

2026–2030

Financial & Corporate Business Plan



City of Penticton

Financial and Corporate Business Plan
August 4, 2026

Second Quarter 2026
Update

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Introduction to Quarterly Updates

The Corporate Quarterly report is produced three times a year to present the City's financial position for the quarter and communicate progress made on Strategic Initiatives. The Annual Report and summarizes the year in its totality and is published in June each year.

There are four components within this report:

1. Financial Summary - provides a quarterly update on the City's financial position. Included in this section of the report are summaries for the City's operating and capital funds as well as details on cash & investments, reserves, debt, and a summary of revenue and expenses.
2. Operating Variance Analysis – provides highlights on operating funds for current forecast variances as well as budget amendments made during the quarter.
3. Capital Variance Analysis - provides highlights on capital funds budget amendments made during the quarter.
4. Strategic Initiatives - includes progress update on the initiatives detailed in the City's Financial and Corporate Business Plan.

Financial Summary

The 2026 -2030 budget was adopted by Council on December 16, 2025, with the first quarter report received by Council on May 19, 2026. This second quarter report includes activities up to June 30, 2026. The City's financial position continues to remain steady and on target to budget.

General Fund

In 2026, the general fund was balanced with no planned draw from the general surplus reserve, and after the second quarter, the 2026 forecasted draw is \$0.2M.

Operating - forecasted draw of \$0.2M

The forecasted draw from surplus is \$217k, related to amendments from the General Surplus totalling \$92k, which are detailed in the budget amendment section, and forecasted additional costs of \$125k for costs that are expected to be higher than budget.

Capital - \$18.0M

The General Fund 2026 Capital amended budget has increased to \$18.0M, a change of \$1.4M from the approved budget of \$16.6M, which is detailed below in the Capital Variance Analysis section.

Utilities

The Utilities operating forecasted draw/transfer from surplus for the Electric and Sewer funds are the same as the approved budget, and Water fund is forecasting a slightly larger draw from surplus.

- Electric Operating – forecasted draw of \$4.5M
- Sewer Operating – forecasted transfer of \$0.04M
- Water Operating – forecasted draw of \$1.4M comparative to the approved budget of \$1.3M for additional unplanned cost for water main repairs.

The amended Capital budget for Electric and Water funds are the same as budget and Sewer has decreased by \$19k for and adjustment to the 2025 carry forward budget amount.

- Electric Capital - \$6.2M
- Sewer Capital - \$4.2M
- Water Capital - \$5.5M

Cash & Investments

As of June 30, 2026, the City's cash and term deposit balance is \$171.2M, an increase of \$28.1M over the beginning of year balance of \$143.1M. The increase is related to the collection of general taxation for the year being received and will fund operations until next year, as well as collecting funds for other jurisdictions which be forwarded in Q3.

Diversification of current type of investments can be seen in the table below:

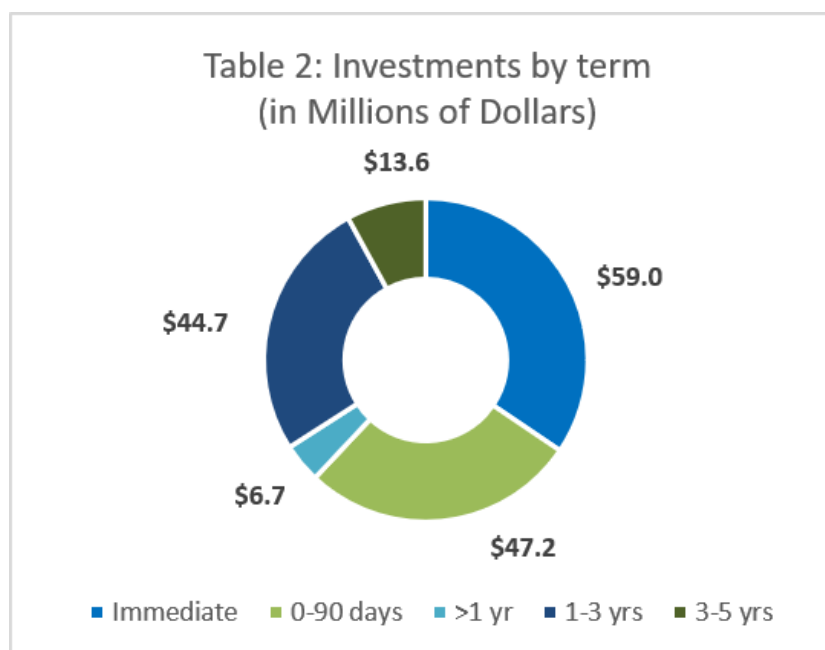
Table 1: Types of Investments (in millions)

Type of Investment		2025 Portfolio Amount	2025 Percentage	2026 Q2 Portfolio Amount	2026 Q2 Percentage
Cash		\$ 2.9	2.0%	\$ 59.0	34.5%
Municipal Finance Authority Investment funds	MFA	36.6	25.6%	37.2	21.7%
*Securities in a Chartered Bank	CH	21.6	15.1%	21.6	12.6%
*Deposits in BC Based Credit Unions	BC	47.9	33.5%	18.4	10.8%
*Deposits in Credit Unions based outside of BC	ON	34.1	23.8%	35.0	20.4%
Total		\$ 143.1	100.0%	\$ 171.2	100.0%

**All are Guaranteed Investments/Term deposits*

To ensure the City maintains enough funds to meet day to day operations and capital needs, readily available funds available are \$106.2M (62%) available within less than 90 days. Staff monitor cash on hand comparative to cash flow requirements to enhance the City's returns, when possible. The table below show the investment terms of the City's current investment portfolio:

Table 2: Investments terms (in millions)

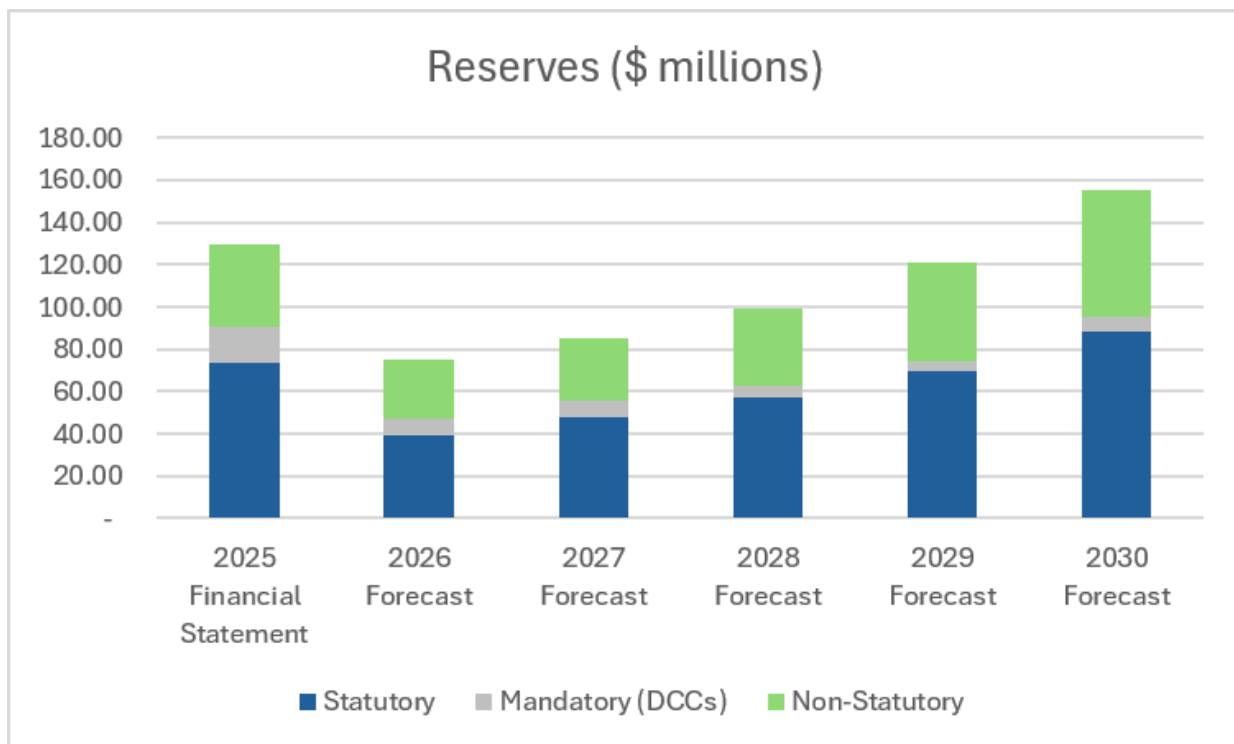


Reserves

The City's total reserve balances at the end of 2025 were \$129M and at this time are forecasted to be \$75M at the end of 2026, which includes budget amendments to date and forecasted variances. The anticipated reduction is largely due to the planned capital program, which assumes all carry forward and current year budgets will be fully spent in 2026. Capital that is not fully expended by the end of the year, will continue to remain in reserve balances until spent, however those funds will remain committed for use in subsequent years when the projects are completed.

The City's reserve balances are detailed in the table below and forecasted based on year-to-date results as well as transfers as approved in the City's 2026-2030 Financial Plan:

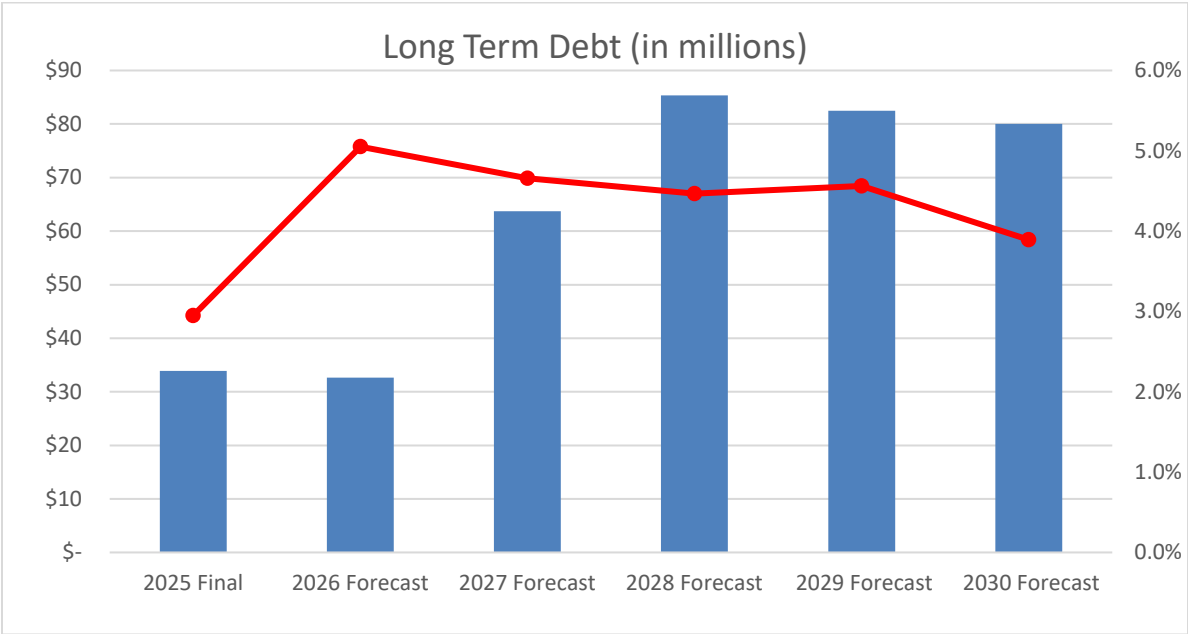
Table 3: Reserve Forecast Summary (in millions)



Debt

The City’s debt balance at the end of 2025 is \$34M and forecasted to decrease to \$33M by the end of 2026. Debt is currently represented by issues for the General, Water and Sewer funds. Municipalities can only obtain long-term borrowing for the purchase or construction of capital assets. A five-year forecast of long-term debt based on current and budgeted debt in the 2026-2030 Financial Plan is included in the table below, with the red line representing the updated liability serving costs:

Table 4: Long Term External Debt Budget Forecast (in millions)



On March 17, 2026, Council approved the Loan Authorization Bylaw (Council resolution 77/2026) to consent to borrow \$38.0M for the Firehalls Replacement and Upgrades, which is ready to move forward with the next step of a Temporary Borrowing Bylaw. Borrowing for this project is expected to occur over the years 2026-2028. Once a loan is authorized, the full amount authorized is included in the liability servicing costs.

Liability Servicing Cost is legislatively limited to 25%, where debt servicing costs cannot exceed 25% of specific municipal revenues of the previous year. Municipalities can borrow up to 10% of their annual revenue, without requiring public assent, which is otherwise known as the approval-free liability zone.

The estimated Liability Service Cost is noted in the table below:

Table 5: Liability Servicing Costs

	2025 Final	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
Estimated Liability Servicing Cost %	3.0%	5.1%	4.7%	4.5%	4.6%	3.9%

Revenue & Expense Summary

	2026 Adopted Budget	2026 Q1 Budget Amendments	2026 Q2 Budget Amendments	2026 Amended Budget	2026 Forecast	Amended Budget to Forecast Variance
Revenue						
Municipal Taxation	\$ (53,949,605)	\$ -	\$ -	\$ (53,949,605)	\$ (53,949,605)	\$ -
Sale of Services	(15,118,373)	-	(105,000)	(15,223,373)	(15,223,373)	-
Electric Utility Revenue	(53,378,295)	-	-	(53,378,295)	(53,378,295)	-
Sewer Utility Revenue	(11,711,739)	-	-	(11,711,739)	(11,711,739)	-
Water Utility Revenue	(12,512,730)	-	-	(12,512,730)	(12,512,730)	-
Storm Water Utility Revenue	(2,597,590)	-	-	(2,597,590)	(2,597,590)	-
Fiscal Services	(4,231,000)	-	-	(4,231,000)	(4,231,000)	-
Grants	(2,591,981)	(917,660)	(93,680)	(3,603,321)	(3,603,321)	-
Other Contributions	(5,446,690)	-	-	(5,446,690)	(5,446,690)	-
Development Cost Charges	(1,662,000)	-	-	(1,662,000)	(1,662,000)	-
Donations	(10,000)	-	-	(10,000)	(10,000)	-
Total Revenues	(163,210,003)	(917,660)	(198,680)	(164,326,343)	(164,326,343)	-
Operating Expenses						
General Operating	87,717,105	1,184,160	253,180	89,154,445	88,154,445	(1,000,000)
Storm Water	779,242	-	-	779,242	779,242	-
Electric Utility	46,212,828	-	-	46,212,828	46,212,828	-
Sewer System	7,343,365	-	-	7,343,365	7,343,365	-
Water Utility	7,708,807	-	-	7,708,807	7,788,807	80,000
Total Operating Expenses	149,761,347	1,184,160	253,180	151,198,687	150,278,687	(920,000)
Other Entities Net Taxes	-	-	-	-	-	-
Net Operating Surplus	(13,448,656)	266,500	54,500	(13,127,656)	(14,047,656)	(920,000)
Capital Expenses						
General Capital	16,597,312	667,894	724,000	17,989,206	17,989,206	-
Electric Capital	6,201,400	-	-	6,201,400	6,201,400	-
Sewer Capital	4,212,000	(19,000)	-	4,193,000	4,193,000	-
Water Capital	5,450,000	-	-	5,450,000	5,450,000	-
Total Capital Expenses	32,460,712	648,894	724,000	33,833,606	33,833,606	-
Debt Proceeds	(2,000,000)	-	-	(2,000,000)	(2,000,000)	-
Debt Servicing - Principal Repayments	2,543,824	-	-	2,543,824	2,543,824	-
Capital Grant Funding	-	(663,897)	(54,000)	(717,897)	(717,897)	-
Transfer To (From) Surplus/Reserve	(2,160,880)	(251,497)	(724,500)	(3,136,877)	(2,216,877)	920,000
Amortization Offset	(17,395,000)	-	-	(17,395,000)	(17,395,000)	-
Financial Plan Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Variance Analysis

Second Quarter Budget Amendments

The following summarizes the budget amendments for the quarter, with detailed items provided in the Appendix B – Detailed 2026 Budget Amendments.

Revenue increase of \$199k:

- Grants:
 - \$94k for grants for Welcome Home kits, UBCM Regional Community to Community Program, Development Services External Assessment Review and Streamlining, and Young Canada Works Grant.
- Sales of Service
 - \$105k of unbudgeted revenue for the Certificate of Recognition safety audit rebate.

Expenditures increase of \$253k:

- \$94k related to grants as noted in the revenue section above
- \$94k for Council approved amendments for removal of outdoor rink boards and Lakeshore safety measures funded by General surplus.
- \$40k for Strategic planning reviews for the Library and SOEC services funded by General surplus;
- \$25k for unplanned electrical repairs at Okanagan Lake Park funded by General surplus.

Forecast Variances

Each quarter, City staff review actual revenue and expenses, comparative to budget, and forecast any significant anticipated variances. Some specific items we are monitoring or have forecasted changes are noted in the following section.

Revenues that are being monitored comparative to budget and historical trends are:

- General property taxation is anticipated to be about \$30k lower than budget, which is mainly attributed to Class 2 tax rates being at the maximum allowable amount.
- Building and licensing revenue for Q2 is 79% of the annual budget, with building permits being at 90% of budget.
- Parking revenue for the year to date is 55% of budget, which is similar to the first half of the prior year.
- Recreation revenue at the end of Q2 is 58%, which is higher than 50% of the budget, however in Q3 the annual maintenance shutdown is planned.

- Electric revenue for first two quarters is at 48% of budget and similar to the prior year's for the same time period.
- Water and Sewer revenue are on track to budget and historical trends.

Expenses that are being monitored comparative to budget and historical trends are:

- Electric purchases are 40% of budget to the end of May, which is as expected for this time of year.
- Water main forecast has been increased by \$80k for increased water main breaks and repairs.
- IT service costs for maintenance and cyber security are forecasted to \$125k higher than budgeted.
- The RCMP services contract forecasted budget has been reduced by \$1.1M for anticipated savings for staffing vacancies.

Capital Variance Analysis

Second Quarter Budget Amendments

The second quarter capital budget amendments total \$724k, and are as follows (detailed items are in Appendix B – Detailed 2026 Budget Amendments):

- *General Capital \$724k*
 - Project increases include:
 - Grant-funded pathway work for the Pier Multiuse Path of \$54k.
 - Additional draw of funds from the Asset Emergency Reserve to continue repairs at the Community Centre during the 2026 closure of \$650k (Res. 240/2023).
 - Replacement of a failed aerial lift platform for \$20k dividend funded.
 - Project transfers include:
 - \$63k budget transfer from the RCMP – Secure Parking project to the Phase 1 improvements of the Jubilee Pavilion to establish a seasonal Community Policing hub (Res. 134/2026).
- *Electric Capital*
 - Project transfers include:
 - \$100k budget transfer from Distribution System Rebuilds to the Electric Utility Bay Office Space Conversion project to complete the project.
- *Sewer Capital*
 - Project transfers include:
 - \$37k budget transfer from 2026 Asset Management Replacements to the AWWTP Blower Room project as bids to complete all tasks requested for the upgrade were above budget.

- *Water Capital*
 - Project transfers include:
 - \$2.6M budget transfer from 2026 Aging Water Infrastructure Replacements to 2025 Aging Water Infrastructure Replacements, deferring the Westminster watermain project to complete Evergreen feeder main and Raw Water replacement on Lakeshore as all bids received were above budget.

Forecast Variances

The capital forecast is equivalent to the capital budgets as projects may continue into future years, with funding eligible for carried forward to fund the completion of the project.

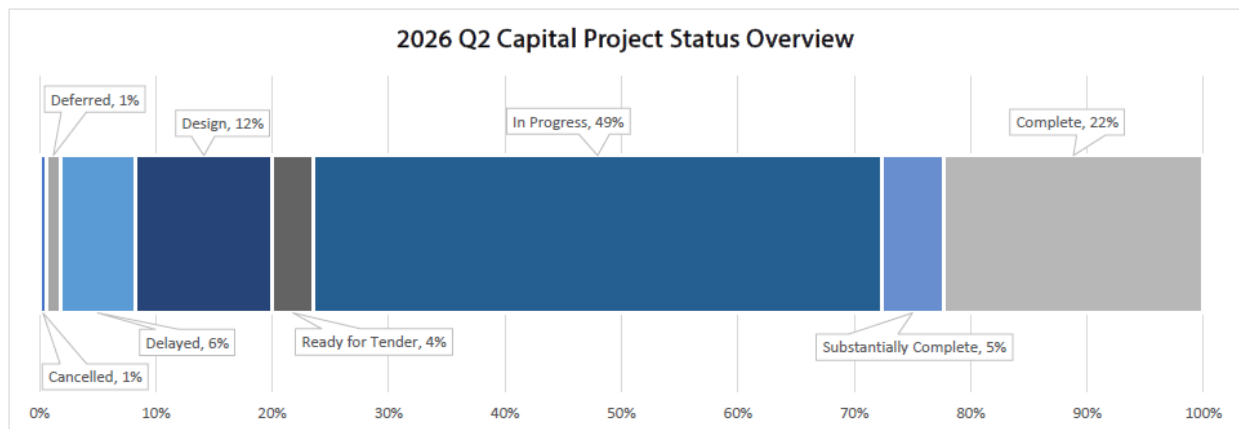
Capital Project Summary

Second Quarter Updates

The City currently has 170 capital projects with a combined budget of approximately \$87.2 million, including \$53.4 million in carry-forward projects and \$33.8 million in 2026 budget allocations. Total spending as of July 15, 2026, is \$14.1 million. The status of projects varies significantly across departments, with 28% of projects completed or substantially completed, 6% delayed, and the majority in progress.

A short update of select project highlights follows, with the full list of capital project status updates available in Appendix C - Capital Project Updates.

Capital Project Status Overview



Project Highlights

Infrastructure Projects

The Eckhardt Avenue Corridor Reconstruction project continued active construction during Q2 and remains one of the City's most significant ongoing infrastructure investments. This multi-year project is replacing aging underground infrastructure and adding traffic safety improvements to deliver a complete street upgrade. Underground water works, electrical work, curbing, paving, and sidewalk installation on Eckhardt Avenue from Main Street to Gahan are substantially complete, as is the intersection of Eckhardt Avenue and Government Street. The remaining phase, from Government Street to Ontario Street, and from Gahan to Government, is planned for late summer through fall, and the project remains on track for completion in late fall 2026.

The Aging & Undersized Water Infrastructure Renewals program continued to make strong progress, with segments on Evergreen Drive, Balsam Avenue, and Dartmouth Drive currently

under construction. The Raw Water Main Replacements project is under contract, with the Lakeshore raw water work scheduled for fall construction.

The Aging Sanitary Sewer Infrastructure Renewals & Relining program is ready for tender, with minor adjustments being finalized ahead of Q3. This tender will combine the 2025 and 2026 project scopes for efficiency.

The NMLR Pumps, Headworks, Bioreactor Gates & Third Secondary Clarifier project at the Advanced Waste Water Treatment Plant also progressed during Q2, with contract negotiations underway. This essential growth project represents a significant investment in wastewater treatment capacity and construction is expected to commence this fall.

The Sidewalk Network Improvements program made substantial construction progress during Q2, with both projects underway and the Manitoba section mostly complete. The Pavement Management Rehabilitation Program continued active construction, with Forestbrook under construction and Lakeshore expected to be tendered in the coming weeks. Work also continued on Green Avenue as part of the Safe Routes to School Program, and a construction RFP will be issued shortly for the Crosswalk Improvement Program, which includes curb extensions at Westminster/Bassett, Vancouver/Abbott, and RRFB's at Skaha Lake Road/Skaha Place and South Main market

Parks Projects

The Lakawanna Spray Park & Splash Pad project continued to progress, with the contract awarded and construction beginning in May. Notices were issued to the public and neighbours, and the project remains on schedule, with substantial completion targeted for year-end. The park is scheduled to fully open in spring 2027.

The Kiwanis Walking Pier Replacement project reached substantial completion, marking a significant milestone for this waterfront renewal initiative. Remaining landscape and lighting work is underway to finalize the project.

Community engagement continued across multiple park planning projects during Q2:

- McNicoll and McGregor Parks both have concept plans underway that will be shared with neighbouring communities for a second round of engagement to confirm direction. City staff will present the concepts and findings to the Parks & Recreation Advisory Committee and the Accessibility Committee in August.
- Trail Corridors – KVR Trail Master Plan & Improvements completed Phase 3 public engagement, with the survey closing June 28. Work is now focused on developing the final strategy and the Phase 3 What We Heard Report. Presentations to the Parks & Recreation Advisory Committee and the Accessibility Committee are planned for early

August, followed by a Council presentation. Project completion is anticipated by the end of summer.

Facilities Projects

The Power Street Child Care Centre project remains at substantial completion as final items are addressed. Work is focused on resolving remaining deficiencies, with full completion anticipated in August. At that time, the project will be finalized and ready for service delivery.

The Fire Hall Renewals project continues to advance, with validation activities underway. The project team is working through this phase to support coordinated design, cost certainty, and efficient delivery of this significant facilities renewal initiative.

Q2 saw strong completion activity across Facilities, with multiple projects fully completed during the quarter. Highlights included the City Hall second-floor renovations—returning Bylaw Services to this customer-focused facility—and the installation of the new jumbotron and scoreboard at the South Okanagan Events Centre (SOEC).

The RCMP – Electrical Upgrade project reached substantial completion, with work largely complete and only minor items remaining. In addition, the Jubilee Pavilion – Facility Renewals/Improvements project reached substantial completion and is awaiting the arrival of a door to finalize, supporting its updated role as a seasonal hub for Community Policing.

Other Facilities capital projects continued to make steady progress across design, procurement, and construction phases. The Building Management System (BMS) Controls project completed work at the Community Centre, with City Hall planned for Q3/Q4. The Computerized Maintenance Management System (CMMS) project completed its final condition report and is loading assets into the system, with planned completion mid-Q3. Design work continues on City Hall Server Room Renovations (approved and moving to pricing), Leir House Building Envelope Replacements, and various RCMP facility upgrades planned for Q3 completion.

Strategic Initiatives

Corporate Business Plan

Updates on the status of the City's strategic initiatives are published annually in the Corporate Business Plan to ensure transparency and keep residents informed. In 2026, City divisions and departments identified 38 strategic priorities and initiatives aimed at advancing Council's priorities of **Safe & Resilient** and **Livable & Accessible** and reinforcing the City's Mission, Vision and Culture.

In the second quarter of 2026, City Divisions reported 33 initiatives are on track to successfully complete within their stated timelines; two (2) initiatives have been completed, and three (3) initiatives are considered delayed at this time.

Below is a summary of completed projects:

- **Skating Forward: City Operations of Downtown Ice Rink**– City staff successfully completed operation of the outdoor rink for the 2026 winter season. A final report was received by Council.
- **Continued Investment in Accessibility Enhancements and Improvements** - Utilizing the Provincial Library's Enhancement grant, the Library Board has approved a multi-year plan for improvements to the library to support all patrons to enjoy and access the Library.

Delayed initiatives include:

- **Solar Feasibility and Implementation Project** - Work will commence on the WTP roof solar once the MUA project is complete.
- **Transit Network Expansion Plans**- Unfortunately the City was not successful in receiving the necessary provincial funding for expansion. The City will continue to advocate for transit expansion through future opportunities.
- **Intergovernmental Liaison Strategy for Priority Advancement** - Intergovernmental Relations (IGR) component of the City Manager's office is responsible for advancing the City of Penticton's interests in Indigenous relations and advocacy through strategic engagement with provincial, federal, regional, and Indigenous governments. This has been paused at this time.

Advancing Council's Priorities

Appendix A provides a summary of all 38 strategic priorities identified by City divisions to advance Council's Priorities to build a stronger Penticton.

Appendices

Appendix A – Second Quarter Strategic Priority/Initiative Status Details

Safe & Resilient Enhance and protect the safety of all residents and visitors to Penticton	
Initiative	Status
Strategic support for coordinated encampment responses Intergovernmental Relations will play a pivotal role in ensuring alignment across jurisdictions and amplifying local priorities. The encampment remains in the provincial jurisdiction, the City continues to engage and support Province.	↑
Voyent Alert! Emergency Communications Integration Project In partnership with the City's Emergency Management Program, the Communications and Engagement department will promote the Voyent Alert! Emergency notification system to ensure timely, accurate, and location-specific emergency notifications for improved community safety and municipal operations. This project is underway and ongoing.	↑
Safety and Security Enhancements for the RCMP Detachment Continuing from improvements made in 2025, the RCMP Detachment will receive security enhancements with improvements to reception, parking, and processing areas. Security access upgrades completed. Secure parking improvements underway. Council approved budget for security improvements to establish the Jubilee Pavilion as a seasonal Community Policing hub beginning in 2026.	↑
Advancement of the Civic Places and Spaces Priority #1: Firehall Renewals Work continues to realize the new firehall headquarters at Firehall #2 site on Dawson Avenue and a renovation to the existing fire hall headquarters at Fire Hall #1 to serve as a satellite hall with the Emergency Operations Centre. IPD Team engaged and validation phase underway for new Fire Hall Headquarters.	↑
City Yards Continuity Planning – Emergency Operations Readiness Building on the foundational work completed to-date through the City's Business Continuity Plans, the focus for 2026 is to develop and implement updated processes that ensure the uninterrupted delivery of CityYards operational services in the event of a local or community emergency. Project is underway, meetings with individual areas to occur in Q3.	↑
Continued Development of a Hazard Risk Vulnerability Analysis (HRVA) The Emergency Management department will continue development of an HRVA in 2026. An HRVA is a foundational tool for identifying, assessing, and mitigating risks that could impact the safety and resilience of Penticton and neighbouring communities. Completed first workshop with city staff, booked dates for three additional workshops. Project is still on track for Q1 2027 completion.	↑
Wildfire and FireSmart Planning and Mitigation Strategies The Penticton Fire Department will continue leadership in wildfire risk reduction and community resilience through the advancement of FireSmart principles and targeted mitigation strategies. FireSmart numbers continue to rise. 53 assessments & 4 certified homes. 6 rebates were issued and 6 events took place. 6251 kgs of vegetative waste were removed from residents' properties.	↑

Advanced Waste Water Treatment Plant (AWWTP) Construction and Commissioning



The City of Penticton continues its multi-year investment in AWWTP to ensure long-term reliability, safety, and environmental performance of this critical infrastructure. In 2026, the project will enter a key phase of construction and commissioning, with several major components being installed or restored to enhance treatment capacity and operational resilience. RFP is closed and negotiations are in progress.

Improvements to Water Service Resiliency and Reliability Penticton's water supply and treatment services are committed to long-term strategies to improve water service resiliency and accommodate community growth. Specific projects for 2026 include; Pressure Reducing Valve (PRV) Replacement, UV Feasibility Study for the Water Treatment Plant (WTP), Lakeshore Drive and Martin Street Water Main Replacement, and Ridgedale Reservoir. Construction contract was awarded and work is well underway on the Evergreen water line, while the raw water line is scheduled to be completed later this fall once the treated water demands drop.	↑
Transportation Safety and Safe Routes to School This initiative supports the Engineering department's continued commitment to improving transportation safety and accessibility for all road users. Building on foundational work completed in 2024, the 2026 program will expand the Safe Routes to School network and enhance corridor safety. Manitoba multi-use path is substantially complete, and work on Green Avenue is well underway. Sidewalk work as part of the Columbia plan is also under construction.	↑
Extension of Existing Memorandum of Understanding (MOU) with 100 More Homes To support a safe, resilient, and inclusive community, staff recommend that Council extend and expand the City's partnership with 100 More Homes Penticton (100MH). This initiative builds on a proven, collaborative model that addresses homelessness through coordinated service delivery, housing navigation, and community-based solutions. Implementation of MOU underway, first report to Council expected Sept 1.	↑
Records System to Support Intelligence Led Responses The City is modernizing its Records Management System (RMS) for Bylaw Services to improve efficiency, transparency, and responsiveness. This strategic upgrade replaces outdated systems with a cloud-based, integrated platform that supports frontline staff and enhances service delivery. RFP for new records management software for Bylaw system being adjudicated.	↑
Leveraging Technology for Improved Department Operations Following a comparative technology study completed in 2025, the City will implement new hardware (laptops) and communication tools (radios) for Bylaw Officers in 2026 to improve operational efficiency and service delivery. This initiative focuses on reducing administrative delays by enabling officers to complete documentation directly in the field, concurrent with patrols and investigations. Exploring possibility of body worn cameras for bylaw (research phase); laptop for vehicles not implemented yet.	↑
Advancing Community Safety Wellbeing Plan (CSWB) Building on foundational work completed in 2025, this initiative will finalize Penticton's Community Safety and Wellbeing (CSWB) Plan. Staff will seek Council's endorsement of key deliverables that form a comprehensive, multi-year roadmap to strengthen public safety, social health, and community resilience. A report will be provided to Council in early July with a What We Learned Report, that summarizes all engagement activities.	↑
Continued advancement of the 2024 – 2027 RCMP Strategic Plan The RCMP's Strategic Plan focuses on four key areas: Connect vulnerable people, Impact crime trends, Advance preparedness and Drive results together. Community Safety Hub (Peach) renovations initiated by the City to Accommodate Community Policing Summer of 2026; Traffic Safety- Civil Forfeiture Grant	↑

Approved for License Plate Reader to be received in 90 days; IPV Campaign Launched in Q1, Local media bulletins hung and distributed within community; Chronic Prolific Offender Program announced by the Province to be launched in Q3.

Livable & Accessible

Proactively plan for deliberate growth and focus on community infrastructure to support an inclusive, healthy, safe and desirable place to live

Initiative	Status
Build Canada Homes This initiative advocates for increased local housing supply, reduction of development barriers, and alignment between national housing efforts to build faster, smarter, and more sustainably with the City of Penticton's housing goals. In Q1, engagement was underway with Procurement Canada & Transport Canada along with local developers and nonprofits to develop a potential package/portfolio. In Q2, a letter of request was submitted, awaiting response.	↑
Renewal of the Protocol Agreement between the City of Penticton and Snpink'tn Indian Band This initiative supports the renewal of the 2004 Protocol Agreement between the City of Penticton and Snpink'tn (Penticton) Indian Band, with a renewed focus in 2026 on deepening government-to-government relations and advancing shared priorities. Work continues with collaboration between City departments and SIB.	↑
Advancement of the Civic Places and Spaces Priority #2: Arenas Work in 2026 will continue to advance the 2021 Asset and Amenity Management Plan which identified aging infrastructure at McLaren and Memorial Arenas as a long-term risk. The twin arena concept aligns with Council's Livable and Accessible priority and supports community recreation, accessibility, and operational efficiency. Condition assessments of Memorial Arena underway. Preliminary design slated to commence late Q3 2026.	↑
Skating Forward: City Operations of Downtown Ice Rink In support of Council's Livable and Accessible priority, the City of Penticton will assume full operational responsibility for the downtown ice rink, previously managed by Activate Penticton, a local non-profit. This transition ensures long-term sustainability of the facility while enhancing public access to inclusive, barrier-free recreation. The initiative will formalize City oversight of programming, special events, and integrate the rink into broader civic recreation planning. City staff successfully completed operation of the outdoor rink for the 2026 winter season. In Q2, Council received report on end of season update.	☑
Event Strategy Review In response to an evolving event landscape along with changing tourism and economic dynamics in our community, the City of Penticton will undertake an Event Strategy Review. The review will include a current state assessment, engagement and consultation with community partners, and an analysis of available data. Results of the review will inform future planning and decision-making on how the City should look to invest in events that support our local economy and enhance community vibrancy. Currently developing an engagement strategy. Internal review and public engagement commencing in Q3.	↑
Development Navigator: Accelerating Livable Infill Housing This initiative focuses on utilizing existing resources in the Building and Permitting departments to assist with early design reviews in an effort to streamline and support infill densification projects that contribute to a more	↑

livable and accessible community. The service will focus on developments with two or more housing units per lot and assist developers. Through the establishment of a Divisional Review Task Force and an independent third-party review, we are actively engaging industry stakeholders and identifying improvements across the development process to help make infill and other residential housing projects more achievable and efficient.

Penticton Amplified: Strategic Communications for Resident and Employer Attraction This initiative will explore marketing options focused on resident and business attraction campaigns and programs for the City of Penticton. The goal is a cohesive and strategic communications program that unifies and amplifies the City's key economic and community-building efforts, including: Start Here, Welcome Home, and Love Local. We continue to invest in the Start here program and welcome packs. Regular blog posts and updates to the website continue. A strong focus on the Penticton airport is currently underway.	↑
Finalization of the Area Plan for Okanagan Lakeshore / Esplanade This multi-year initiative will deliver a comprehensive Area Plan for the Okanagan Lakeshore/Esplanade, with the final plan scheduled for Council presentation in early 2026. The plan will provide strategic direction in future land use, environmental stewardship, and public access along this iconic waterfront corridor. The Esplanade area plan is being presented for Council consideration on July 14th, representing the culmination of the plan development and creating a supported vision for the plan area. Next steps will be implementation of the plan. We are including several projects in the upcoming budget to start to realize the strategies outlined in the plan.	↑
Advancing Housing Affordability This initiative supports the City's commitment to increasing housing affordability and availability across the by advancing four key projects: Affordable Housing Incentive Policies, City-Owned Land for Housing, Transit-Oriented Area Plans, and Implementation of the Social Housing and Infrastructure Plan (SHIP). Residential development continues to be a busy sector, with development numbers within our 5-year averages, despite challenging economic conditions. Reductions in Provincial spending on housing are challenging our plans with regards to social housing, but we continue to promote the pre-development funding program. We are preparing our 1 year housing target order for Council and will be presenting that in September.	↑
North Gateway – Penticton Trade and Convention Centre Hotel Options In response to a Council motion to explore the option of an attached hotel to the Penticton Trade and Convention Centre (PTCC). Public input into the project will be captured during the 2026 General Election. The initial rounds of public engagement have been completed, and all background studies are now finalized. The findings will be presented to Council on July 14, for direction on whether to include a referendum question in the October municipal election. Should Council choose to proceed, a referendum question will be developed, and engagement efforts will shift toward ensuring residents understand the question, the associated implications, and have the information they need to make an informed decision in October.	↑
Development of a Downtown Area Plan A comprehensive plan for the downtown area including future land use, infrastructure projects, public realm enhancements, community safety, transportation, parking, and commercial/business needs. The plan would incorporate actions on multiple initiatives underway in the downtown, including housing development, parking needs, Nanaimo Square upgrades, public safety initiatives, active transportation, and upgrades to Main Street and other key corridors. The first round of engagement for this project is expected to begin in August and run through September. An update will be provided to Council on July 14th.	↑
CommuniTREE Plan Advancement: Support for Canopy Growth and Climate Resilience Building on foundational work completed in 2024 and 2025, this initiative supports the long-term	↑

implementation of Penticton's Urban Forest Management Plan (UFMP): CommuniTREE Plan. Community outreach efforts continue, including the successful distribution of 100 tree saplings to the community during Earth Day. Planning for delivering naturalization enhancements (as per GCCC grant) is underway in collaboration with key stakeholders, with installation anticipated in the fall. Several supporting program documents are currently in development. A second grant has been secured through the Growing Canada's Community Canopies (GCCC) Tree Plans & Studies stream - which will support a range of planning initiatives, including the development of an Urban and Natural Areas 10-Year Planting Plan, acquisition of LiDAR data, and expansion of the tree inventory program.

Lakawanna Park Upgrades Continuing multi-year project being led by the Parks department, this initiative enters its construction phase in fall 2025 following a comprehensive community engagement program completed in 2024/2025. The project focuses on revitalizing public park spaces to enhance accessibility, inclusivity, and recreational value for residents of all ages and abilities, while supporting the future growth in the area. Contract has been awarded, and work commenced in May. Notices have been issued to the public and neighbours prior to project start. Project is currently underway and remains on schedule.	
KVR Trail Master Plan and Green Corridor Strategy This is a continuing multi-year initiative. Master Plan work and public engagement began in 2025. Goals of the project includes creating a comprehensive green network by integrating existing green corridors, parks, trails, and open areas throughout the City. Phase 3 public engagement has been completed, and the survey closed on June 28. Work is now focused on developing the final strategy and Phase 3 - What We Heard Report with presentations to PRAC and AC planned for early August, followed by Council presentation. Project completion is anticipated by the end of the summer.	
Solar Feasibility and Implementation Project Expanding on work completed in 2025, the City will continue conducting feasibility studies to identify optimal locations for solar panel installations. These installations aim to offset municipal energy costs and reduce peak demand on the City's electric grid, supporting long-term sustainability and infrastructure resilience. MUA project planned for the fall. Solar will be installed at that time. Work has been delayed due to staff resources.	
Transit Network Expansion Plans The BC Transit Future Network Restructure Plan is a multi-year strategic initiative aimed at enhancing public transit service levels, accessibility, and infrastructure across Penticton. Beginning in 2025 and continuing into 2026, the City will collaborate with BC Transit to implement service improvements, prepare for expanded routing, and upgrade transit-related infrastructure to support increased ridership and regional connectivity. On hold pending Provincial funding.	
Continued Investment in Accessibility Enhancements and Improvements Utilizing the Provincial Library's Enhancement grant, the Library Board has approved a multi-year plan for improvements to the library to support all patrons to enjoy and access the Library. This project has been completed in Q2.	
Innovate & Create: Makerspace Enhancements Since its launch in 2024, the Penticton Library Makerspace has empowered patrons to transform artwork into tangible creations using sublimation printing and heat press technology. Building on this success, the Makerspace will introduce UV printing capabilities through the eufyMake E1 desktop printer, a consumer-friendly innovation that unlocks new creative possibilities. Product has arrived and is expected to launch in July.	
Reference and Resource Support for the Business Community The Penticton Public Library is expanding its role as a community hub by offering tailored informational resources to support both new and existing business owners. This project is anticipated to launch in Q3.	

City Mission

Penticton will serve its residents, businesses and visitors through organizational excellence, partnership and the provision of effective and community focused services.

Initiative	Status
Intergovernmental Liaison Strategy for Priority Advancement Intergovernmental Relations (IGR) component of the City Manager's office is responsible for advancing the City of Penticton's interests in Indigenous relations and advocacy through strategic engagement with provincial, federal, regional, and Indigenous governments. This initiative is currently paused.	↓
Expansion of the Strategic Communications Program This is a continuing multi-year initiative designed to evolve City of Penticton's communication efforts from a reactive, tactical model to a proactive, strategic framework. Filled staff vacancy in Q2 and will proceed with onboarding throughout Q2.	↑
Conduct the 2026 General Local Election In accordance with the Local Government Act, the general local election will be held on October 17, 2026. Residents will have an opportunity to vote for a mayor and six (6) members of Council. Staff will ensure the election is well planned and conducted in a transparent manner to ensure the community has confidence in the outcome of the election results. Chief Election Officer appointed, candidate sessions being in Q2/Q3.	↑
AI Integration and IT Modernization This initiative advances the City's digital transformation strategy by integrating artificial intelligence (AI) tools and modernizing IT infrastructure. Project goals include enhancing operational efficiency, strengthening cybersecurity, and improving service delivery through automation and data-driven decision-making. Modernization efforts have advanced through the investigation of Teams phones, continued upgrades to conference room technology, and migration of Financial ERP system.	↑

Status		Definition
☑	Complete	Initiative was successfully completed
↑	On Track	Initiative is on schedule and progress continues towards milestones
↓	Delayed	Initiative is experiencing challenges or delays

Appendix B – Detailed 2026 Budget Amendments

Item	Quarter	Amount	Funding Source	Resolution
Revenue				
Province of BC (Projects)	Q1	\$ (166,766)	Continuation of prior year grant projects	Res 136/2026
CRI FireSmart Community Funding	Q1	(131,255)	Continuation of prior year grant projects	Res 136/2026
Fire - Next Generation 911 - AP8276	Q1	(45,000)	Continuation of prior year grant projects	Res 136/2026
Fire - 2024 UBCM CEPF Disaster Risk Reduction-Climate Adaptation	Q1	(94,400)	Continuation of prior year grant projects	Res 136/2026
Fire - EOC Penticton 2025	Q1	(39,629)	Continuation of prior year grant projects	Res 136/2026
Fire - CEPF - 2025 Updating Penticton's Public Notification and Evacuation Route Plan	Q1	(18,536)	Continuation of prior year grant projects	Res 136/2026
Social Development Community Initiatives Grant FOI-5712	Q1	(47,928)	Continuation of prior year grant projects	Res 136/2026
Civil Forfeiture Grant Program - The Youth Restorative Pathway Project RJ030	Q1	(31,680)	Continuation of prior year grant projects	Res 136/2026
After School Active Play club grant - BCAHL Fall 2025	Q1	(5,528)	Continuation of prior year grant projects	Res 136/2026
Situation Table - Penticton Community Active Support Table 670509	Q1	(12,000)	Continuation of prior year grant projects	Res 136/2026
BC Healthy Communities Plan H Age Friendly AFC2023	Q1	(7,970)	Continuation of prior year grant projects	Res 136/2026
2022-25 Grant Revenue - Building Safer Communities Year 4 2025-2026	Q1	(148,768)	Continuation of prior year grant projects	Res 136/2026
2022-25 Grant Revenue - Building Safer Communities Year 2 2023-2024	Q1	233,800	Update for remaining grant balance	Res 136/2026
PlanH Community Connectedness Grant - Age Friendly Action plan	Q1	(5,000)	Grant Funded	Res 136/2026
Undeveloped Lots - Vacant Sites GCCC-24-0281 - Grant revenue	Q1	(350,000)	Grant Funded	Res 136/2026
Dev Services - LGMA Intern Grant 2026-06 - Grant revenue	Q1	(47,000)	Grant Funded	Res 136/2026
SPARC BC - Welcome Home Kits 2026-17	Q2	(9,900)	Grant Funded	
UBCM Regional Community to Community Program	Q2	(10,000)	Grant Funded	
UBCM - LGDAP LGPS-12813 Penticton Development Services External Assessment Review and Streamlining	Q2	(70,000)	Grant Funded	
COR Rebate	Q2	(105,000)	General Surplus	
Museum revenues - Young Canada Works Grant	Q2	(3,780)	Grant Funded	
Revenue Total		(1,116,340)		

Operating Expenditures				
General				
Province of BC (Projects)	Q1	\$ 166,766	Grant Funded (Prior year project)	Res 136/2026
CRI FireSmart Community Funding	Q1	131,255	Grant Funded (Prior year project)	Res 136/2026
Fire - Next Generation 911 - AP8276	Q1	45,000	Grant Funded (Prior year project)	Res 136/2026
Fire - 2024 UBCM CEPF Disaster Risk Reduction-Climate Adaptation	Q1	94,400	Grant Funded (Prior year project)	Res 136/2026
Fire - EOC Penticton 2025	Q1	39,629	Grant Funded (Prior year project)	Res 136/2026
Fire - CEPF - 2025 Updating Penticton's Public Notification and Evacuation Route Plan	Q1	18,536	Grant Funded (Prior year project)	Res 136/2026
Social Development Community Initiatives Grant FOI-5712	Q1	47,928	Grant Funded (Prior year project)	Res 136/2026
Civil Forfeiture Grant Program - The Youth Restorative Pathway Project RJ030	Q1	31,680	Grant Funded (Prior year project)	Res 136/2026
After School Active Play club grant - BCAHL Fall 2025	Q1	5,528	Grant Funded (Prior year project)	Res 136/2026
Situation Table - Penticton Community Active Support Table 670509	Q1	12,000	Grant Funded (Prior year project)	Res 136/2026
BC Healthy Communities Plan H Age Friendly AFC2023	Q1	7,970	Grant Funded (Prior year project)	Res 136/2026
2022-25 Grant Revenue - Building Safer Communities Year 4 2025-2026	Q1	148,768	Grant Funded (Prior year project)	Res 136/2026
PlanH Community Connectedness Grant - Age Friendly Action plan	Q1	5,000	Grant Funded	Res 136/2026
Affordable Housing Pilot - OneSky	Q1	50,000	Affordable Housing Reserve	Res 25/2025
Parks - sign standardization (2025 project)	Q1	39,500	Financial Stabilization Reserve	Res 136/2026
Community Wellbeing Plan (2025 project)	Q1	60,000	Financial Stabilization Reserve	Res 136/2026
Urban Deer Advisory Committee – Terms of Reference	Q1	15,000	General Surplus	Res 254/2025
In Remembrance painted crosswalk	Q1	15,000	Gaming Reserve	Res 274/2025
Undeveloped Lots - Vacant Sites GCCC-24-0281 - Grant expenses	Q1	350,000	Grant Funded	Res 136/2026
Dev Services - LGMA Intern Grant 2026-06 - Salary expenses	Q1	52,000	Grant Funded	Res 136/2026
Dev Services - LGMA Intern Grant 2026-06 - Professional Dev expenses	Q1	7,500	Budget reallocation	Res 136/2026
Planning - general - general duties	Q1	(12,500)	Budget reallocation	Res 136/2026
2022-25 Grant Revenue - Building Safer Communities Year 2 2023-2024	Q1	(233,800)	Update for remaining grant balance	Res 136/2026
Transit	Q1	7,000	General Surplus	Res 09/2026
Temporary Shelter - Safety Measures	Q1	80,000	General Surplus	Res 10/2026
Equipment	Q1	3,000	Budget reallocation	Res 136/2026
Bylaw - Safety/Seasonal Security	Q1	(3,000)	Budget reallocation	Res 136/2026
Parks - coveralls	Q1	9,000	Budget reallocation	Res 136/2026
Boulevards - Horticulture Trees	Q1	(9,000)	Budget reallocation	Res 136/2026

Operating Expenditures cont'd

General

Animal Control - Seminars	Q2	1,200	Budget reallocation	
Animal Control - Tags and Supplies	Q2	(1,200)	Budget reallocation	
Pentastic Jazz Festival Society	Q2	(10,500)	General Surplus	
Community Services - Strategic Planning	Q2	15,000	General Surplus	Res 86/2026
Community Services - Strategic Planning	Q2	25,000	General Surplus	IC14-2026
SPARC BC - Welcome Home Kits 2026-17	Q2	9,900	Grant Funded	
Lakeshore Safety Measures	Q2	65,000	Financial Stabilization Reserve	Res 134/2026
UBCM Regional Community to Community Program	Q2	10,000	Grant Funded	Res 132/2026
UBCM - LGDAP LGPS-12813 Penticton Development Services External Assessment Review and Streamlining	Q2	70,000	Grant Funded	Res 60/2026
Communication - General duties	Q2	9,500	Budget reallocation	
Communications - Consultants and professional services	Q2	(9,500)	Budget reallocation	
Legislative Services - Public/Staff Relations - Coffee	Q2	2,000	Budget reallocation	
Bylaw - Miscellaneous expenses	Q2	(2,000)	Budget reallocation	
Museum revenues - Young Canada Works Grant	Q2	3,780	Grant Funded	
Recreational Facilities - Ice Rink	Q2	30,000	General Surplus	Res 166/2026
Okanagan Lake Park electrical repairs	Q2	25,000	General Surplus	
Human Resources - General training	Q2	10,000	General Surplus	
		1,437,340		

Item	Quarter	Amount	Funding Source	Resolution
Capital Expenditures				
General				
McNicoll Park - Asset Renewal	Q1	108,825	Grant Funding	Res 136/2026
Community Centre - Replace Chiller	Q1	(16,002)	CCBF Reserve	Res 136/2026
Community Centre - BugabooU Renovation #12819	Q1	555,072	Grand Funding	Res 136/2026
215 Riverside Dr - Washroom Upgrades	Q1	20,000	General Fund project under budget	Res 90/2026
Public Washrooms - Okanagan Lake Park Renovations	Q1	(20,000)	Transferred to other projects	Res 90/2026
215 Riverside Dr - Roof Replacement	Q1	20,000	Asset Sustainability	Res 90/2026
Community Centre - Required Upgrades & Repairs (Asset Emergency)	Q2	650,000	Asset Emergency	Res 240/2023
General Facilities - Replace Aerial Lift Platform	Q2	20,000	Dividend	
Rotary Point Site Improvements	Q2	54,000	Grant Funding	
Jubilee Pavilion - Facility Renewals/Improvements	Q2	63,000	General Fund project deferred	Res 134/2026
RCMP - Secure Parking	Q2	(63,000)	Transferred to other projects	Res 134/2026
General Capital Total		1,391,894		
Electric				
City Yards - Electric Utility Bay Office Space Conversion (Electric)	Q2	100,000	Electric project under budget	
Distribution System Rebuilds	Q2	(100,000)	Transferred to other projects	
Electric Capital Total		0		
Sewer				
2025 Asset Management Replacement for Treatment Plant	Q1	(19,000)	Sewer Reserve	Res 136/2026
AWWTP Blower Room	Q2	37,000	Sewer project under budget	
2026 Asset Management Replacement for Treatment Plant	Q2	(37,000)	Transferred to other projects	
Sewer Capital Total		(19,000)		
Water				
1 Ton Truck with Service Body (Water)	Q1	14,500	Water project under budget	Res 136/2026
Agricultural Irrigation Meter Program	Q1	(14,500)	Transferred to other projects	Res 136/2026
Aging Water Infrastructure Replacements (2025 Projects)	Q2	2,600,000	Water project deferred	
Aging Water Infrastructure Replacements (2026 Projects)	Q2	(2,600,000)	Transferred to other projects	
Water Capital Total		0		
Total 2026 Amendments		1,693,894		

Appendix C – Capital Project Updates

General Government Services

Facilities Capital Projects

Project ID	Project Name	Q2 Status
FA-CC-03	Community Centre - Power Street Child Care Project	Substantially Complete
FA-CC-04	Community Centre - Replace Boiler	Ready for Tender
FA-CC-05	Community Centre - Energy & Emissions Reductions Retrofit	Delayed
FA-CC-911	Community Centre - Emergency Repairs	In Progress
FA-CF-01	City Facilities - Replace BMS Controls	In Progress
FA-CF-04	Computerized Maintenance Management System (CMMS)	In Progress
FA-CF-FER	General Facilities - Facility Equipment Replacement	Complete
FA-CF-FRI	General Facilities - Facility Renewals/Improvements	Complete
FA-CH-01	Civic Places & Spaces - City Hall - Roof Renewal & Replacement	Design
FA-CH-03	City Hall - HVAC Chiller Repair	Delayed
FA-CH-05	City Hall - Second Floor Renovations	Complete
FA-CH-06	City Hall - Server Room Renovations	Design
FA-CPS-01	Civic Places & Spaces - Fire Hall Renewals	In Progress
FA-CPS-02	Civic Places & Spaces - Arenas	Design
FA-CY-01	City Yards - Main Building Upgrades	In Progress
FA-CY-02	City Yards - Electrical Building	Complete
FA-JP-FRI	Jubilee Pavilion - Facility Renewals/Improvements	Substantially Complete
FA-LEIR-01	Leir House - Building Envelope Replacements	Design
FA-LM-01	Library/Museum - Replace Condensing Unit/Heat Pump	Delayed
FA-LM-02	Library/Museum - Replace HVAC	Delayed
FA-LM-03	Library/Museum - Replace Interior Air Handling Unit	Delayed
FA-OHTC-FER	OHTC - Facility Equipment Replacements	In Progress
FA-PTCC-911	PTCC - Emergency Repairs	Complete
FA-PTCC-FER	PTCC - Facility Equipment Replacements	Complete
FA-PTCC-FRI	PTCC - Facility Renewals/Improvements	Delayed
FA-PW-01	Public Washrooms - Okanagan Lake Park Renovations	Complete
FA-PW-02	Public Washrooms - Lakawanna Washroom Accessibility Upgrades	Complete
FA-RCMP-02	RCMP - Electrical Upgrade	Substantially Complete
FA-RCMP-03	RCMP - Rebuild Boilers & Belimo Valves	Design
FA-RCMP-04	RCMP - Secure Parking	In Progress
FA-RCMP-FER	RCMP - Facility Equipment Replacements	Design
FA-RCMP-FRI	RCMP - Facility Renewals/Improvements	Complete
FA-SOEC-08	SOEC - Jumbotron & Scoreboard*	Complete

FA-SOEC-09	SOEC - Boiler Replacements	Delayed
FA-SOEC-FER	SOEC - Facility Equipment Replacements	Design
FA-SPWC-FER	Skaha East Washroom & Concession - Facility Equipment Replacement	Design
FA-SS-01	SS Sicamous - Repairs & Abatement	Complete
FA-SS-02	SS Sicamous - Roof Repair	Delayed

Information Technology Capital Projects

Project ID	Project Name	Q2 Status
IT-14	City Facilities - Network Wiring Upgrades	Complete
IT-01	Hardware - Audio Visual	Complete
IT-03	Hardware - Desktop & Cellular Telephones	In Progress
IT-04	Hardware - Desktop Computers, Laptops, Tablets	Complete
IT-05	Hardware - Printers	In Progress
IT-16	Hardware - Radios	Complete
IT-06	Hardware - Servers & Appliances	Design
IT-11	Hardware - SOEC	In Progress
IT-12	Infrastructure - GIS	In Progress
IT-07	Infrastructure - Local Area Network	In Progress
IT-09	IT Strategy - System Reconfigurations	Substantially Complete

Protective Services

Fire Services Capital Projects

Project ID	Project Name	Q2 Status
FS-01	Emergency Training Centre Upgrades	In Progress
FS-03	Equipment Replacement	In Progress
FS-02	Fire Hose Replacement	Complete

Bylaw Services Capital Projects

Project ID	Project Name	Q2 Status
BS-01	Downtown Parking Pay Stations	Complete

Fleet

Fleet Services Capital Projects

Project ID	Project Name	Q2 Status
FLT-16	1 Ton Dump Truck (Replace Unit 16)	In Progress
FLT-1TONW	1 Ton Truck with Service Body	Complete
FLT-L202	100' Platform Fire Truck (Replace Unit L-202)	In Progress
FLT-R&D	1-3 Ton Service Truck, Roads & Drainage	Design
FLT-49	Arborist Truck (Replace Unit 49)	In Progress
FLT-B201	Bush Truck (Replace Unit B-201)	Complete
FLT-CAR.VAN	Car & Van, New & Replacements	Complete
FLT-50	Digger Derrick Aerial (Replace Unit 50)	In Progress
FLT-BIKES	Electric Bikes	In Progress

FLT-TOOLS	EV/Hybrid Tools	Complete
FLT-EQUIP	Fleet Equipment, New & Replacements	Complete
FLT-GARAGE	Garage Equipment, New & Replacements	In Progress
FLT-140	Heavy Duty Truck (Replace Unit 140)	In Progress
FLT-TANK	Parks Equipment - Water & Brine Tank	In Progress
FLT-PARKS	Parks Equipment, New & Replacements	In Progress
FLT-53	Single Dump (Replace Unit 53)	Complete
FLT-86	Snow Plows/Sanders/Blades (Replace Unit 86)	Complete
FLT-91	Tandem Dump Truck (Replace Unit 91)	Complete
FLT-62	Tractor (Replace Unit 62)	Complete
FLT-TRUCK	Truck, New & Replacements	Complete
FLT-TURF	Turf Tank (Autonomous Line Painter)	Complete
FLT-331	Zamboni (Replace Unit 331)	Complete

Transportation, Roads & Utilities

Transportation Network Capital Projects

Project ID	Project Name	Q2 Status
TN-AT-01.2	AAA Bike Network - Lake to Lake Sections 1-4	Complete
TN-TC-03	Crosswalk Improvement Program*	In Progress
PW-03	Decorative Seasonal Lighting	In Progress
TN-FS-01	Friendly Streets	In Progress
TN-MP-01	Intersection Safety Improvements	In Progress
TN-IR-01	Pavement Management Rehabilitation Program*	In Progress
TN-TC-04	Safe Routes to School*	In Progress
TN-AT-03	Sidewalk Network Improvements*	In Progress

Neighbourhood Reconstruction Capital Projects

Project ID	Project Name	Q2 Status
RC-16	Duncan Avenue East Corridor Reconstruction	Design
RC-15	Eckhardt Avenue Corridor Reconstruction	In Progress
RC-20	Westminster Avenue Corridor Reconstruction	In Progress

Storm Water Management Capital Projects

Project ID	Project Name	Q2 Status
DC-MP-02	Churchill Avenue Improvements	Design
DC-MP-01	Dynes Lane Storm Diversion	Design
DC-NE-01	Miscellaneous Storm Projects	Design
DC-NE-02	Okanagan Lake Channel Retaining Wall	In Progress
PCR-R2	Penticton Creek Restoration - Reach 2	In Progress

Water & Sanitary Networks Capital Projects

Project ID	Project Name	Q2 Status
WD-IR-02	Aging & Undersized Water Infrastructure Renewals*	In Progress
SC-IR-01	Aging Sanitary Sewer Infrastructure Renewals & Relining*	Ready for Tender
WD-NE-02	Agricultural Irrigation Meter Program	In Progress
WD-NE-03	Ellis 2 Dam Upgrades	In Progress
WD-MP-01	Hydrant Installations	In Progress

WD-IR-03	Industrial Area Fire Flow Upgrades	In Progress
WD-NE-06	Miscellaneous Dam Projects	In Progress
WD-MP-09	PRV & Altitude Valve Upgrades - Above Ground Vault Conversions	Design
WD-IR-05	Raw Water Main Replacements	In Progress
G-WAT-01	Ridgedale Reservoir Upgrade	Design
SC-MP-01	SOEC Lift Station Wet Well Expansion	Design

Parks

Parks & Cemetery Capital Projects

Project ID	Project Name	Q2 Status
PK-2020-P2B	City-Wide Park - Lakawanna Spray Park & Splash Pad	In Progress
PK-2020-P17	City-Wide Park - Rotary Point Site Improvements	Substantially Complete
PK-2022-P17	City-Wide Park - Sudbury Parking Lot Landscaping	Substantially Complete
CP-06	Community Park - Lion's	In Progress
P-DCC-07	Community Park - Lion's DCC Projects	In Progress
CP-08	Community Park - McNicoll*	In Progress
PK-2020-P20	Community Park - Riverside Site & Entry Improvements	Substantially Complete
P-DCC-09	Community Park - Robinson DCC Projects	In Progress
PK-2020-P16	Community Park - Robinson Pickleball Courts	Complete
PK-CC3	Connected Communities - Baseball Diamond Improvements	Complete
PK-CC2	Connected Communities - Safety Village Improvements	Complete
PK-2020-P17A	Kiwanis Walking Pier Replacement	Substantially Complete
MISCP-03	Miscellaneous Projects - Leir House	In Progress
MISCP-06	Miscellaneous Projects - Sportsfield Development	In Progress
NBHB-06	Neighbourhood Park - McGregor*	In Progress
OSP-07	Open Space - Library, Museum & RCMP Landscaping	Deferred
PK-2020-P6	Playground Equipment Replacements	In Progress
SPP-02	Special Purpose - Lakeview Cemetery	In Progress
P-DCC-04	Trail Corridors - KVR Trail Master Plan & Improvements	In Progress
TC-02	Trail Corridors - Poplar Grove Trailhead	Substantially Complete
PK-2023-P42	Water Supply, Refill, Wash & Cooling Stations	Complete

Energy & Environment

Electric & Sustainability Capital Projects

Project ID	Project Name	Q2 Status
ELEC-NE-07	25KV Conversion	In Progress
ELEC-NE-10	Accessible Pedestrian Signal Upgrades	In Progress
ELEC-IR-03	Distribution System Rebuilds	In Progress
ELEC-IR-05	Downtown Underground Conversion	In Progress
SP-02	Electric Vehicle (EV) Rapid Charging Infrastructure	In Progress
ELEC-NE-11	Electrical Inventory Storage Racks	Design
ELEC-NE-04	Fiber Optic System Redundancy	Cancelled
ELEC-ND-02	Flat Rate New/Upgrade Services	In Progress

ELEC-ND-05	Modern Metering Conversion	Deferred
ELEC-ND-01	New/Upgrade Services	In Progress
ELEC-ND-03	New/Upgrade Underground Services	In Progress
ELEC-NE-05	Power Line Technician & Engineering Tools	In Progress
ELEC-NE-02	Reliability/Resiliency Improvements	In Progress
ELEC-NE-01	SCADA Improvements & System Automation	In Progress
ELEC-NE-12	Street Lighting	In Progress
ELEC-IR-01	Substation Refurbishments	In Progress
ELEC-NE-06	Traffic Detection & Controllers	In Progress
ELEC-NE-09	Traffic Signalization	Design
ELEC-IR-04	Underground Residential Subdivision Rebuild	In Progress
ELEC-NE-08	Utility Scale Battery Storage	Design

Treatment Plants

Advanced Waste Water Treatment Plant (AWWTP) Capital Projects

Project ID	Project Name	Q2 Status
AWWTP-AM-02	Asset Management Lift Station Renewals	Ready for Tender
AWWTP-AM-01	Asset Management Plant Renewals	In Progress
AWWTP-NE-01	Automated Nutrient Analyzer (Chemscan)	In Progress
AWWTP-IR-03	AWWTP - SCADA Upgrades	In Progress
AWWTP-IR-02	Blower Room Upgrades	In Progress
AWWTP-LWMP07	Centrifuge Upgrades	Ready for Tender
AWWTP-LWMP03	Instrumentation Upgrades	In Progress
AWWTP-LWMP00	Liquid Waste Management Plan Update	In Progress
AWWTP-20J	Main Breaker PDC Replacement	Complete
AWWTP-IR-01	Motor Control Center Replacements	In Progress
AWWTP-LWMP01	NMLR Pumps, Headworks, Bioreactor Gates & Third Secondary Clarifier	In Progress
AWWTP-LWMP05	Second Dissolved Air Floatation Unit	Ready for Tender
AWWTP-LWMP04	Second Fermenter	Ready for Tender
AWWTP-20P	Wilson & Marina Way Generators & Flow Meters	Delayed

Water Treatment Plant (WTP) Capital Projects

Project ID	Project Name	Q2 Status
WTP-NE-02	Building Improvements	In Progress
WTP-NE-08	Duncan Avenue Pump Station Roof Replacement	Complete
WTP-IR-03	Equipment Replacement	In Progress
WTP-IR-05	Makeup Air Replacement	In Progress
WTP-IR-12	Okanagan Lake Pump Station Generator Replacement	In Progress
WTP-NE-07	Okanagan Lake Pump Station Roof Replacement	Complete
WTP-IR-01	Penticton Avenue PRV Upgrade	Complete
WTP-IR-02	PLC & Communications Equipment Replacement	Delayed
WTP-NE-10	Radio Equipment Upgrades	In Progress

WTP-NE-05	SCADA Upgrades	In Progress
WTP-NE-11	Security Gate	In Progress
WTP-NE-09	Solar Panel Installation	Delayed
WTP-NE-03	UV Treatment Upgrade	In Progress