Renewals	1,865,380
SC-IR-01	ESSENTIAL	Aging Sanitary Sewer Infrastructure Renewals & Relining	2,113,530
PK-2020-P2B	STRATEGIC	City-Wide Park - Lakawanna Spray Park & Splash Pad	1,064,655
FA-23	STRATEGIC	Community Centre - Energy & Emissions Reductions Retrofit	1,401,760
FLT-50	ESSENTIAL	Digger Derrick Aerial (Replace Unit 50)	800,000
ELEC-IR-05	ESSENTIAL	Downtown Underground Conversion	969,800
RC-15	STRATEGIC	Eckhardt Avenue Corridor Reconstruction	4,041,695
TN-MP-01	STRATEGIC	Intersection Safety Improvements	794,580
PK-2020-P17A	STRATEGIC	Kiwanis Walking Pier Replacement	907,535
AWWTP-LWMP01	ESSENTIAL	NMLR Pumps, Headworks, Bioreactor Gates & Third Secondary Clarifier	13,380,145
PK-2020-P6	STRATEGIC	Playground Equipment Replacements	830,795
WD-IR-05	VITAL	Raw Water Main Replacements	1,671,325
G-WAT-01	STRATEGIC	Ridgedale Reservoir Upgrade	4,711,360
TN-AT-03	STRATEGIC	Sidewalk Network Improvements	1,256,285
ELEC-IR-01	VITAL	Substation Refurbishments	948,800
ELEC-NE-08	ESSENTIAL	Utility Scale Battery Storage	1,606,150
Total Major Projects			\$ 40,663,795
Total Minor Projects			\$ 12,762,940
Total 2025 Capital Projects Carry Forward to 2026			\$ 53,426,735

Carry Forwards by Segment



Strategic Initiatives

Corporate Business Plan

Updates on the status of the City's strategic initiatives are published annually in the Corporate Business Plan to ensure transparency and keep residents informed. In 2026, City divisions and departments identified 38 strategic priorities and initiatives aimed at advancing Council's priorities of **Safe & Resilient** and **Livable & Accessible** and reinforcing the City's Mission, Vision and Culture.

In the first quarter of 2026, City Divisions reported 32 initiatives are on track to successfully complete within their stated timelines; one (1) initiative has been completed, and five (5) initiatives are considered delayed at this time.

Below is a summary of completed projects:

- **Skating Forward: City Operations of Downtown Ice Rink**– City staff successfully completed operation of the outdoor rink for the 2026 winter season. Further discussion on the future operational plans for the rink will be forthcoming to Council.

Delayed initiatives include:

- **Finalization of the Area Plan for Okanagan Lakeshore / Esplanade** - Originally slated for Council endorsement in early 2026, we are now looking at a mid 2026 adoption. A strong vision is emerging, and the draft plan will be ready for public comment in May or June.
- **Development of a Downtown Area Plan** - Originally planned to begin in early 2026, commencement of this planning work has been pushed to the summer to complete other Planning and Engagement activities. It is anticipated that an engagement plan will be brought to Council for endorsement in June.
- **Solar Feasibility and Implementation Project** - Work will commence on the WTP roof solar once the MUA project is complete.
- **Transit Network Expansion Plans**- Unfortunately the City was not successful in receiving the necessary provincial funding for expansion. The City will continue to advocate for transit expansion through future opportunities.
- **Expansion of the Strategic Communications Program** - This is currently delayed due to staffing vacancies in the Communications department, however this vacancy will be filled in Q2.

Advancing Council's Priorities

Appendix A provides a summary of all 38 strategic priorities identified by City divisions to advance Council's Priorities to build a stronger Penticton.

Appendices

Appendix A – First Quarter Strategic Priority/Initiative Status Details

Safe & Resilient	
Enhance and protect the safety of all residents and visitors to Penticton	
Initiative	Status
<p>Strategic support for coordinated encampment responses</p> <p>Intergovernmental Relations will play a pivotal role in ensuring alignment across jurisdictions and amplifying local priorities. The encampment remains in the provincial jurisdiction, the City continues to engage and support Province.</p>	↑
<p>Voyent Alert! Emergency Communications Integration Project</p> <p>In partnership with the City's Emergency Management Program, the Communications and Engagement department will promote the Voyent Alert! Emergency notification system to ensure timely, accurate, and location-specific emergency notifications for improved community safety and municipal operations. This project is underway and ongoing.</p>	↑
<p>Safety and Security Enhancements for the RCMP Detachment</p> <p>Continuing from improvements made in 2025, the RCMP Detachment will receive security enhancements with improvements to reception, parking, and processing areas. RCMP projects planned for execution in late Q2 early Q3.</p>	↑
<p>Advancement of the Civic Places and Spaces Priority #1: Firehall Renewals</p> <p>Work continues to realize the new firehall headquarters at Firehall #2 site on Dawson Avenue and a renovation to the existing fire hall headquarters at Fire Hall #1 to serve as a satellite hall with the Emergency Operations Centre. Progress continues in Q1 with the selection of the IPD Advisor. RFP issued for the general contractor and architect. Remaining tenders planned for issuance in May. Once all proponents have been selected, validation will commence with a planned completion of validation for Q3.</p>	↑
<p>City Yards Continuity Planning – Emergency Operations Readiness</p> <p>Building on the foundational work completed to-date through the City's Business Continuity Plans, the focus for 2026 is to develop and implement updated processes that ensure the uninterrupted delivery of City Yards operational services in the event of a local or community emergency. Steering Committee selected, first meeting to be held in May.</p>	↑
<p>Continued Development of a Hazard Risk Vulnerability Analysis (HRVA)</p> <p>The Emergency Management department will continue development of an HRVA in 2026. An HRVA is a foundational tool for identifying, assessing, and mitigating risks that could impact the safety and resilience of Penticton and neighbouring communities. Engaged new consultants, transitioning work plan and have set dates for staff engagement. Project completion set for Q1 2027.</p>	↑
<p>Wildfire and FireSmart Planning and Mitigation Strategies</p> <p>The Penticton Fire Department will continue leadership in wildfire risk reduction and community resilience through the advancement of FireSmart principles and targeted mitigation strategies. FireSmart planning & mitigation activities continued to advance. 19 home assessments completed & two newly certified FireSmart homes. Plant program was launched in partnership with Garden Works, and several homeowner rebates were issued to 4 neighborhoods</p>	↑
<p>Advanced Waste Water Treatment Plant (AWWTP) Construction and Commissioning</p> <p>The City of Penticton continues its multi-year investment in AWWTP to ensure long-term reliability, safety, and environmental performance of this critical infrastructure. In 2026, the project will enter a key phase of construction and commissioning, with several major components being installed or restored to enhance treatment capacity and operational resilience. RFP was issued and will close in Q2.</p>	↑

<p>Improvements to Water Service Resiliency and Reliability</p> <p>Penticton’s water supply and treatment services are committed to long-term strategies to improve water service resiliency and accommodate community growth. Specific projects for 2026 include; Pressure Reducing Valve (PRV) Replacement, UV Feasibility Study for the Water Treatment Plant (WTP), Lakeshore Drive and Martin Street Water Main Replacement, and Ridgedale Reservoir. RFP was issued and negotiations with lead proponents are underway.</p>	<p>↑</p>
<p>Transportation Safety and Safe Routes to School</p> <p>This initiative supports the Engineering department’s continued commitment to improving transportation safety and accessibility for all road users. Building on foundational work completed in 2024, the 2026 program will expand the Safe Routes to School network and enhance corridor safety. Work is underway at many of the school sites to advance recommendations in the completed plans, and two plans are in the final stages of completion.</p>	<p>↑</p>
<p>Extension of Existing Memorandum of Understanding (MOU) with 100 More Homes</p> <p>To support a safe, resilient, and inclusive community, staff recommend that Council extend and expand the City’s partnership with 100 More Homes Penticton (100MH). This initiative builds on a proven, collaborative model that addresses homelessness through coordinated service delivery, housing navigation, and community-based solutions. Regional MOU approved for 100MH 2026-2028 term.</p>	<p>↑</p>
<p>Records System to Support Intelligence Led Responses</p> <p>The City is modernizing its Records Management System (RMS) for Bylaw Services to improve efficiency, transparency, and responsiveness. This strategic upgrade replaces outdated systems with a cloud-based, integrated platform that supports frontline staff and enhances service delivery. Advancing RCMP COMPSTAT data sharing by having RCMP join monthly at Bylaw meetings to share key emerging hot spot trends.</p>	<p>↑</p>
<p>Leveraging Technology for Improved Department Operations</p> <p>Following a comparative technology study completed in 2025, the City will implement new hardware (laptops) and communication tools (radios) for Bylaw Officers in 2026 to improve operational efficiency and service delivery. This initiative focuses on reducing administrative delays by enabling officers to complete documentation directly in the field, concurrent with patrols and investigations. Preparing an RFP for a new database management system.</p>	<p>↑</p>
<p>Advancing Community Safety Wellbeing Plan (CSWB)</p> <p>Building on foundational work completed in 2025, this initiative will finalize Penticton’s Community Safety and Wellbeing (CSWB) Plan. Staff will seek Council’s endorsement of key deliverables that form a comprehensive, multi-year roadmap to strengthen public safety, social health, and community resilience. Advanced to Phase 2 of the CSWB which includes comprehensive engagements with community partners and residents.</p>	<p>↑</p>
<p>Continued advancement of the 2024 – 2027 RCMP Strategic Plan</p> <p>The RCMP’s Strategic Plan focuses on four key areas: Connect vulnerable people, Impact crime trends, Advance preparedness and Drive results together.</p>	<p>↑</p>

<p>Livable & Accessible</p> <p>Proactively plan for deliberate growth and focus on community infrastructure to support an inclusive, healthy, safe and desirable place to live</p>	
<p>Initiative</p>	<p>Status</p>
<p>Build Canada Homes</p> <p>This initiative advocates for increased local housing supply, reduction of development barriers, and alignment between national housing efforts to build faster, smarter, and more sustainably with the City of Penticton’s housing goals. Engagement underway with Procurement Canada & Transport Canada along with local developers and nonprofits to develop a potential package/portfolio.</p>	<p>↑</p>

<p>Renewal of the Protocol Agreement between the City of Penticton and Snpink'tn Indian Band</p> <p>This initiative supports the renewal of the 2004 Protocol Agreement between the City of Penticton and Snpink'tn (Penticton) Indian Band, with a renewed focus in 2026 on deepening government-to-government relations and advancing shared priorities. Work is progressing and reviewing and refining of proposed agreement.</p>	<p>↑</p>
<p>Advancement of the Civic Places and Spaces Priority #2: Arenas</p> <p>Work in 2026 will continue to advance the 2021 Asset and Amenity Management Plan which identified aging infrastructure at McLaren and Memorial Arenas as a long-term risk. The twin arena concept aligns with Council's Livable and Accessible priority and supports community recreation, accessibility, and operational efficiency. Preliminary design slated to commence late Q3 2026.</p>	<p>↑</p>
<p>Skating Forward: City Operations of Downtown Ice Rink</p> <p>In support of Council's Livable and Accessible priority, the City of Penticton will assume full operational responsibility for the downtown ice rink, previously managed by Activate Penticton, a local non-profit. This transition ensures long-term sustainability of the facility while enhancing public access to inclusive, barrier-free recreation. The initiative will formalize City oversight of programming, special events, and integrate the rink into broader civic recreation planning. City staff successfully completed operation of the outdoor rink for the 2026 winter season.</p>	<p>☑</p>
<p>Event Strategy Review</p> <p>In response to an evolving event landscape along with changing tourism and economic dynamics in our community, the City of Penticton will undertake an Event Strategy Review. The review will include a current state assessment, engagement and consultation with community partners, and an analysis of available data. Results of the review will inform future planning and decision-making on how the City should look to invest in events that support our local economy and enhance community vibrancy. Initiative planned to commence in Q2.</p>	<p>↑</p>
<p>Development Navigator: Accelerating Livable Infill Housing</p> <p>This initiative focuses on utilizing existing resources in the Building and Permitting departments to assist with early design reviews in an effort to streamline and support infill densification projects that contribute to a more livable and accessible community. The service will focus on developments with two or more housing units per lot and assist developers. Presented an update to Council on April 7th with initiatives currently underway.</p>	<p>↑</p>
<p>Penticton Amplified: Strategic Communications for Resident and Employer Attraction</p> <p>This initiative will explore marketing options focused on resident and business attraction campaigns and programs for the City of Penticton. The goal is a cohesive and strategic communications program that unifies and amplifies the City's key economic and community-building efforts, including: Start Here, Welcome Home, and Love Local. Regular posts and blogs on Start Here Penticton are being posted and the Welcome Home program continues to provide a strong welcome to new Penticton residents.</p>	<p>↑</p>
<p>Finalization of the Area Plan for Okanagan Lakeshore / Esplanade</p> <p>This multi-year initiative will deliver a comprehensive Area Plan for the Okanagan Lakeshore/Esplanade, with the final plan scheduled for Council presentation in early 2026. The plan will provide strategic direction in future land use, environmental stewardship, and public access along this iconic waterfront corridor. Originally slated for Council endorsement in early 2026, we are now looking at a mid 2026 adoption. A strong vision is emerging, and the draft plan will be ready for public comment in May or June.</p>	<p>↓</p>
<p>Advancing Housing Affordability</p> <p>This initiative supports the City's commitment to increasing housing affordability and availability across the by advancing four key projects: Affordable Housing Incentive Policies, City-Owned Land for Housing, Transit-Oriented Area Plans, and Implementation of the Social Housing and Infrastructure Plan (SHIP). Presented an update to Council on April 7th with initiatives currently underway.</p>	<p>↑</p>

<p>North Gateway – Penticton Trade and Convention Centre Hotel Options</p> <p>In response to a Council motion to explore the option of an attached hotel to the Penticton Trade and Convention Centre (PTCC). Public input into the project will be captured during the 2026 General Election. Work continues to provide information to the community for the October referendum question. The question will be before Council in June for endorsement.</p>	<p>↑</p>
<p>Development of a Downtown Area Plan</p> <p>A comprehensive plan for the downtown area including future land use, infrastructure projects, public realm enhancements, community safety, transportation, parking, and commercial/business needs. The plan would incorporate actions on multiple initiatives underway in the downtown, including housing development, parking needs, Nanaimo Square upgrades, public safety initiatives, active transportation, and upgrades to Main Street and other key corridors. Originally planned to begin early 2026, we have pushed the commencement of this planning work to the summer to complete other Planning and Engagement activities. We anticipate bringing an engagement plan to Council for endorsement in June.</p>	<p>↓</p>
<p>CommuniTREE Plan Advancement: Support for Canopy Growth and Climate Resilience</p> <p>Building on foundational work completed in 2024 and 2025, this initiative supports the long-term implementation of Penticton’s Urban Forest Management Plan (UFMP): CommuniTREE Plan. Outreach efforts included support at the Home Show through public education and a tree giveaway. Staff have identified more than 250 new tree planting locations for 2026 and were successful in securing a GCCC Tree Planting Grant. Additional engagement and education initiatives such as Earth Day activities, internal presentations, and updated public-facing materials and website resources are also in progress. Staff has also applied for additional grant opportunities to support long-term planning initiatives (i.e Urban and Natural Areas 10-Year Planting Plan)</p>	<p>↑</p>
<p>Lakawanna Park Upgrades</p> <p>Continuing multi-year project being led by the Parks department, this initiative enters its construction phase in fall 2025 following a comprehensive community engagement program completed in 2024/2025. The project focuses on revitalizing public park spaces to enhance accessibility, inclusivity, and recreational value for residents of all ages and abilities, while supporting the future growth in the area. RFP posted and currently in negotiations. Potential May 2026 project start.</p>	<p>↑</p>
<p>KVR Trail Master Plan and Green Corridor Strategy</p> <p>This is a continuing multi-year initiative. Master Plan work and public engagement began in 2025. Goals of the project includes creating a comprehensive green network by integrating existing green corridors, parks, trails, and open areas throughout the City. The early stages of the project, with a strong focus on community engagement, have been completed. A draft plan is now in development, with potential public engagement to review draft outcomes anticipated for late May.</p>	<p>↑</p>
<p>Solar Feasibility and Implementation Project</p> <p>Expanding on work completed in 2025, the City will continue conducting feasibility studies to identify optimal locations for solar panel installations. These installations aim to offset municipal energy costs and reduce peak demand on the City’s electric grid, supporting long-term sustainability and infrastructure resilience. Work will commence on the WTP roof solar once the MUA project is complete.</p>	<p>↓</p>
<p>Transit Network Expansion Plans</p> <p>The BC Transit Future Network Restructure Plan is a multi-year strategic initiative aimed at enhancing public transit service levels, accessibility, and infrastructure across Penticton. Beginning in 2025 and continuing into 2026, the City will collaborate with BC Transit to implement service improvements, prepare for expanded routing, and upgrade transit-related infrastructure to support increased ridership and regional connectivity. On hold pending Provincial Funding.</p>	<p>↓</p>
<p>Continued Investment in Accessibility Enhancements and Improvements</p> <p>Utilizing the Provincial Library’s Enhancement grant, the Library Board has approved a multi-year plan for improvements to the library to support all patrons to enjoy and access the Library. This project is in progress and expected to be completed in Q2.</p>	<p>↑</p>

Innovate & Create: Makerspace Enhancements



Since its launch in 2024, the Penticton Library Makerspace has empowered patrons to transform artwork into tangible creations using sublimation printing and heat press technology. Building on this success, the Makerspace will introduce UV printing capabilities through the eufyMake E1 desktop printer, a consumer-friendly innovation that unlocks new creative possibilities. Product has arrived and expected to launch in Q2.

Reference and Resource Support for the Business Community



The Penticton Public Library is expanding its role as a community hub by offering tailored informational resources to support both new and existing business owners. This project is anticipated to begin in Q2.

City Mission

Penticton will serve its residents, businesses and visitors through organizational excellence, partnership and the provision of effective and community focused services.

Initiative

Status

Intergovernmental Liaison Strategy for Priority Advancement



Intergovernmental Relations (IGR) component of the City Manager's office is responsible for advancing the City of Penticton's interests in Indigenous relations and advocacy through strategic engagement with provincial, federal, regional, and Indigenous governments. This initiative is ongoing and will continue throughout the year.

Expansion of the Strategic Communications Program



This is a continuing multi-year initiative designed to evolve City of Penticton's communication efforts from a reactive, tactical model to a proactive, strategic framework. This is currently delayed due to staffing vacancies in the Communication department.

Conduct the 2026 General Local Election



In accordance with the Local Government Act, the general local election will be held on October 17, 2026. Residents will have an opportunity to vote for a mayor and six (6) members of Council. Staff will ensure the election is well planned and conducted in a transparent manner to ensure the community has confidence in the outcome of the election results. The planning for this is on track with the Chief Election Officer to be appointed in Q2.

AI Integration and IT Modernization



This initiative advances the City's digital transformation strategy by integrating artificial intelligence (AI) tools and modernizing IT infrastructure. Project goals include enhancing operational efficiency, strengthening cybersecurity, and improving service delivery through automation and data-driven decision-making. Q1 Modernization efforts have advanced through the deployment of new devices, upgrades to conference room technology, and enhancements to the bylaw radio system.

Status		Definition
☑	Complete	Initiative was successfully completed
↑	On Track	Initiative is on schedule and progress continues towards milestones
↓	Delayed	Initiative is experiencing challenges or delays

Item	Quarter	Amount	Funding Source	Resolution
Capital Expenditures				
General				
McNicoll Park - Asset Renewal	Q1	108,825	Grant Funding	
Community Centre - Replace Chiller	Q1	(16,002)	CCBF Reserve	
Community Centre - BugabooU Renovation #12819	Q1	555,072	Grand Funding	
215 Riverside Dr - Washroom Upgrades	Q1	20,000	General Fund project under budget	Res 90/2026
Public Washrooms - Okanagan Lake Park Renovations	Q1	(20,000)	Transferred to other projects	Res 90/2026
215 Riverside Dr - Roof Replacement	Q1	20,000	Asset Sustainability	Res 90/2026
		667,894		
Sewer				
Asset Management Replacement for Treatment Plant	Q1	(19,000)	Sewer Reserve	
		(19,000)		
Water				
1 Ton Truck with Service Body (Water)	Q1	14,500	Water project under budget	
Agricultural Irrigation Meter Program	Q1	(14,500)	Transferred to other projects	
Total 2026 Amendments		915,394		

Appendix C – Capital Project Updates

General Government Services

Facilities Capital Projects

Project ID	Project Name	Q1 Status
FA-116	City Facilities - Replace BMS Controls	In Progress
FA-78	City Hall - HVAC Chiller Repair	In Progress
FA-131	City Hall - Roof Renewal & Replacement	Design
FA-135	City Hall - Second Floor Renovations	Substantially Complete
FA-69	City Hall - Server Room Renovations	Delayed
FA-70	City Yards - Electrical Building	Substantially Complete
FA-10	City Yards - Main Building Upgrades	In Progress
FA-130	Civic Places & Spaces - Arenas	Design
FA-59	Civic Places & Spaces - Fire Hall Renewals*	In Progress
FA-23	Community Centre - Energy & Emissions Reductions Retrofit	Delayed
FA-71	Community Centre - Power Street Child Care Project	Substantially Complete
FA-66	Community Centre - Replace Boiler*	Design
FA-411	Computerized Maintenance Management System (CMMS)	In Progress
FA-911	Facility Emergency Repairs	In Progress
FA-132	General Facilities - Facility Equipment Replacement	Design
FA-136	General Facilities - Facility Renewals/Improvements	Design
FA-117	Lakawanna - Washroom Accessibility Upgrades	In Progress
FA-28	Leir House - Building Envelope Replacements	Design
FA-30	Library/Museum - Replace Condensing Unit/Heat Pump	Ready for Tender
FA-29	Library/Museum - Replace HVAC	Ready for Tender
FA-31	Library/Museum - Replace Interior Air Handling Unit	Ready for Tender
FA-38	OHTC - Facility Equipment Replacement	In Progress
FA-133	PTCC - Facility Equipment Replacement	In Progress
FA-128	PTCC - Facility Renewals/Improvements	Design
FA-68	Public Washrooms - Okanagan Lake Park Renovations	Substantially Complete
FA-122	RCMP - Electrical Upgrade	Design
FA-50	RCMP - Facility Equipment Replacement	Design
FA-48	RCMP - Facility Renewals/Improvements	In Progress
FA-115	RCMP - Rebuild Boilers & Belimo Valves	Design
FA-112	RCMP - Secure Parking	Delayed
FA-51	Skaha East Washroom & Concession - Facility Equipment Replacement	Design
FA-125	SOEC - Boiler Replacements	Design
FA-53	SOEC - Facility Equipment Replacement	In Progress
FA-124	SOEC - Jumbotron & Scoreboard*	In Progress
FA-62	SS Sicamous - Repairs & Abatement	Complete
FA-134	SS Sicamous - Roof Repair	Delayed

Information Technology Capital Projects

Project ID	Project Name	Q1 Status
IT-14	City Facilities Network Wiring Upgrades	In Progress
IT-01	Hardware - Audio Visual	In Progress
IT-03	Hardware - Desktop & Cellular Telephones	In Progress
IT-04	Hardware - Desktop Computers, Laptops, Tablets	Complete
IT-05	Hardware - Printers	In Progress
IT-16	Hardware - Radios	In Progress
IT-06	Hardware - Servers & Appliances	Design
IT-11	Hardware - SOEC	In Progress
IT-12	Infrastructure - GIS	In Progress
IT-07	Infrastructure - Local Area Network	In Progress
IT-09	IT Strategy - System Reconfigurations	Design

Protective Services

Fire Services Capital Projects

Project ID	Project Name	Q1 Status
FS-01	Emergency Training Centre Upgrades	In Progress
FS-03	Equipment Replacement	Design
FS-02	Fire Hose Replacement	In Progress

Bylaw Services Capital Projects

Project ID	Project Name	Q1 Status
BS-01	Downtown Parking Pay Stations	In Progress

Fleet

Fleet Services Capital Projects

Project ID	Project Name	Q1 Status
FLT-16	1 Ton Dump Truck (Replace Unit 16)	In Progress
FLT-1TONW	1 Ton Truck with Service Body	In Progress
FLT-L202	100' Platform Fire Truck (Replace Unit L-202)	In Progress
FLT-R&D	1-3 Ton Service Truck, Roads & Drainage	Design
FLT-49	Arborist Truck (Replace Unit 49)	In Progress
FLT-B201	Bush Truck (Replace Unit B-201)	Complete
FLT-CAR.VAN	Car & Van, New & Replacements	In Progress
FLT-50	Digger Derrick Aerial (Replace Unit 50)	In Progress
FLT-BIKES	Electric Bikes	In Progress
FLT-TOOLS	EV/Hybrid Tools	In Progress
FLT-EQUIP	Fleet Equipment, New & Replacements	Complete
FLT-GARAGE	Garage Equipment, New & Replacements	In Progress
FLT-140	Heavy Duty Truck (Replace Unit 140)	Design
FLT-TANK	Parks Equipment - Water & Brine Tank	In Progress
FLT-PARKS	Parks Equipment, New & Replacements	In Progress
FLT-53	Single Dump (Replace Unit 53)	Complete
FLT-86	Snow Plows/Sanders/Blades (Replace Unit 86)	In Progress
FLT-91	Tandem Dump Truck (Replace Unit 91)	In Progress
FLT-62	Tractor (Replace Unit 62)	Complete
FLT-TRUCK	Truck, New & Replacements	Complete
FLT-TURF	Turf Tank (Autonomous Line Painter)	Complete
FLT-331	Zamboni (Replace Unit 331)	Complete

Transportation, Roads & Utilities

Transportation Network Capital Projects

Project ID	Project Name	Q1 Status
TN-AT-01.2	AAA Bike Network - Lake to Lake Sections 1-4	Substantially Complete
TN-TC-03	Crosswalk Improvement Program*	In Progress
PW-03	Decorative Seasonal Lighting	In Progress
TN-FS-01	Friendly Streets	In Progress
TN-MP-01	Intersection Safety Improvements	In Progress
TN-IR-01	Pavement Management Rehabilitation Program*	In Progress
TN-TC-04	Safe Routes to School*	In Progress
TN-AT-03	Sidewalk Network Improvements*	In Progress

Neighbourhood Reconstruction Capital Projects

Project ID	Project Name	Q1 Status
RC-16	Duncan Avenue East Corridor Reconstruction	Design
RC-15	Eckhardt Avenue Corridor Reconstruction	In Progress
RC-20	Westminster Avenue Corridor Reconstruction	In Progress

Storm Water Management Capital Projects

Project ID	Project Name	Q1 Status
DC-MP-02	Churchill Avenue Improvements	Design
DC-MP-01	Dynes Lane Storm Diversion	Design
DC-NE-01	Miscellaneous Storm Projects	Design
DC-NE-02	Okanagan Lake Channel Retaining Wall	In Progress
PCR-R2	Penticton Creek Restoration - Reach 2	Design

Water & Sanitary Networks Capital Projects

Project ID	Project Name	Q1 Status
WD-IR-02	Aging & Undersized Water Infrastructure Renewals*	In Progress
SC-IR-01	Aging Sanitary Sewer Infrastructure Renewals & Relining*	Ready for Tender
WD-NE-02	Agricultural Irrigation Meter Program	In Progress
WD-NE-03	Ellis 2 Dam Upgrades	In Progress
WD-MP-01	Hydrant Installations	In Progress
WD-IR-03	Industrial Area Fire Flow Upgrades	In Progress
WD-NE-06	Miscellaneous Dam Projects	In Progress
WD-MP-09	PRV & Altitude Valve Upgrades - Above Ground Vault Conversions	Design
WD-IR-05	Raw Water Main Replacements	In Progress
G-WAT-01	Ridgedale Reservoir Upgrade	Design
SC-MP-01	SOEC Lift Station Wet Well Expansion	Design

Parks

Parks & Cemetery Capital Projects

Project ID	Project Name	Q1 Status
PK-2020-P2B	City-Wide Park - Lakawanna Spray Park & Splash Pad	In Progress
PK-2020-P17	City-Wide Park - Rotary Point Site Improvements	In Progress
PK-2022-P17	City-Wide Park - Sudbury Parking Lot Landscaping	Substantially Complete
PK-2020-P14	City-Wide Park - Three Mile Beach Upgrades	Complete
CP-06	Community Park - Lion's	In Progress
P-DCC-07	Community Park - Lion's DCC Projects	In Progress
CP-08	Community Park - McNicoll*	In Progress
PK-2020-P20	Community Park - Riverside Site & Entry Improvements	Substantially Complete
P-DCC-09	Community Park - Robinson DCC Projects	In Progress
PK-2020-P16	Community Park - Robinson Pickleball Courts	Substantially Complete
PK-CC3	Connected Communities - Baseball Diamond Improvements	Complete
PK-CC2	Connected Communities - Safety Village Improvements	Complete
PK-2020-P17A	Kiwanis Walking Pier Replacement	In Progress
MISCP-03	Miscellaneous Projects - Leir House	In Progress
MISCP-06	Miscellaneous Projects - Sportsfield Development	In Progress
NBHB-06	Neighbourhood Park - McGregor*	In Progress
OSP-07	Open Space - Library, Museum & RCMP Landscaping	Deferred
PK-2020-P6	Playground Equipment Replacements	In Progress
SPP-02	Special Purpose - Lakeview Cemetery	In Progress
P-DCC-04	Trail Corridors - KVR Trail Master Plan & Improvements	In Progress
TC-02	Trail Corridors - Poplar Grove Trailhead	In Progress
PK-2023-P42	Water Supply, Refill, Wash & Cooling Stations	Substantially Complete

Energy & Environment

Electric & Sustainability Capital Projects

Project ID	Project Name	Q1 Status
ELEC-NE-07	25KV Conversion	In Progress
ELEC-NE-10	Accessible Pedestrian Signal Upgrades	Design
ELEC-IR-03	Distribution System Rebuilds	In Progress
ELEC-IR-05	Downtown Underground Conversion	In Progress
SP-02	Electric Vehicle (EV) Rapid Charging Infrastructure	In Progress
ELEC-NE-11	Electrical Inventory Storage Racks	Design
ELEC-NE-04	Fiber Optic System Redundancy	Deferred
ELEC-ND-02	Flat Rate New/Upgrade Services	In Progress
ELEC-ND-05	Modern Metering Conversion	In Progress
ELEC-ND-01	New/Upgrade Services	In Progress
ELEC-ND-03	New/Upgrade Underground Services	In Progress
ELEC-NE-05	Power Line Technician & Engineering Tools	In Progress
ELEC-NE-02	Reliability/Resiliency Improvements	In Progress
ELEC-NE-01	SCADA Improvements & System Automation	In Progress
ELEC-NE-12	Street Lighting	Design
ELEC-IR-01	Substation Refurbishments	In Progress
ELEC-NE-06	Traffic Detection & Controllers	In Progress
ELEC-NE-09	Traffic Signalization	Design
ELEC-IR-04	Underground Residential Subdivision Rebuild	In Progress
ELEC-NE-08	Utility Scale Battery Storage	In Progress

Treatment Plants

Advanced Waste Water Treatment Plant (AWWTP) Capital Projects

Project ID	Project Name	Q1 Status
AWWTP-AM-02	Asset Management Lift Station Renewals	Ready for Tender
AWWTP-AM-01	Asset Management Plant Renewals	In Progress
AWWTP-NE-01	Automated Nutrient Analyzer (Chemscan)	Substantially Complete
AWWTP-IR-03	AWWTP - SCADA Upgrades	In Progress
AWWTP-IR-02	Blower Room Upgrades	Ready for Tender
AWWTP-LWMP07	Centrifuge Upgrades	In Progress
AWWTP-LWMP03	Instrumentation Upgrades	In Progress
AWWTP-LWMP00	Liquid Waste Management Plan Update	In Progress
AWWTP-20J	Main Breaker PDC Replacement	Complete
AWWTP-IR-01	Motor Control Center Replacements	In Progress
AWWTP-LWMP01	NMLR Pumps, Headworks, Bioreactor Gates & Third Secondary Clarifier	In Progress
AWWTP-LWMP05	Second Dissolved Air Flootation Unit	In Progress
AWWTP-LWMP04	Second Fermenter	Ready for Tender
AWWTP-20P	Wilson & Marina Way Generators & Flow Meters	Delayed

Water Treatment Plant (WTP) Capital Projects

Project ID	Project Name	Q1 Status
WTP-NE-02	Building Improvements	In Progress
WTP-NE-08	Duncan Avenue Pump Station Roof Replacement	Substantially Complete
WTP-IR-03	Equipment Replacement	In Progress
WTP-IR-05	Makeup Air Replacement	In Progress
WTP-IR-12	Okanagan Lake Pump Station Generator Replacement	Design
WTP-NE-07	Okanagan Lake Pump Station Roof Replacement	Substantially Complete
WTP-IR-01	Penticton Avenue PRV Upgrade	Complete
WTP-IR-02	PLC & Communications Equipment Replacement	In Progress
WTP-NE-10	Radio Equipment Upgrades	In Progress
WTP-NE-05	SCADA Upgrades	In Progress
WTP-NE-11	Security Gate	Ready for Tender
WTP-NE-09	Solar Panel Installation	Ready for Tender
WTP-NE-03	UV Treatment Upgrade	In Progress

Appendix D – 2025 Capital Carry Forward to 2026 List

General Government Services

Facilities

FA-10	ESSENTIAL	City Yards - Main Building Upgrades	242,000	RENEW
FA-112	ESSENTIAL	RCMP - Secure Parking	49,780	NEW
FA-115	VITAL	RCMP - Rebuild Boilers & Belimo Valves	138,365	RENEW
FA-117	OPTIMAL	Lakawanna - Washroom Accessibility Upgrades	125,000	RENEW
FA-135	VITAL	City Hall - Second Floor Renovations	185,925	RENEW
FA-23	ESSENTIAL	Community Centre - Energy & Emissions Reductions Retrofit	1,923,135	RENEW
FA-29	VITAL	Library/Museum - Replace HVAC	200,000	RENEW
FA-30	ESSENTIAL	Library/Museum - Replace Condensing Unit/Heat Pump	484,000	RENEW
FA-38	OPTIMAL	OHTC - Facility Equipment Replacement	65,000	RENEW
FA-411	VITAL	Computerized Maintenance Management System (CMMS)	130,000	NEW
FA-59	STRATEGIC	Civic Places & Spaces - Fire Hall Renewals*	544,535	RENEW
FA-62	VITAL	SS Sicamous - Repairs & Abatement	53,120	RENEW
FA-66	VITAL	Community Centre - Replace Boiler*	578,580	RENEW
FA-68	STRATEGIC	Public Washrooms - Okanagan Lake Park Renovations	80,200	NEW
FA-69	ESSENTIAL	City Hall - Server Room Renovations	243,995	RENEW
FA-70	ESSENTIAL	City Yards - Electrical Building	70,600	NEW
FA-71	STRATEGIC	Community Centre - Power Street Child Care Project	49,020	RENEW
FA-911	VITAL	Facility Emergency Repairs	82,570	RENEW
Total Facilities Projects:			\$ 5,245,825	

Information Technology

IT-03	VITAL	Hardware - Desktop & Cellular Telephones	228,215	RENEW
IT-06	VITAL	Hardware - Servers & Appliances	162,225	RENEW
IT-07	VITAL	Infrastructure - Local Area Network	340,200	RENEW
IT-12	ESSENTIAL	Infrastructure - GIS	106,580	NEW
IT-16	VITAL	Hardware - Radios	75,000	RENEW
Total Information Technology Projects:			\$ 912,220	

Protective Services

Fire Services

FS-03	VITAL	Equipment Replacement	13,755	RENEW
Total Fire Services Projects:			\$ 13,755	

Fleet

Fleet

FLT-331	ESSENTIAL	Zamboni (Replace Unit 331)	230,000	RENEW
FLT-50	ESSENTIAL	Digger Derrick Aerial (Replace Unit 50)	800,000	NEW
FLT-53	ESSENTIAL	Single Dump (Replace Unit 53)	435,000	RENEW
FLT-86	ESSENTIAL	Snow Plows/Sanders/Blades (Replace Unit 86)	130,000	RENEW
FLT-91	ESSENTIAL	Tandem Dump Truck (Replace Unit 91)	545,000	RENEW
FLT-B201	ESSENTIAL	Bush Truck (Replace Unit B-201)	30,565	RENEW
FLT-L202	VITAL	100' Platform Fire Truck (Replace Unit L-202)	2,300,000	RENEW
FLT-PARKS	ESSENTIAL	Parks Equipment, New & Replacements	12,500	RENEW
FLT-TOOLS	VITAL	EV/Hybrid Tools	6,955	NEW
FLT-TURF	STRATEGIC	Turf Tank (Autonomous Line Painter)	75,000	NEW
Total Fleet Projects:			\$ 4,565,020	

Transportation, Roads & Utilities

Transportation Network

ELEC-NE-06	VITAL	Traffic Detection & Controllers	70,400	RENEW
ELEC-NE-09	OPTIMAL	Traffic Signalization	13,275	RENEW
ELEC-NE-12	ESSENTIAL	Street Lighting	14,425	NEW
PW-03	STRATEGIC	Decorative Seasonal Lighting	51,545	NEW
TN-AT-01.2	OPTIMAL	AAA Bike Network - Lake to Lake Sections 1-4	324,900	GROWTH
TN-AT-03	STRATEGIC	Sidewalk Network Improvements*	1,256,285	GROWTH
TN-FS-01	STRATEGIC	Friendly Streets	400,830	NEW
TN-IR-01	STRATEGIC	Pavement Management Rehabilitation Program*	314,900	RENEW
TN-MP-01	STRATEGIC	Intersection Safety Improvements	794,580	RENEW
TN-TC-03	OPTIMAL	Crosswalk Improvement Program*	405,800	NEW
TN-TC-04	STRATEGIC	Safe Routes to School*	295,615	NEW
Total Transportation Network Projects:			\$ 3,942,555	

Neighbourhood Reconstruction

RC-15	STRATEGIC	Eckhardt Avenue Corridor Reconstruction	4,041,695	RENEW
RC-16	STRATEGIC	Duncan Avenue East Corridor Reconstruction	85,000	RENEW
RC-20	STRATEGIC	Westminster Avenue Corridor Reconstruction	94,965	RENEW
Total Neighbourhood Reconstruction Projects:			\$ 4,221,660	

Storm Water Management

DC-MP-01	ESSENTIAL	Dynes Lane Storm Diversion	55,000	NEW
DC-NE-01	STRATEGIC	Miscellaneous Storm Projects	62,800	RENEW
DC-NE-02	STRATEGIC	Okanagan Lake Channel Retaining Wall	420,500	RENEW
PCR-R2	STRATEGIC	Penticton Creek Restoration - Reach 2	142,975	RENEW
Total Storm Water Management Projects:			\$ 681,275	

Water & Sanitary Sewer Networks

G-WAT-01	STRATEGIC	Ridgedale Reservoir Upgrade	4,711,360	GROWTH
SC-IR-01	STRATEGIC	Aging Sanitary Sewer Infrastructure Renewals & Relining*	2,113,530	RENEW
WD-IR-02	STRATEGIC	Aging & Undersized Water Infrastructure Renewals*	1,865,380	RENEW
WD-IR-03	ESSENTIAL	Industrial Area Fire Flow Upgrades	80,000	RENEW
WD-IR-05	VITAL	Raw Water Main Replacements	1,671,325	RENEW
WD-MP-01	STRATEGIC	Hydrant Installations	116,250	NEW
WD-MP-09	VITAL	PRV & Altitude Valve Upgrades - Above Ground Vault Conversions	47,770	RENEW
WD-NE-03	STRATEGIC	Ellis 2 Dam Upgrades	165,150	RENEW
Total Water & Sanitary Sewer Networks Projects:			\$ 10,770,765	

Parks**Parks & Cemetery**

MISCP-06	STRATEGIC	Miscellaneous Projects - Sportsfield Development	86,000	NEW
P-DCC-04	STRATEGIC	Trail Corridors - KVR Trail Master Plan & Improvements	80,385	GROWTH
PK-2020-P16	STRATEGIC	Community Park - Robinson Pickleball Courts	9,160	NEW
PK-2020-P17	STRATEGIC	City-Wide Park - Rotary Point Site Improvements	100,790	RENEW
PK-2020-P17A	STRATEGIC	Kiwanis Walking Pier Replacement	907,535	RENEW
PK-2020-P20	STRATEGIC	Community Park - Riverside Site & Entry Improvements	10,930	RENEW
PK-2020-P2B	STRATEGIC	City-Wide Park - Lakawanna Spray Park & Splash Pad	1,064,655	RENEW
PK-2020-P6	STRATEGIC	Playground Equipment Replacements	830,795	RENEW
PK-2022-P17	OPTIMAL	City-Wide Park - Sudbury Parking Lot Landscaping	5,000	RENEW
PK-2023-P42	OPTIMAL	Water Supply, Refill, Wash & Cooling Stations	66,790	NEW
PK-CC2	STRATEGIC	Connected Communities - Safety Village Improvements	62,575	RENEW
PK-CC3	STRATEGIC	Connected Communities - Baseball Diamond Improvements	29,740	RENEW
Total Parks & Cemetery Projects:			\$ 3,254,355	

Energy & Environment

Electric & Sustainability

ELEC-IR-01	VITAL	Substation Refurbishments	948,800	RENEW
ELEC-IR-05	ESSENTIAL	Downtown Underground Conversion	969,800	RENEW
ELEC-ND-05	STRATEGIC	Modern Metering Conversion	100,000	NEW
ELEC-NE-04	ESSENTIAL	Fiber Optic System Redundancy	131,250	NEW
ELEC-NE-08	ESSENTIAL	Utility Scale Battery Storage	1,606,150	NEW
SP-02	STRATEGIC	Electric Vehicle (EV) Rapid Charging Infrastructure	361,445	NEW
Total Electric & Sustainability Projects:			\$ 4,117,445	

Treatment Plants

Advanced Waste Water Treatment Plant (AWWTP)

AWWTP-20J	ESSENTIAL	Main Breaker PDC Replacement	108,300	RENEW
AWWTP-20P	ESSENTIAL	Wilson & Marina Way Generators & Flow Meters	170,750	RENEW
AWWTP-AM-01	ESSENTIAL	Asset Management Plant Renewals	260,300	RENEW
AWWTP-AM-02	ESSENTIAL	Asset Management Lift Station Renewals	142,650	RENEW
AWWTP-LWMP00	VITAL	Liquid Waste Management Plan Update	32,300	RENEW
AWWTP-LWMP01	ESSENTIAL	NMLR Pumps, Headworks, Bioreactor Gates & Third Secondary Clarifier	13,380,145	GROWTH
AWWTP-LWMP04	ESSENTIAL	Second Fermenter	175,000	GROWTH
Total AWWTP Projects:			\$ 14,269,445	

Water Treatment Plant (WTP)

WTP-IR-01	STRATEGIC	Penticton Avenue PRV Upgrade	182,365	GROWTH
WTP-IR-05	ESSENTIAL	Makeup Air Replacement	438,365	RENEW
WTP-NE-02	ESSENTIAL	Building Improvements	182,560	NEW
WTP-NE-03	ESSENTIAL	UV Treatment Upgrade	132,430	NEW
WTP-NE-07	ESSENTIAL	Okanagan Lake Pump Station Roof Replacement	85,695	RENEW
WTP-NE-08	ESSENTIAL	Duncan Avenue Pump Station Roof Replacement	165,000	RENEW
WTP-NE-09	ESSENTIAL	Solar Panel Installation	246,000	NEW
Total WTP Projects:			\$ 1,432,415	

Total 2025 Capital Projects Carry Forward to 2026	\$ 53,426,735
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